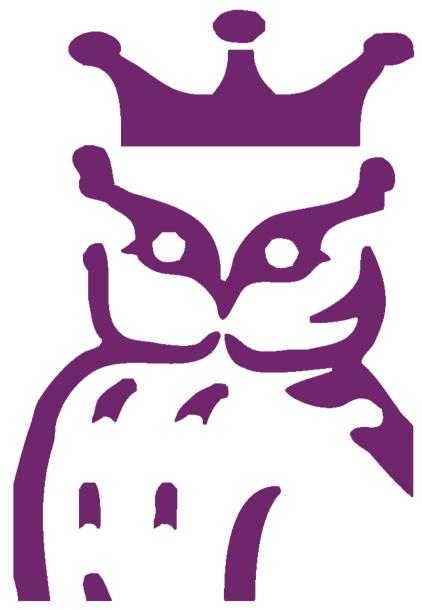
Public Document Pack

COUNCIL MEETING – 24 FEBRUARY 2016

Supporting Information – Budget Book



Revenue Budget 2016/17



Financial Management

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Budget Book 2016/17

Full Council 24th February 2016

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We prepare, balance and approve all budgets to the nearest £10. This document shows the nearest £1,000 so that they are easier to read. Any apparent arithmetical errors are this automatic rounding, and any budget elements smaller than £500 will appear as nil.

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Statement of 2015/16 and 2016/17 budgets

		2015/16			2016/17	
Service	Net managed budget £000s	Net budget managed outside service	Net budget	Net managed budget £000s	Net budget managed outside service £000s	Net budget
Adult Spaint Core			2000			
Adult Social Care Health Partnerships	60	16	76	252	27	279
Access and Care	191,986	16,051	208,037	206,448	6,457	212,905
Strategic Commissioning	(5,337)	(5,036)	(10,373)	(11,277)	(1,133)	(12,410)
Resources & Strategy	6,040	(4,962)	1,078	5,917	764	6,681
Pensions adjustment	0	(1,456)	(1,456)	0	(2,720)	(2,720)
	192,749	4,613	197,362	201,340	3,395	204,735
Children's Services						
Partnership Development and Business Support Learning, Skills and Universal Services	18,485 15,286	25,641 1,856	44,126 17,142	18,663 12,369	41,646 2,557	60,309 14,926
Safeguarding, Targeted and Specialist Services	93,329	2,637	95,966	92,365	3,835	96,200
Central overheads	(3,081)	(4,503)	(7,584)	(2,944)	(941)	(3,885)
Pensions adjustment	0	813	813	0	(4,682)	(4,682)
	124,019	26,444	150,463	120,453	42,415	162,868
City Development	2.520	70	2 044	0.070	274	2.450
Planning and Sustainable Development Economic Development	3,539 1,075	72 288	3,611 1,363	2,876 888	274 396	3,150 1,284
Asset Management	1,332	1,756	3,088	809	5,448	6,257
Highways and Transportation	20,390	35,720	56,110	16,376	35,494	51,870
Libraries, Arts and Heritage	17,010	4,927	21,937	15,057	4,842	19,899
Sport and Active Recreation	6,250	6,947	13,197	5,701	7,624	13,325
Resources and Strategy	2,119	(1,822)	297	1,287	(936)	351
Pensions adjustment	0 51,715	(701) 47,187	(701) 98,902	0 42,994	(3,172) 49,970	(3,172) 92,964
Environment and Housing	51,110	,	,	,	,	,
Car Parking Services	(7,011)	921	(6,090)	(7,611)	807	(6,804)
Community Safety	2,171	448	2,619	2,199	545	2,744
Strategic Housing Support	1,096	7,206	8,302	835	4,269	5,104
General Fund Support Services	252	(414)	(162)	(826)	(353)	(1,179)
Waste Management Parks & Countryside	39,542 8,366	1,163 2,820	40,705 11,186	35,210 8,061	1,038 3,367	36,248 11,428
Leeds Building Services	(4,920)	1,731	(3,189)	(5,822)	1,721	(4,101)
Strategic Housing Partnership	1,244	50	1,294	1,294	752	2,046
SpecialContracts & Secc	7,738	(269)	7,469	7,138	94	7,232
Environmental Action - West	2,825	154	2,979	3,110	276	3,386
Environmental Action - East	2,440	146	2,586	2,660	261	2,921
Environmental Action - South Environmental Action - City Wide	2,511 411	168 79	2,679 490	2,695 0	248	2,943 0
Environmental Action - City Wide Environmental Action - City Centre	2,150	98	2,248	2,291	120	2,411
Non Delegated Street Cleansing	377	2,044	2,421	255	2,102	2,357
Environmental Health	2,452	(56)	2,396	2,414	91	2,505
Pensions adjustment	0 61,644	(2,234) 14,055	(2,234) 75,699	5 3,903	(4,950) 10,388	(4,950) 64,291
	01,044	14,033	73,099	33,903	10,300	04,231
Strategy and Resources Strategy and Improvement	4,342	(1,773)	2,569	4,370	(1,432)	2,938
Finance	9,815	(1,773)	2,569 8,587	8,850	(786)	2,936 8,064
Human Resources	6,300	51	6,351	6,669	260	6,929
Technology	14,266	7,282	21,548	13,371	4,598	17,969
Public Private Partnership Unit	(23)	191	168	(590)	384	(206)
Legal Services	(1,562)	44	(1,518)	(2,177)	130	(2,047)
Democratic Services	4,983	(4,983)	0	4,919	(4,919)	0
Pensions adjustment	0	(1,373)	(1,373)	0	(2,510)	(2,510)
	38,121	(1,789)	36,332	35,412	(4,275)	31,137
Citizens and Communities	5 000	700	0.000	5 500	200	0.000
Communities Customer Access	5,830 12,494	799 393	6,629 12,887	5,529 15,404	860 709	6,389 16,113
Licensing and Registration	12,494 595	67	662	730	197	927
Benefits, Welfare and Poverty	2,643	171	2,814	2,912	309	3,221
Pensions adjustment	0	(747)	(747)	0	(1,411)	(1,411)
	21,562	683	22,245	24,575	664	25,239
Civic Enterprise Leeds						
Business Support Centre	4,638	27	4,665	9,288	765	10,053
Commercial Services	782 6,222	810 2,335	1,592 8 557	2,465 5,989	1,692 2,740	4,157 8,729
Facilities Management Corporate Property Management	6,222	2,335 528	8,557 6,778	5,629	2,740 761	6,390
Pensions adjustment	0,230	(825)	(825)	0,025	(2,430)	(2,430)
- -	17,892	2,875	20,767	23,371	3,528	26,899
Public Health						
Public Health	0	(76)	(76)	0	(57)	(57)
Supporting People	299	2	301	327	26	353
Drugs Commissioning Service	(67)	0	(67)	19	0	19
Pensions adjustment	0	(122)	(122)	0	(163)	(163)
	232	(196)	36	346	(194)	152
Strategic and Central accounts	17,300	(41,136)	(23,836)	(2,566)	(78,557)	(81,123)
Pensions adjustment Strategic and Central Accounts	0 17,300	(52,736) (93,872)	(52,736) (76,572)	0 (2 566)	(27,334) (105,891)	(27,334) (108,457)
Strategic and Central Accounts			(76,572)	(2,566)		(108,457)
NET COST OF CITY COUNCIL SERVICES	525,234	0	525,234	499,828	0	499,828
Contribution to/(from) General Fund Reserves	(1,450)	0	(1,450)	(3,450)	0	(3,450)
NET REVENUE CHARGE	523,784	Pag	523,784 5	496,378	0	496,378

Summary of 2016/17 budget by type of spending and income

	General Fund excluding Schools	Per Band D Property	Schools	HRA £000	Total Budget £000	% of total
	2000	~	2000	2000	2000	
Expenditure						
Employees	471,041	2,158	325,480	30,115	826,636	41
Premises	50,206	230	35,050	51,266	136,522	7
Supplies and services	30,815	141	74,630	108,109	213,554	11
Transport	42,824	196	1,757	497	45,078	2
Capital costs	23,345	107	26,545	59,505	109,395	5
Transfer payments	305,584	1,400	0	0	305,584	15
Payments to external service providers	363,449	1,665	0	176	363,625	18
	1,287,264	5,898	463,463	249,668	2,000,395	100
Income						
Grants	(488,630)	(2,239)	(423,285)	(21,385)	(933,300)	65
Rents	(10,215)	` ' '	0	(219,060)	(229,275)	16
Fees, charges & other income	(219,853)	(1,007)	(40,178)	(7,200)	(267,231)	19
J. 1. 1. 3. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	(718,698)	(3,293)	(463,463)	(247,645)	(1,429,806)	100
Net budget	568,566	2,605	0	2,023	570,589	100
Contribution to/(from) IAS19 Pensions reserve	(49,371)	(226)		(1,528)	(50,899)	
Contribution to/(from) other earmarked reserves	(19,367)	(89)	0	(495)	(19,862)	
Contribution to/(from) General reserves	(3,450)	(16)		Ò	(3,450)	
, ,	(72,188)	(331)	0	(2,023)	(74,211)	
Net revenue charge	496,378	2,274	0	0	496,378	

Notes: The number of Band D equivalent properties is

218,267

The total Individual Schools Budget (ISB) has been analysed at a subjective level in the above table. This provisional spend is based on previous expenditure and income patterns but will be subject to final determination by individual schools.

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Adult Social Care Summary of budget by service (£000)

Budget Manager	Service	Total	Mana	Managed by the Service	ice	Managed	Total
		91./61.02	Spending	Income	Net	Service	71/91.07
Chief Officer Health Partnerships	Health Partnerships	92	394	(141)	252	27	279
Chief Officer Access & Care Delivery	Access and Care Delivery	208,038	249,515	(43,067)	206,448	6,457	212,905
Chief Officer Commissioning	Strategic Commissioning	(10,373)	13,195	(24,473)	(11,278)	(1,132)	(12,410)
Chief Officer Resources and Strategy	Resources & Strategy	1,078	2,006	(1,088)	5,917	292	6,681
Net Cost of Service		198,819	270,109	(68,769)	201,340	6,115	207,455
	Transfers to and from earmarked reserves	(1,456)	0	0	0	(2,720)	(2,720)
Net Revenue Charge		197,362	270,109	(68,769)	201,340	3,394	204,734

£00	Budget 2015/16	Budget 2016/17
Employees		
Direct Pay Costs	56,112	39,777
Agency And Temporary Staff	1,970	1,241
National Insurance Contributions	3,895	3,797
Superannuation Costs	7,485	5,467
Other Pension Costs	2,069	786
Other Employee Related Costs	86	77
Training And Development	508	545
	72,124	51,689
Premises		
Buildings Maintenance	140	90
Grounds Maintenance	49	33
Building Security	50	38
Cleaning And Workplace Refuse	183	129
Gas	452	227
Electricity	427	272
Other Utilities	314	224
Rents	98	117
NNDR	314	302
Accommodation Charges	182	0
Premises Related Insurance	17	17
	2,226	1,449
Supplies & Services		
Materials and Equipment	1,204	831
Stationery and Postage	172	132
Advertising	9	8
IT and telecommunications	362	406
Insurance	111	112
Professional Services and Subscriptions	128	214
Grants and Contributions	793	541
Catering Service	51	43
Waste Disposal and Landfill Tax	0	0
Allowances	28	20
Consultancy Services	309	101
Other Hired and Contracted Services	1,281	282
Licences	82	53
Publication and Promotion	4	84
PFI Unitary Charges	5,199	5,199
Miscellaneous	321	208
	10,053	8,233
Transport		
Vehicles And Plant Related Expenditure	147	69
Travel Allowances	1,190	1,031
Fuel	35	64
Private Hire	15	13
Transport Related Insurance	4	4
	1,391	1,180
Internal Charges		
Managed Recharges Frm Other Directorates	8,554	7,389
Page 10	8,554	7,389
Agency Payments		

Summary of budget by type of spending or income

	£000	Budget 2015/16	Budget 2016/17
Agency Payments			
Services provided by other organisations		0	21
Services provided by Voluntary Sector		13,132	12,620
Carers Fees and Allowances		0	45
Services provided by Health Authorities		470	997
Contributions to Partnerships		68,400	91,116
Fees to Carers		490	495
Day Care		165	165
Home Care		22,245	24,210
Sheltered Accommodation		1,886	1,929
Nursing Placements		38,486	41,295
Residential Placements		23,788	26,645
		169,061	199,539
Transfer Payments			
Social Care Direct Payments		1,065	1,602
Social Care Personalised Budgets		10,068	10,478
· ·		11,133	12,080
Appropriations		,	
Transfers to/from Earmarked Reserves		(5,900)	(11,449
		(5,900)	(11,449
Managed Expenditure	_	268,641	270,109
Internal Income			
Income from other Directorates		(2.522)	(2.442
		(3,532)	(2,443
Recharge Income from Capital		(1,075)	(200
Charges to / from HRA	-	(427)	(427
Income - Grants	-	(3,034)	(3,070
Government Grants		(4,589)	(1,196
DCLG Grants		(4,671)	(4,671
DOES Statio		(9,259)	(5,867
Income - Sales	-	(3,203)	(0,007
Sale of Goods and Services		(1,028)	(973
date of doods and dervices	-	(1,028)	(973
Income - Charges	-	(1,020)	(373
Fees and charges		(184)	(473
Contributions		(59,448)	(57,096
Other income		(803)	(37,096)
Rents		(136)	(1,130
IVELIES		(60,571)	(58,860
M		, , ,	
Managed Income		(75,892)	(68,769
Net Managed Budget		192,749	201,340
Accounting Adjustments			
IAS 19 Pensions Costs		1,456	2,720
Transfers to/from Statutory Reserves		(1,456)	(2,720
Capital Charges		4,876	3,619
ουρικαι Οπαι ί μου			
Page 11		4,876	3,619

Page 11

	£000	Budget 2015/16	Budget 2016/17
Central Recharges			
Corporate & Democratic Core Income		(263)	(225)
		(263)	(225)
Other Internal Adjustments			
Internal Reallocations Charges		36,022	22,880
Internal Reallocations Income		(36,022)	(22,880)
		0	0
Managed Outside the Service		4,613	3,394
Net Cost of Service		197,362	204,734

Budget Manager : Chief Officer Health Partnerships

£000	Budget 2015/16	Budget 2016/17
Employees		
Direct Pay Costs	151	280
National Insurance Contributions	11	29
Superannuation Costs	22	42
Other Pension Costs	9	0
	192	351
Supplies & Services		
Materials and Equipment	1	1
Stationery and Postage	1	1
IT and telecommunications	0	0
Professional Services and Subscriptions	2	2
Allowances	0	0
Other Hired and Contracted Services	18	16
Publication and Promotion	1	1
	22	20
Transport		
Travel Allowances	2	2
	2	2
Internal Charges		
Managed Recharges Frm Other Directorates	41	41
	41	41
Agency Payments		
Services provided by other organisations	0	21
	0	21
Appropriations		(40
Transfers to/from Earmarked Reserves	0	(42
	0	(42
Managed Expenditure	257	394
Internal Income		
Income from other Directorates	(172)	(113
	(172)	(113
Income - Charges		
Contributions	(25)	(11
Other income	0	(17
	(25)	(28
Managed Income	(197)	(141
Net Managed Budget	60	252
		202
Accounting Adjustments		
IAS 19 Pensions Costs	1	27
	1	27
Other Internal Adjustments	1	21
Internal Reallocations Charges	14	C
	14	C
Managed Outside the Service	15	27
Net Cost of Service	76	279

Budget Manager : Chief Officer Access & Care Delivery

£00	00	Budget 2015/16	Budget 2016/17
Employees			
Direct Pay Costs		49,014	32,818
Agency And Temporary Staff		1,970	1,241
National Insurance Contributions		3,253	3,048
Superannuation Costs		6,483	4,457
Other Pension Costs		1,234	612
Other Employee Related Costs		9	7
Training And Development		17	32
		61,980	42,214
Premises		- ,	,
Buildings Maintenance		140	90
Grounds Maintenance		49	33
Building Security		50	38
Cleaning And Workplace Refuse		183	129
Gas		452	227
Electricity		427	272
Other Utilities		314	224
Rents		76	70
NNDR		296	285
Accommodation Charges		182	200
Accommodation onlarges		2,169	1,368
Supplies & Services		2,100	1,000
Materials and Equipment		1,141	774
Stationery and Postage		90	75
Advertising		7	7
IT and telecommunications		200	196
Professional Services and Subscriptions		6	4
Grants and Contributions		457	233
Catering Service		51	43
Waste Disposal and Landfill Tax		0	(
Allowances		27	19
Other Hired and Contracted Services		427	100
Licences		82	53
Publication and Promotion		3	3
PFI Unitary Charges		5,199	5,199
Miscellaneous		296	178
mossianosas		7,986	6,885
Fransport		- , - 2 -	3,000
Vehicles And Plant Related Expenditure		147	69
Travel Allowances		1,129	978
Fuel		35	64
Private Hire		5	2
		1,316	1,113
nternal Charges			· · ·
Managed Recharges Frm Other Directorates		6,621	5,071
		6,621	5,071
Agency Payments			
Services provided by Voluntary Sector		1,274	784
Carers Fees and Allowances Page 14		0	45
Services provided by Health Authorities		470	78

Budget Manager : Chief Officer Access & Care Delivery

000£	Budget 2015/16	Budget 2016/1
Agency Payments		
Contributions to Partnerships	63,967	86,684
Fees to Carers	490	495
Day Care	165	165
Home Care	20,514	23,081
Sheltered Accommodation	1,886	1,929
Nursing Placements	38,170	40,978
Residential Placements	22,988	25,844
	149,923	180,784
Transfer Payments		· ·
Social Care Direct Payments	1,065	1,602
Social Care Personalised Budgets	10,068	10,478
ŭ	11,133	12,080
Managed Expenditure	241,127	249,515
Internal Income		,
Income from other Directorates	(856)	(540
Recharge Income from Capital	(200)	(200
Charges to / from HRA	(427)	(427
	(1,483)	(1,167
Income - Grants		
Government Grants	(4,210)	(752
DCLG Grants	(4,671)	(4,671
	(8,880)	(5,422
Income - Sales		
Sale of Goods and Services	(271)	(53
lacence Observes	(271)	(53
Income - Charges	(00)	(0.00
Fees and charges	(96)	(389
Contributions	(38,008)	(35,123
Other income	(402)	(912
Rents	(1)	(1
	(38,507)	(36,425
Managed Income	(49,141)	(43,067
Net Managed Budget	191,986	206,448
Accounting Adjustments		
IAS 19 Pensions Costs	1,856	2,287
Capital Charges	3,206	2,081
	5,062	4,368
Other Internal Adjustments	3,002	7,500
Internal Reallocations Charges	35,123	22,880
Internal Reallocations Income	(24,134)	(20,791
	10,990	2,090
Managed Outside the Service	16,052	6,457
Net Cost of Service	208,038	212,90
Page 15	200,030	212,30

Budget Manager : Chief Officer Commissioning

£000£	Budget 2015/16	Budget 2016/17
Employees		
Direct Pay Costs	3,569	3,281
National Insurance Contributions	282	343
Superannuation Costs	494	467
Other Pension Costs	35	46
Other Employee Related Costs	0	0
Training And Development	29	29
	4,409	4,167
Premises		
Rents	22	47
NNDR	18	16
O selling 0 Occident	40	63
Supplies & Services Materials and Equipment	_	-
Materials and Equipment	5	5
Stationery and Postage	2	2
IT and telecommunications	5	5
Professional Services and Subscriptions	49	135
Grants and Contributions	337	308
Allowances	0	0
Consultancy Services	299	91
Other Hired and Contracted Services	639	12
Miscellaneous	25 1,361	25 583
Transport	1,501	300
Travel Allowances	29	21
Private Hire	0	0
	29	22
Internal Charges		
Managed Recharges Frm Other Directorates	756	1,035
Access Decreases	756	1,035
Agency Payments	14.050	44.007
Services provided by Voluntary Sector	11,859	11,837
Services provided by Health Authorities	0	217
Contributions to Partnerships	4,433	4,433
Home Care	1,730	1,129
Nursing Placements	316	316
Residential Placements	801 19,139	801 18,733
Appropriations	19,139	10,733
Transfers to/from Earmarked Reserves	(5,900)	(11,407)
	(5,900)	(11,407)
Managed Expenditure	19,835	13,195
Internal Income		
Income from other Directorates	(2,504)	(1,790)
	(2,504)	(1,790)
Income - Grants		
Government Grants	(379)	(444)
Page 16	(379)	(444

Budget Manager : Chief Officer Commissioning

(135) (21,532) (25,172) (5,337) (5,337) 180 605 785 841 (6,662) (5,821) (5,036)	(166 (21,366 (24,473 (11,278 253 704 957 (2,096 (2,096 (1,133
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(135)	(16
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(100)	
(100)	
(21,295)	(21,20
(2)	
(131)	(07.
` ′	(87)
2015/16	Budge 2016/1
	Budget 2015/16 (757) (757)

Budget Manager : Chief Officer Resources and Strategy

£000	Budget 2015/16	Budge 2016/1
Employees		
Direct Pay Costs	3,378	3,39
National Insurance Contributions	349	37
Superannuation Costs	486	50
Other Pension Costs	792	12
Other Employee Related Costs	77	7
Training And Development	463	48
	5,543	4,95
Premises	5,515	.,
Premises Related Insurance	17	1
Termoco redated modranoc	17	<u>.</u> 1
Supplies & Services	11	<u>'</u>
Materials and Equipment	57	5
Stationery and Postage	79	5
Advertising	2	
IT and telecommunications	156	20
Insurance	111	11
	71	7
Professional Services and Subscriptions		•
Allowances	0	
Consultancy Services	10	4
Other Hired and Contracted Services	196	15
Licences	0	
Publication and Promotion	0	8
Miscellaneous	683	74
Fransport	003	,-
Travel Allowances	30	3
Private Hire	10	,
Transport Related Insurance	4	
Transport Related Insurance	44	
nternal Charges		
Managed Recharges Frm Other Directorates	1,135	1,24
	1,135	1,24
Managed Expenditure	7,422	7,00
nternal Income		
Recharge Income from Capital	(875)	
Recharge moone from Capital	(875)	
ncome - Sales	(873)	
Sale of Goods and Services	0	(4
Sale of Goods and Services	0	(4
ncome - Charges		
Fees and charges	(86)	(8
Contributions	(120)	(75
Other income	(301)	(20
Outer income	(507)	(1,04
Managed Income	(1,382)	(1,08
Net Managed Budget Page 18	6,040	5,9

Budget Manager : Chief Officer Resources and Strategy

	(263) (263) 43 (5,227) (5,183) (4,961)	(225 (225 (((((763
	(263) 43 (5,227)	(225
	(263)	(225
	(263)	(225
	` '	<u> </u>
	` '	<u> </u>
	(263)	(225
	485	988
	1,065	834
	(581)	154
£000	2015/16	Budget 2016/1
	2000	(581) 1,065

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Item 2

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Children's Services Summary of budget by service (£000)

Budget Manager	Service	Total	Mana	Managed by the Service	90	Managed	Total
		2015/16	Spending	Income	Net	Service	2016/17
Chief Officer Partnership Dev & Bus Supt	Partnership Dev. & Business Support	44,126	19,780	(1,117)	18,663	41,645	60,309
Deputy Director of Children's Services:Learning	Learning, Skills & Universal Services	17,142	129,175	(116,806)	12,369	2,557	14,926
Deputy Director Safeguarding, Specialist, Targeted Services	Safeguarding, Targeted & Specialist	92,966	121,347	(28,982)	92,365	3,835	96,200
Chief Officer Partnership Dev & Bus Supt	Central Overheads	(7,584)	9,109	(12,053)	(2,944)	(941)	(3,885)
Net Cost of Service		149,649	279,411	(158,958)	120,453	47,097	167,550
	Transfers to and from earmarked reserves	814	0	0	0	(4,682)	(4,682)
Net Revenue Charge		150,463	279,411	(158,958)	120,453	42,415	162,868

Employees Direct Pay Costs Agency And Temporary Staff		75,649	
Direct Pay Costs		75 640	
		70,040	70,246
		3,015	1,628
National Insurance Contributions		5,309	8,265
Superannuation Costs		10,982	10,479
Other Pension Costs		8,580	7,543
Other Employee Related Costs		193	194
Training And Development		354	426
Training / the Bovolophion		104,082	98,780
Premises		,	33,:33
Buildings Maintenance		154	154
Grounds Maintenance		31	30
Building Security		57	58
Cleaning And Workplace Refuse		129	158
Gas		352	302
Electricity		339	368
Other Utilities		230	214
Rents		280	189
NNDR		776	779
Accommodation Charges		62	77
Premises Related Insurance		16	16
		2,426	2,344
Supplies & Services			
Materials and Equipment		1,298	1,112
Stationery and Postage		199	136
Advertising		107	107
IT and telecommunications		1,128	1,093
Insurance		173	174
Professional Services and Subscriptions		4,009	3,253
Grants and Contributions		29	29
Catering Service		1,087	898
Waste Disposal and Landfill Tax		2	2
Allowances		418	384
Consultancy Services		785	90
Security Services		86	136
Other Hired and Contracted Services		1,464	1,133
Licences		605	650
Publication and Promotion		30	42
PFI Unitary Charges		51,890	51,156
Miscellaneous		4	5
Middollarioodo		63,313	60,399
Transport		33,313	00,000
Vehicles And Plant Related Expenditure		129	108
Travel Allowances		1,689	1,770
Fuel		50	43
Private Hire		6,387	7,251
		27	7,251 28
Transport Related Insurance	-	8,281	9,199
Internal Charges	-	0,201	স, । প্রস
Managed Recharges Frm Other Directorates Page 24		27,646	27,311
Distributed Grants		9,791	9,533

£000	Budget 2015/16	Budget 2016/17
Internal Charges		
Agency Payments	37,438	36,844
	26 621	20 104
Services provided by Voluntary Sector	26,631	20,104
Services provided by Voluntary Sector General External Residential Placements	9,463	8,090
	7,101	7,002
Independent Fostering Agencies	7,575	7,613
Carers Fees and Allowances	22,389	23,471
Services provided by Health Authorities	640	C
Public Health Commissioned Services	42	75
Supported Living	0	1,300
Contributions to Partnerships	220	220
Day Care	0	30
Special Educational Needs Placements	3,597	4,726
	77,658	72,632
Transfer Payments		
Young People's Allowances	2,068	1,994
Social Care Direct Payments	616	1,201
	2,684	3,194
Appropriations		
Transfers to/from Earmarked Reserves	(3,056)	(3,981
	(3,056)	(3,981
Managed Expenditure	292,826	279,411
Internal Income		
Income from other Directorates	(27,278)	(22,526
Recharge Income from Capital	(530)	(430
Charges to / from HRA	(806)	(1,197
Redistribution of grants income	(5,568)	(5,573
Trodictionation of grante income	(34,182)	(29,726
Income - Grants	(04,102)	(20,720
Government Grants	(75,566)	(70,497
DCLG Grants	(33,415)	(33,481
DOLG Grants	(108,981)	(103,481
Income - Sales	(100,901)	(103,976
	(422)	(001
Sale of Goods and Services	(433)	(285
Income Charges	(433)	(285
Income - Charges	(00.000)	(47.046
Fees and charges	(20,368)	(17,646
Contributions	(4,210)	(6,292
Other income	(362)	(632
Rents	(268)	(398
	(25,208)	(24,968
Income - Other		
Interest and Dividends	(2)	(1
	(2)	(1
Managed Income	(168,806)	(158,958

	£000	Budget 2015/16	Budget 2016/17
Accounting Adjustments			
IAS 19 Pensions Costs		(921)	4,682
Transfers to/from Statutory Reserves		814	(4,682)
Capital Charges		27,042	42,930
		26,934	42,930
Central Recharges			
Corporate & Democratic Core Income		(500)	(515)
		(500)	(515)
Other Internal Adjustments			
Internal Reallocations Charges		50	0
Internal Reallocations Income		(41)	0
		9	0
Managed Outside the Service		26,443	42,415
Net Cost of Service		150,463	162,868

Budget Manager : Chief Officer Partnership Dev & Bus Supt

£000	Budget 2015/16	Budget 2016/17
Employees		
Direct Pay Costs	6,491	4,466
Agency And Temporary Staff	0	48
National Insurance Contributions	538	708
Superannuation Costs	1,001	744
Other Pension Costs	65	110
Other Employee Related Costs	2	2
Training And Development	266	266
Training this Development	8,365	6,345
Premises	3,555	0,0.0
Cleaning And Workplace Refuse	6	0
Accommodation Charges	10	0
Accommodation charges	16	0
Supplies & Services	10	
Materials and Equipment	28	17
Stationery and Postage	79	46
IT and telecommunications	867	814
Insurance	8	425
Professional Services and Subscriptions	170	125
Consultancy Services	660	60
Other Hired and Contracted Services	42	40
Licences	3	3
Publication and Promotion	10	22
<u> </u>	1,867	1,134
Transport		
Travel Allowances	40	34
Private Hire	6,385	7,250
latera al Observes	6,425	7,284
Internal Charges	4.000	4.700
Managed Recharges Frm Other Directorates	4,239	4,793
A compart Dourse onto	4,239	4,793
Agency Payments	(0)	
Services provided by other organisations	(2)	4
Services provided by Voluntary Sector	221	221
	219	224
Managed Expenditure	21,130	19,780
Internal Income		
Income from other Directorates	(1,911)	(674
	(1,911)	(674
Income - Grants	(1,011)	(07
Government Grants	(286)	(302
Sovermon Orano	(286)	(302
Income - Charges	(200)	(302
Fees and charges	(148)	(136
Other income	` '	
Other income	(300)	(5
	(448)	(141
Managed Income Page 27	(2,644)	(1,117

Budget Manager : Chief Officer Partnership Dev & Bus Supt

Partnership Dev. & Business Support		
£000	Budget 2015/16	Budget 2016/17
Accounting Adjustments		
IAS 19 Pensions Costs	337	365
Capital Charges	25,304	41,280
	25,641	41,645
Managed Outside the Service	25,641	41,645
Net Cost of Service	44,126	60,309

Budget Manager : Deputy Director of Children's Services:Learning

£0	00	Budget 2015/16	Budget 2016/1
Employees			
Direct Pay Costs		23,588	22,366
Agency And Temporary Staff		15	·
National Insurance Contributions		1,584	2,206
Superannuation Costs		3,684	3,650
Other Pension Costs		814	528
Other Employee Related Costs		16	16
Training And Development		4	2
2		29,704	28,768
Premises		,	,
Buildings Maintenance		27	43
Grounds Maintenance		15	19
Building Security		45	47
Cleaning And Workplace Refuse		(18)	32
Gas		175	174
Electricity		178	190
Other Utilities		163	161
Rents		175	177
NNDR		479	483
Accommodation Charges		34	67
Premises Related Insurance		12	12
Tromisso Rolatea mearanee		1,283	1,405
Supplies & Services		,	,
Materials and Equipment		663	563
Stationery and Postage		57	42
Advertising		25	25
IT and telecommunications		83	8
Insurance		19	19
Professional Services and Subscriptions		3,194	2,713
Grants and Contributions		26	26
Catering Service		1,080	898
Allowances		213	208
Security Services		15	15
Other Hired and Contracted Services		595	868
Licences		538	532
Publication and Promotion		18	18
PFI Unitary Charges		51,395	50,661
Miscellaneous		2	
		57,923	56,672
Transport			
Vehicles And Plant Related Expenditure		42	22
Travel Allowances		218	229
Fuel		43	38
Transport Related Insurance		7	5
latera al Obrara		310	295
Internal Charges		44.504	40.004
Managed Recharges Frm Other Directorates		11,561	13,896
Distributed Grants Page 29	-	9,036 20,598	8,538 22,43 ²
	1	.7U P()A	

Budget Manager : Deputy Director of Children's Services:Learning

£000	Budget 2015/16	Budget 2016/1
Agency Payments		
Services provided by other organisations	22,624	17,970
Services provided by Voluntary Sector	4,143	3,779
Public Health Commissioned Services	42	42
	26,809	21,792
Transfer Payments		
Young People's Allowances	1	
Appropriations	1	•
Transfers to/from Earmarked Reserves	(2,707)	(2,19
Translate te, from Lamianted Reserves	(2,707)	(2,19
Managed Expenditure	133,921	129,17
Internal Income	.00,021	0,
Income from other Directorates	(20,596)	(20,043
Recharge Income from Capital	(530)	(43)
Redistribution of grants income	(4,518)	(4,05
	(25,644)	(24,52)
Income - Grants		
Government Grants	(47,366)	(46,92
DCLG Grants	(30,959)	(30,95
	(78,325)	(77,88
Income - Sales	(122)	/
Sale of Goods and Services	(422) (422)	(27:
Income - Charges	(422)	(21.
Fees and charges	(12,285)	(10,99
Contributions	(1,844)	(2,92
Other income	(32)	(3)
Rents	(81)	(16
rtorito	(14,242)	(14,11
Income - Other		,
Interest and Dividends	(2)	(
	(2)	(
Managed Income	(118,635)	(116,80
Net Managed Budget	15,286	12,36
A acquisting A divistments		
Accounting Adjustments IAS 19 Pensions Costs	502	4 40
Capital Charges	1,344	1,40 1,15
Capital Ollarges		
Other Internal Adjustments	1,847	2,55
Internal Reallocations Charges	50	
Internal Reallocations Charges Internal Reallocations Income		
internal Reallocations income	(41)	
	9	
Managed Outside the Service	1,855	2,55
Net Cost of Service Page 30	17,142	14,92

Budget Manager : Deputy Director Safeguarding, Specialist, Targeted Services

£00	n Budget	Budge
200	2015/16	2016/1
Employees		
Direct Pay Costs	45,570	43,41
Agency And Temporary Staff	3,000	1,579
National Insurance Contributions	3,187	5,35
Superannuation Costs	6,296	6,08
Other Pension Costs	308	39
Other Employee Related Costs	175	17
Training And Development	84	15
	58,620	57,15
Premises		
Buildings Maintenance	128	11
Grounds Maintenance	16	1
Building Security	13	1
Cleaning And Workplace Refuse	142	12
Gas	177	12
Electricity	161	17
Other Utilities	67	5
Rents	105	
NNDR	298	29
Accommodation Charges	18	_,
Premises Related Insurance	4	
Tromises related modification	1,128	93
Supplies & Services	,	
Materials and Equipment	606	53
Stationery and Postage	63	4
Advertising	82	8
IT and telecommunications	178	19
Insurance	147	14
Professional Services and Subscriptions	646	4
Grants and Contributions	3	
Catering Service	7	
Waste Disposal and Landfill Tax	2	
Allowances	205	17
Consultancy Services	125	(
Security Services	71	12
Other Hired and Contracted Services	827	22
Licences	65	1
Publication and Promotion	2	
	495	49
PFI Unitary Charges Miscellaneous		48
IVIISCEIIANEOUS	3,523	2,59
ransport	3,023	2,08
Vehicles And Plant Related Expenditure	87	8
Travel Allowances	1,430	1,50
Fuel	7	1,00
Private Hire	2	
Transport Related Insurance	21	2
	1,546	1,62
nternal Charges Page 31	1,540	1,02
Managed Recharges Frm Other Directorates	9,255	6,03

Budget Manager : Deputy Director Safeguarding, Specialist, Targeted Services

£000	Budget 2015/16	Budget 2016/1
Internal Charges		
Distributed Grants	755	995
	10,010	7,026
Agency Payments	,	,
Services provided by other organisations	3,788	1,830
Services provided by Voluntary Sector	5,099	4,091
General External Residential Placements	7,101	7,002
Independent Fostering Agencies	7,575	7,613
Carers Fees and Allowances	22,389	23,471
Services provided by Health Authorities	640	C
Public Health Commissioned Services	0	33
Supported Living	0	1,300
Contributions to Partnerships	220	220
Day Care	0	30
Special Educational Needs Placements	3,597	4,726
	50,409	50,316
Transfer Payments		
Young People's Allowances	2,067	1,993
Social Care Direct Payments	616	1,201
	2,683	3,193
Appropriations		/
Transfers to/from Earmarked Reserves	0	(1,500
	0	(1,500
Managed Expenditure	127,918	121,347
Internal Income		
Income from other Directorates	(3,782)	(820
Charges to / from HRA	(806)	(1,197
Redistribution of grants income	(1,050)	(1,520
	(5,638)	(3,537
Income - Grants		
Government Grants	(15,966)	(12,205
DCLG Grants	(2,456)	(2,522
	(18,422)	(14,727
Income - Sales		
Sale of Goods and Services	(11)	(10
	(11)	(10
Income - Charges		
Fees and charges	(7,935)	(6,513
Contributions	(2,366)	(3,370
Other income	(31)	(598
Rents	(187)	(228
	(10,519)	(10,708
Managed Income	(34,589)	(28,982
Net Managed Budget	93,329	92,365
Accounting Adjustments		
Accounting Adjustments IAS 19 Pensions Costs Page 32	2,242	3,33
Capital Charges	394	500

Budget Manager : Deputy Director Safeguarding, Specialist, Targeted Services

Safeguarding, Targeted & Specialist		
£000	Budget 2015/16	Budget 2016/17
	2,636	3,835
Managed Outside the Service	2,636	3,835
Net Cost of Service	95,966	96,200

Budget Manager : Chief Officer Partnership Dev & Bus Supt

Central Overheads		
£000	Budget 2015/16	Budget 2016/1
Employees		
Other Pension Costs	7,393	6,508
	7,393	6,508
Internal Charges	0.504	0.504
Managed Recharges Frm Other Directorates	2,591 2,591	2,59 ² 2,59 ²
Agency Payments	2,591	2,391
Services provided by other organisations	221	300
	221	300
Appropriations		
Transfers to/from Earmarked Reserves	(349)	(290
	(349)	(290
Managed Expenditure	9,857	9,10
Internal Income		
Income from other Directorates	(989)	(989
	(989)	(989
Income - Grants		
Government Grants	(11,949)	(11,064
	(11,949)	(11,064
Managed Income	(12,938)	(12,053
Net Managed Budget	(3,081)	(2,944
Accounting Adjustments		
IAS 19 Pensions Costs	(4,003)	(42
	(4,003)	(42
Central Recharges	. ,	
Corporate & Democratic Core Income	(500)	(51
	(500)	(51
Managed Outside the Service	(4,503)	(94
Net Cost of Service	(7,584)	(3,88

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City Development Summary of budget by service (£000)

Budget Manager	Service	Total	Mana	Managed by the Service	90	Managed	Total
		2015/16	Spending	Income	Net	Service	2016/17
Chief Planning Officer	Planning And Sustainable Development	3,611	8,608	(5,733)	2,876	274	3,150
Chief Officer for Regeneration & Economic	Economic Development	1,363	4,886	(3,998)	887	396	1,284
Chief Officer for Regeneration & Economic Development	Asset Management & Regeneration	3,089	11,203	(10,394)	808	5,448	6,257
Chief Officer - Highways	Highways And Transportation	56,110	55,878	(39,502)	16,376	35,494	51,870
Chief Officer for Culture and Sport	Libraries, Arts And Heritage	21,937	22,374	(7,317)	15,057	4,842	19,899
Chief Officer for Culture and Sport	Sport And Active Recreation	13,197	24,228	(18,527)	5,701	7,624	13,325
Chief Officer Resources and Strategy	Resources and Strategy	298	1,913	(626)	1,287	(986)	351
Net Cost of Service		99,604	129,090	(86,096)	42,994	53,142	96,135
	Transfers to and from earmarked reserves	(701)	0	0	0	(3,172)	(3,172)
Net Revenue Charge		98,903	129,090	(86,096)	45,994	49,970	92,964

	£000	Budget 2015/16	Budget 2016/17
Employees			
Direct Pay Costs		46,127	42,761
Agency And Temporary Staff		51	20
National Insurance Contributions		3,313	3,988
Superannuation Costs		6,322	5,927
Other Pension Costs		1,851	622
Other Employee Related Costs		146	91
·		304	316
Training And Development	-	58,114	53,725
Premises		30,114	55,725
Buildings Maintenance		1,007	1,104
Grounds Maintenance		127	127
Building Security		323	267
Cleaning And Workplace Refuse		570	631
Gas			761
		1,147	
Electricity		6,562	6,168
Other Utilities		542	586
Rents		3,894	3,523
NNDR		3,206	3,309
Highways Maintenance		6,869	7,079
Accommodation Charges		3	1
Premises Related Insurance		234	369
		24,484	23,926
Supplies & Services			
Materials and Equipment		8,399	7,943
Stationery and Postage		148	196
Advertising		193	181
IT and telecommunications		1,383	1,301
Insurance		2,158	1,918
Professional Services and Subscriptions		1,355	1,416
Grants and Contributions		2,924	2,318
Catering Service		10	10
Recycling and Reuse		3	3
Waste Disposal and Landfill Tax		84	77
Allowances		39	49
Consultancy Services		139	135
External Audit Fees		6	5
Security Services		323	253
Other Hired and Contracted Services		4,758	5,672
Licences		148	134
Publication and Promotion		211	372
PFI Unitary Charges		18,480	18,974
Miscellaneous		4	4
		40,764	40,962
Transport			
Vehicles And Plant Related Expenditure		3,162	3,379
Travel Allowances		361	331
Fuel		436	364
Private Hire		0	0
Transport Related Insurance Page 38		66	65
. J 4		4,026	4,138

	£000	Budget 2015/16	Budget 2016/17
Internal Charges			
Managed Recharges Frm Other Directorates		6,109	6,330
		6,109	6,330
Agency Payments			
Services provided by other organisations		0	85
Services provided by Voluntary Sector		1	1
Contributions to Partnerships		130	130
		130	215
Transfer Payments			
Disrepair Provision		0	(78)
		0	(78)
Appropriations			
Transfers to/from Earmarked Reserves		(18)	(129)
		(18)	(129)
Managed Expenditure		133,608	129,090
Internal Income			
Income from other Directorates		(17,678)	(17,465)
Recharge Income from Capital		(9,576)	(12,406)
Charges to / from HRA		(784)	(965)
Redistribution of grants income		(679)	(758)
realisation of grante moonie		(28,718)	(31,595)
Income - Grants		(20,7 10)	(01,000)
Government Grants		(9,773)	(9,970)
DCLG Grants		(4,439)	(4,599)
DOLO Gianto		(14,212)	(14,568)
Income - Sales		(17,212)	(14,000)
Sale of Goods and Services		(5,028)	(5,283)
cale of coods and convisco		(5,028)	(5,283)
Income - Charges		(5,525)	(0,200)
Fees and charges		(21,343)	(22,030)
Contributions		(690)	(894)
Other income		(3,450)	(3,467)
Rents		(8,453)	(8,259)
		(33,937)	(34,650)
Managed Income		, ,	
Managed Income		(81,894)	(86,096)
Net Managed Budget		51,715	42,994
Accounting Adjustments			
IAS 19 Pensions Costs		894	3,172
Transfers to/from Statutory Reserves		(701)	(3,172)
Capital Charges		47,844	50,762
		48,036	50,762
Central Recharges		,	, - "
Corporate & Democratic Core Income		(839)	(792)
,		` '	<u> </u>
Other Internal Adjustments		(839)	(792)
Other Internal Adjustments		0.440	0.400
Internal Reallocations Charges	Page ₃ 59	3,112	3,162
Internal Reallocations Income	35	(3,121)	(3,162)

	£000	Budget 2015/16	Budget 2016/17
		(9)	0
Managed Outside the Service		47,189	49,970
Net Cost of Service		98,903	92,964

Budget Manager : Chief Planning Officer

Employees Direct Pay Costs Agency And Temporary Staff National Insurance Contributions Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development Premises Buildings Maintenance Supplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Allowances Consultancy Services Other Hired and Contracted Services Licences Fransport Vehicles And Plant Related Expenditure Travel Allowances	6,313	
Agency And Temporary Staff National Insurance Contributions Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development Premises Buildings Maintenance Supplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Allowances Consultancy Services Other Hired and Contracted Services Licences Fransport Vehicles And Plant Related Expenditure	· ·	
National Insurance Contributions Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development Premises Buildings Maintenance Supplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Allowances Consultancy Services Other Hired and Contracted Services Licences Fransport Vehicles And Plant Related Expenditure		5,958
National Insurance Contributions Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development Premises Buildings Maintenance Supplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Allowances Consultancy Services Other Hired and Contracted Services Licences Fransport Vehicles And Plant Related Expenditure	22	0
Other Pension Costs Other Employee Related Costs Training And Development Premises Buildings Maintenance Supplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Allowances Consultancy Services Other Hired and Contracted Services Licences Fransport Vehicles And Plant Related Expenditure	491	583
Other Pension Costs Other Employee Related Costs Training And Development Premises Buildings Maintenance Supplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Allowances Consultancy Services Other Hired and Contracted Services Licences Fransport Vehicles And Plant Related Expenditure	921	850
Training And Development Premises Buildings Maintenance Supplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Allowances Consultancy Services Other Hired and Contracted Services Licences Transport Vehicles And Plant Related Expenditure	166	105
Training And Development Premises Buildings Maintenance Supplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Allowances Consultancy Services Other Hired and Contracted Services Licences Transport Vehicles And Plant Related Expenditure	2	1
Premises Buildings Maintenance Supplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Allowances Consultancy Services Other Hired and Contracted Services Licences Transport Vehicles And Plant Related Expenditure	10	9
Buildings Maintenance Supplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Allowances Consultancy Services Other Hired and Contracted Services Licences Transport Vehicles And Plant Related Expenditure	7,924	7,506
Supplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Allowances Consultancy Services Other Hired and Contracted Services Licences Transport Vehicles And Plant Related Expenditure	,	
Supplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Allowances Consultancy Services Other Hired and Contracted Services Licences Transport Vehicles And Plant Related Expenditure	70	70
Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Allowances Consultancy Services Other Hired and Contracted Services Licences Transport Vehicles And Plant Related Expenditure	70	70
Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Allowances Consultancy Services Other Hired and Contracted Services Licences Transport Vehicles And Plant Related Expenditure	-	
Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Allowances Consultancy Services Other Hired and Contracted Services Licences Transport Vehicles And Plant Related Expenditure	105	106
Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Allowances Consultancy Services Other Hired and Contracted Services Licences Fransport Vehicles And Plant Related Expenditure	13	16
IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Allowances Consultancy Services Other Hired and Contracted Services Licences Fransport Vehicles And Plant Related Expenditure	52	53
Insurance Professional Services and Subscriptions Grants and Contributions Allowances Consultancy Services Other Hired and Contracted Services Licences Fransport Vehicles And Plant Related Expenditure	126	119
Professional Services and Subscriptions Grants and Contributions Allowances Consultancy Services Other Hired and Contracted Services Licences Fransport Vehicles And Plant Related Expenditure	14	22
Grants and Contributions Allowances Consultancy Services Other Hired and Contracted Services Licences Fransport Vehicles And Plant Related Expenditure	24	22
Allowances Consultancy Services Other Hired and Contracted Services Licences Fransport Vehicles And Plant Related Expenditure	56	56
Consultancy Services Other Hired and Contracted Services Licences Fransport Vehicles And Plant Related Expenditure	2	1
Other Hired and Contracted Services Licences Fransport Vehicles And Plant Related Expenditure	25	41
Licences Fransport Vehicles And Plant Related Expenditure	208	214
Fransport Vehicles And Plant Related Expenditure	0	0
Vehicles And Plant Related Expenditure	626	649
Vehicles And Plant Related Expenditure	020	
·	25	27
Traver / methanises	93	78
	117	105
nternal Charges		
Managed Recharges Frm Other Directorates	278	278
	278	278
Managed France ditues		
Managed Expenditure	9,016	8,608
nternal Income		
Income from other Directorates	(395)	(458
	(395)	(458
ncome - Grants		
DCLG Grants	(107)	(107
	(107)	(107
ncome - Sales		
Sale of Goods and Services	(232)	(215
	(232)	(215
ncome - Charges		
Fees and charges	(4,512)	(4,723
Other income	(230)	(230
	(4,742)	(4,953
Managed Income Page 41	(5,476)	(5,733
Net Managed Budget	3,539	2,876

Budget Manager : Chief Planning Officer

	£000	Budget	Budget
	2000	2015/16	2016/17
Accounting Adjustments			
IAS 19 Pensions Costs		235	437
		235	437
Other Internal Adjustments			
Internal Reallocations Charges		117	117
Internal Reallocations Income		(281)	(281
		(163)	(163)
Managed Outside the Service		72	274
Net Cost of Service		3,611	3,150

	£000	Budget 2015/16	Budget 2016/17
Employees			
Direct Pay Costs		2,135	1,699
Agency And Temporary Staff		10	(
National Insurance Contributions		157	175
Superannuation Costs		302	242
Other Pension Costs		57	4
Other Employee Related Costs		3	
Training And Development		5	
Training / the Bovolopinone		2,669	2,16
Premises		2,000	
Buildings Maintenance		169	17:
Building Security		51	5:
Cleaning And Workplace Refuse		303	408
Electricity		145	13
Other Utilities		37	4
NNDR		224	23:
Premises Related Insurance		7	4.05
0		936	1,059
Supplies & Services		40	
Materials and Equipment		16	
Stationery and Postage		2	
IT and telecommunications		6	
Insurance		57	5
Professional Services and Subscriptions		67	36
Grants and Contributions		527	7
Allowances		0	20
Security Services		71	5
Other Hired and Contracted Services		474	803
Publication and Promotion		152	15
Miscellaneous		0	-
Transport		1,373	1,53
Transport Vehicles And Plant Related Expenditure		1	
Travel Allowances		10	2
Travel Allowances		11	2
Internal Charges		11	
Managed Recharges Frm Other Directorates		77	9:
Managed Recharges Fill Other Directorates		77	9:
Managara di Espanya di Assa			
Managed Expenditure		5,066	4,88
Internal Income			
Income from other Directorates		(172)	(6:
		(172)	(62
Income - Grants			
Government Grants		(44)	
DCLG Grants		0	(16
		(44)	(16
Income - Charges			
Fees and charges Page 43		(1,413)	(1,70
Other income		(540)	(20

Managed Outside the Service	288	396
	(100)	(100
Internal Reallocations Income	(764)	(764
Internal Reallocations Charges	663	66:
Other Internal Adjustments		
	388	49
Capital Charges	316	38
IAS 19 Pensions Costs	72	11
Accounting Adjustments		
Net Managed Budget	1,075	88
Managed Income	(3,991)	(3,99
	(3,775)	(3,77
Rents	(1,823)	(1,86
ncome - Charges		
£000£	Budget 2015/16	Budge 2016/

£000£	Budget 2015/16	Budget 2016/1
Employees		
Direct Pay Costs	2,849	2,524
National Insurance Contributions	225	273
Superannuation Costs	423	370
Other Pension Costs	201	94
Other Employee Related Costs	0	(
Training And Development	11	1
	3,709	3,27
Premises	3,133	
Buildings Maintenance	173	200
Grounds Maintenance	5	20
Building Security	35	2
Cleaning And Workplace Refuse	59	4:
Gas	18	1
Electricity	120	10
Other Utilities	34	3
Rents	3,877	
NNDR	134	3,50
		19
Accommodation Charges	0	0
Premises Related Insurance	59	6
warding 9 Combana	4,514	4,18
upplies & Services	0.7	0
Materials and Equipment	27	2
Stationery and Postage	28	2
Advertising	18	1
IT and telecommunications	81	7
Insurance	103	11
Professional Services and Subscriptions	307	32
Grants and Contributions	80	7
Recycling and Reuse	3	
Allowances	1	
Consultancy Services	92	6
Security Services	5	
Other Hired and Contracted Services	299	30
Publication and Promotion	19	1
	1,062	1,05
ransport		
Vehicles And Plant Related Expenditure	8	1
Travel Allowances	30	1
	38	2
nternal Charges		
Managed Recharges Frm Other Directorates	2,727	2,75
	2,727	2,75
ransfer Payments		
Disrepair Provision	0	(7
	0	(7
ppropriations		
Transfers to/from Earmarked Reserves Page ₄ 45	(18)	(1
1 ago ₄₁ 0	(18)	(1

£000	Budget 2015/16	Budget 2016/17
Managed Expenditure	12,032	11,203
Internal Income		
Income from other Directorates	(350)	(317
Recharge Income from Capital	(305)	(210
Charges to / from HRA	(784)	(965
	(1,440)	(1,493
Income - Sales		
Sale of Goods and Services	(749)	(758
	(749)	(758
Income - Charges		
Fees and charges	(456)	(470
Contributions	(26)	(26
Other income	(1,618)	(1,467
Rents	(6,412)	(6,180
	(8,512)	(8,143
Managed Income	(10,700)	(10,394
Net Managed Budget	1,332	809
Accounting Adjustments		
IAS 19 Pensions Costs	(17)	142
Capital Charges	1,850	5,383
	1,834	5,525
Other Internal Adjustments		
Internal Reallocations Charges	65	65
Internal Reallocations Income	(142)	(142
	(77)	(77
Managed Outside the Service	1,757	5,448
Net Cost of Service	3,089	6,257

Budget Manager : Chief Officer - Highways

000£	Budget 2015/16	Budget 2016/1
Employees		
Direct Pay Costs	12,257	12,198
National Insurance Contributions	886	1,173
Superannuation Costs	1,673	1,77
Other Pension Costs	318	. 86
Other Employee Related Costs	85	17
Training And Development	103	143
	15,321	15,387
Premises		
Buildings Maintenance	576	586
Grounds Maintenance	78	78
Building Security	109	98
Cleaning And Workplace Refuse	8	:
Gas	16	1:
Electricity	5,077	4,860
Other Utilities	40	5
Rents	0	
NNDR	120	12
Highways Maintenance	6,869	7,07
Premises Related Insurance	2	
	12,895	12,90
Supplies & Services		
Materials and Equipment	5,360	5,19
Stationery and Postage	7	•
Advertising	75	7
IT and telecommunications	335	33
Insurance	1,877	1,57
Professional Services and Subscriptions	711	50
Waste Disposal and Landfill Tax	84	7
Allowances	3	
Consultancy Services	10	1
Other Hired and Contracted Services	1,320	1,10
Licences	5	
Publication and Promotion	34	3
PFI Unitary Charges	12,535	12,96
_	22,354	21,89
Fransport		
Vehicles And Plant Related Expenditure	2,936	3,15
Travel Allowances	142	13
Fuel	376	30
Transport Related Insurance	56	5
ntornal Charges	3,511	3,64
nternal Charges Managed Recharges Frm Other Directorates	2 224	2.04
Managed Recharges Frm Other Directorates	2,221 2,221	2,04
Appa and Europe diture		
Managed Expenditure	56,301	55,87
nternal Income Income from other Directorates Page 47	(14,887)	(14,88

Budget Manager : Chief Officer - Highways

Net Cost of Service	56,110	51,870
Managed Outside the Service	35,720	35,494
	128	136
Internal Reallocations Income	(732)	(773
Internal Reallocations Charges	860	909
Other Internal Adjustments	,	,
	35,593	35,35
Capital Charges	35,184	34,31
IAS 19 Pensions Costs	409	1,04
Accounting Adjustments		
Net Managed Budget	20,390	16,37
Managed Income	(35,912)	(39,50
	(2,282)	(2,55
Other income	(615)	(74
Contributions	(472)	(60
Fees and charges	(1,196)	(1,20
Income - Charges	(2,422)	(2,81
Sale of Goods and Services	(2,422)	(2,81
Income - Sales	(- ()	
	(7,800)	(7,79
Government Grants	(7,800)	(7,79
Income - Grants	(23,408)	(26,333
Internal Income	(00, 400)	(00.00)
2000	2015/16	2016/1
0003	Budget	Budge

Direct Pay Costs Agency And Temporary Staff National Insurance Contributions Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development remises Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance upplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Catering Service Allowances External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance veternal Charges Managed Recharges Frm Other Directorates Page 459	Budget 2015/16	Budget 2016/1
Agency And Temporary Staff National Insurance Contributions Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development remises Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance upplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Catering Service Allowances Consultancy Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance		
National Insurance Contributions Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development remises Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance upplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Catering Service Allowances Consultancy Services External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	11,268	9,225
Superannuation Costs Other Pension Costs Other Pension Costs Other Employee Related Costs Training And Development remises Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance upplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Catering Service Allowances Consultancy Services External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	2	2
Other Pension Costs Other Employee Related Costs Training And Development remises Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance upplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Catering Service Allowances External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	798	825
Other Employee Related Costs Training And Development remises Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance upplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Catering Service Allowances Consultancy Services External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	1,750	1,322
Training And Development remises Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance upplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Catering Service Allowances Consultancy Services External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	226	204
remises Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance upplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Catering Service Allowances Consultancy Services External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	23	23
Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance upplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Catering Service Allowances Consultancy Services External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	54	5
Buildings Maintenance Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance upplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Catering Service Allowances Consultancy Services External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	14,121	11,653
Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance upplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Catering Service Allowances Consultancy Services External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance		
Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance upplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Catering Service Allowances Consultancy Services External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	19	29
Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance upplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Catering Service Allowances Consultancy Services External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	11	-
Gas Electricity Other Utilities Rents NNDR Premises Related Insurance upplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Catering Service Allowances Consultancy Services External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	99	7:
Gas Electricity Other Utilities Rents NNDR Premises Related Insurance upplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Catering Service Allowances Consultancy Services External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	77	70
Other Utilities Rents NNDR Premises Related Insurance upplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Catering Service Allowances Consultancy Services External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	228	23
Other Utilities Rents NNDR Premises Related Insurance upplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Catering Service Allowances Consultancy Services External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	460	47
NNDR Premises Related Insurance upplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Catering Service Allowances Consultancy Services External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	128	128
Premises Related Insurance upplies & Services Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Catering Service Allowances Consultancy Services External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	17	1
Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Catering Service Allowances Consultancy Services External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	812	846
Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Catering Service Allowances Consultancy Services External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	144	273
Materials and Equipment Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Catering Service Allowances Consultancy Services External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	1,995	2,16
Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Catering Service Allowances Consultancy Services External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance		
Stationery and Postage Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Catering Service Allowances Consultancy Services External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	1,914	1,73
Advertising IT and telecommunications Insurance Professional Services and Subscriptions Grants and Contributions Catering Service Allowances Consultancy Services External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	118	108
Insurance Professional Services and Subscriptions Grants and Contributions Catering Service Allowances Consultancy Services External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	21	2
Professional Services and Subscriptions Grants and Contributions Catering Service Allowances Consultancy Services External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	600	55 ²
Grants and Contributions Catering Service Allowances Consultancy Services External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	46	8
Catering Service Allowances Consultancy Services External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	170	153
Allowances Consultancy Services External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	2,252	2,10
Consultancy Services External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	10	10
External Audit Fees Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	19	20
Security Services Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	13	!
Other Hired and Contracted Services Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	2	
Licences Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	213	15
Publication and Promotion Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance	1,890	2,613
Miscellaneous ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance internal Charges Managed Recharges Frm Other Directorates	32	32
ransport Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance Internal Charges Managed Recharges Frm Other Directorates	86	10 ⁻
Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance Internal Charges Managed Recharges Frm Other Directorates	1	
Vehicles And Plant Related Expenditure Travel Allowances Fuel Private Hire Transport Related Insurance Internal Charges Managed Recharges Frm Other Directorates	7,388	7,693
Travel Allowances Fuel Private Hire Transport Related Insurance Internal Charges Managed Recharges Frm Other Directorates		
Fuel Private Hire Transport Related Insurance Internal Charges Managed Recharges Frm Other Directorates	178	17
Private Hire Transport Related Insurance Internal Charges Managed Recharges Frm Other Directorates	47	40
Transport Related Insurance Internal Charges Managed Recharges Frm Other Directorates	58	58
iternal Charges Managed Recharges Frm Other Directorates	0	(
Managed Recharges Frm Other Directorates	6	(
Managed Recharges Frm Other Directorates	288	280
Managed Recharges Frm Other Directorates Page 49		
. 59-45	417	451
gency Payments	417	451

£000	Budget 2015/16	Budget 2016/1
Agency Payments		
Services provided by Voluntary Sector	1	1
Contributions to Partnerships	130	130
·	130	130
Managed Expenditure	24,340	22,374
Internal Income		
Income from other Directorates	(924)	(936
Recharge Income from Capital	(750)	(750
	(1,674)	(1,686
Income - Grants		· · · · · · · · · · · · · · · · · · ·
Government Grants	(1,714)	(1,677
	(1,714)	(1,677
Income - Sales		
Sale of Goods and Services	(946)	(974
	(946)	(974
Income - Charges		
Fees and charges	(2,542)	(2,544
Contributions	(92)	(72
Other income	(175)	(183
Rents	(187)	(182
	(2,996)	(2,980
Managed Income	(7,330)	(7,317
Net Managed Budget	17,010	15,057
Accounting Adjustments		
IAS 19 Pensions Costs	534	650
Capital Charges	4,134	3,933
Capital Citalgeo	4,668	4,583
Other Internal Adjustments	4,000	7,000
Internal Reallocations Charges	340	340
Internal Reallocations Income	(82)	(82
	258	258
Managed Outside the Service	4,927	4,842
Net Cost of Service	21,937	19,899

Employees	£000	Budget 2015/16	Budget 2016/17
Direct Pay Costs	Employees		
Agency And Temporary Staff 17 17 National Insurance Contributions 651 825 Superannuation Costs 1,066 1,200 Other Pension Costs 35 77 Other Employee Related Costs 23 33 Training And Development 79 55 Premises 112,389 12,289 Premises 0 44 Grounds Maintenance 33 33 Building Security 28 22 Cleaning And Workplace Refuse 124 99 Gas 86 495 Electricity 759 580 Other Utilities 30 32 NDDR 1,915 1,915 Accommodation Charges 3 -7 Premises Related Insurance 22 2 Premises Related Insurance 22 2 Materials and Equipment 967 866 Stationery and Postage 8 1 Advertising 26 1		10.518	10.088
National Insurance Contributions 651 822 Superannuation Costs 1,066 1,200 Other Pension Costs 35 77 Other Employee Related Costs 23 33 Training And Development 12,389 12,298 Premises 8 12,389 12,298 Premises 90 44 42,298 22 <			17
Superannuation Costs			
Other Pension Costs 35 77 Other Employee Related Costs 23 36 Training And Development 79 55 Premises 12,389 12,298 Premises 0 46 Buildings Maintenance 0 48 Grounds Maintenance 33 33 Buildings Security 28 22 Cleaning And Workplace Refuse 124 99 Gas 886 437 Electricity 759 586 Other Utilities 304 32 NNDR 1,915 1,915 Accommodation Charges 3 2 Premises Related Insurance 22 2 Supplies & Services 4,074 3,54 Supplies & Services 4,074 3,54 Supplies & Services 8 6 Stationery and Postage 8 7 Advertising 26 13 IT and telecommunications 145 122 Insurance			
Other Employee Related Costs 79 33 Training And Development 79 35 Premises 12,389 12,298 Premises 0 44 Building Maintenance 0 44 Grounds Maintenance 33 33 Building Security 26 22 Cleaning And Workplace Refuse 124 99 Gas 886 497 Electricity 759 586 Other Utilities 304 32 NNDR 1,915 1,915 Accommodation Charges 1,915 1,915 Premises Related Insurance 22 22 Premises Related Insurance 967 86 Materials and Equipment 967 86 Stationery and Postage 8 7 Advertising 967 86 IT and telecommunications 145 12 Insurance 60 66 Professional Services and Subscriptions 69 33	·		79
Training And Development 79 55 Premises 12,369 12,299 Buildings Maintenance 0 44 Grounds Maintenance 33 34 Building Security 28 22 Cleaning And Workplace Refuse 124 99 Gas 886 493 Electricity 759 586 Other Utilities 304 321 NNDR 1,915 1,915 Accommodation Charges 3 2 Premises Related Insurance 22 22 Supplies & Services 4,074 3,547 Supplies & Services 4074 3,547 Materials and Equipment 86 3 Stationery and Postage 8 3 Advertising 26 11 IT and telecommunications 145 122 Insurance 60 66 Professional Services and Subscriptions 69 33 Grants and Contributions 10 1			
Premises Buildings Maintenance 0 44	·		
Premises Building Maintenance Grounds Maintenance 33 3 33 Building Security 28 22 Cleaning And Workplace Refuse Gas 886 493 Electricity 759 586 Other Utilities 304 322 NNDR 1,915 1,915 Accommodation Charges 1,915 1,915 Accommodation Charges 2 2,2 22 Electricity 97 97 9868 Activation of the Stationery and Postage 8 7,915 1,915 Stationery and Postage 8 7,915 1,915 IT and telecommunications 98 8 7,915 IT and telecommunications 997 868 Stationery and Postage 8 7,915 1,915 IT and telecommunications 997 869 33 Grants and Contributions 997 869 33 Grants and Contributions 997 899 393 Allowances 100 101 Waste Disposal and Landfill Tax 101 Waste Disposal Tax 101 Waste Disposal Tax 101 Waste Disposal Tax 101 Waste Disposal Tax 101 Waste Di	Training And Development		
Grounds Maintenance 33 33 33 33 33 33 33	Premises	12,000	, _ 0
Grounds Maintenance 33 33 33 33 33 33 33		0	45
Building Security Cleaning And Workplace Refuse Gas Electricity Flexible Security Cleaning And Workplace Refuse Gas Electricity Flexible Security Flexible S			35
Cleaning And Workplace Refuse 386 498 Gas 386 498 Electricity 759 588 Other Utilities 304 327 NNDR 1,915 1,915 Accommodation Charges 3 3 Premises Related Insurance 22 26 Supplies & Services 4,074 3,547 Supplies & Services 8 7 Materials and Equipment 967 86 Stationery and Postage 8 7 Advertising 26 13 IT and telecommunications 145 122 Insurance 60 66 Professional Services and Subscriptions 69 33 Grants and Contributions 10 11 Waste Disposal and Landfill Tax 0 0 Waste Disposal and Landfill Tax 0 0 Allowances 10 1 External Audit Fees 4 3 Security Services 34 3			22
Gas 886 497 Electricity 759 586 Other Utilities 304 322 NNDR 1,915 1,915 Accommodation Charges 3 2 Premises Related Insurance 22 22 Supplies & Services 4,074 3,541 Supplies & Services 8 3 Materials and Equipment 967 866 Stationery and Postage 8 3 Advertising 26 11 IT and telecommunications 145 125 Insurance 60 66 Professional Services and Subscriptions 69 33 Grants and Contributions 10 10 Waste Disposal and Landfill Tax 0 0 Muser Disposal and Landfill Tax 0 0 Allowances 10 1 External Audit Fees 4 3 Security Services 34 3 Other Hired and Contracted Services 414 52			96
Electricity			
Other Utilities 304 327 NNDR 1,915 1,915 Accommodation Charges 3 2 Premises Related Insurance 22 26 Supplies & Services 4,074 3,547 Supplies & Services 8 7 Materials and Equipment 967 86 Stationery and Postage 8 7 Advertising 26 11 IT and telecommunications 145 125 Insurance 60 66 Professional Services and Subscriptions 69 36 Grants and Contributions 10 11 Waste Disposal and Landfill Tax 0 0 Allowances 10 1 External Audit Fees 4 3 Security Services 34 3 Other Hired and Contracted Services 41 52 Licences 111 96 Publication and Promotion (80) 7 Full Unitary Charges 5,946 6,000			
NNDR 1,915 1,915 Accommodation Charges 3 2 Premises Related Insurance 22 26 Supplies & Services 4,074 3,547 Supplies & Services 8 5 Materials and Equipment 967 868 Stationery and Postage 8 5 Advertising 26 13 IT and telecommunications 145 122 Insurance 60 66 Professional Services and Subscriptions 69 33 Grants and Contributions 10 11 Waste Disposal and Landfill Tax 0 0 6 Allowances 10 1 1 External Audit Fees 4 3 3 Security Services 34 3 3 Other Hired and Contracted Services 414 52 Licences 414 52 Publication and Promotion (80) 7 PFI Unitary Charges 5,946 6,000 Miscellaneous 3 3 Transport 4	·		
Accommodation Charges			
Premises Related Insurance 22 26 4,074 3,547 Supplies & Services 8 Materials and Equipment 967 866 Stationery and Postage 8 7 Advertising 26 11 IT and telecommunications 145 125 Insurance 60 66 Professional Services and Subscriptions 69 38 Grants and Contributions 10 11 Waste Disposal and Landfill Tax 0 0 Allowances 10 1 External Audit Fees 4 3 Security Services 34 3 Other Hired and Contracted Services 414 52 Licences 414 52 Licences 111 96 Publication and Promotion (80) 7 PFI Unitary Charges 5,946 6,006 Miscellaneous 3 3 Transport 4 9 Vehicles And Plant Related Expenditure			1,011
Supplies & Services 4,074 3,547 Materials and Equipment 967 868 Stationery and Postage 8 7 Advertising 26 13 IT and telecommunications 145 125 Insurance 60 66 Professional Services and Subscriptions 69 33 Grants and Contributions 10 10 Waste Disposal and Landfill Tax 0 0 Allowances 10 2 External Audit Fees 4 3 Security Services 34 33 Other Hired and Contracted Services 414 52 Licences 111 96 Publication and Promotion (80) 7* PFI Unitary Charges 5,946 6,006 Miscellaneous 3 3 Transport Vehicles And Plant Related Expenditure 14 5 Vehicles And Plant Related Expenditure 14 5 Transport Related Insurance 51 4* Internal Charges 325 498 Agency Payments	· · · · · · · · · · · · · · · · · · ·		26
Supplies & Services 967 86 Materials and Equipment 967 86 Stationery and Postage 8 7 Advertising 26 11 IT and telecommunications 145 125 Insurance 60 60 Professional Services and Subscriptions 69 38 Grants and Contributions 10 10 Waste Disposal and Landfill Tax 0 0 Allowances 10 2 External Audit Fees 4 3 Security Services 34 3 Other Hired and Contracted Services 34 3 Other Hired and Contracted Services 111 99 Publication and Promotion (80) 75 PFI Unitary Charges 5,946 6,00 Miscellaneous 7,726 7,870 Transport Vehicles And Plant Related Expenditure 14 9 Travel Allowances 34 30 30 Fuel 3 3 3 Internal Charges 51 49 Managed	Tromicco Rolatea modraneo		
Materials and Equipment 967 868 Stationery and Postage 8 7 Advertising 26 11 IT and telecommunications 145 125 Insurance 60 66 Professional Services and Subscriptions 69 38 Grants and Contributions 10 11 Waste Disposal and Landfill Tax 0 0 Allowances 10 2 External Audit Fees 4 3 Security Services 34 33 Other Hired and Contracted Services 414 524 Licences 111 99 Publication and Promotion (80) 78 PFI Unitary Charges 5,946 6,000 Miscellaneous 3 3 Transport 4 5 Vehicles And Plant Related Expenditure 14 5 Travel Allowances 34 30 Fuel 3 3 Transport Related Insurance 51 4 Managed Recharges Frm Other Directorates 325 498 <	Supplies & Services	1,011	
Stationery and Postage 8 7 Advertising 26 11 IT and telecommunications 145 125 Insurance 60 66 Professional Services and Subscriptions 69 38 Grants and Contributions 10 10 Waste Disposal and Landfill Tax 0 0 Allowances 10 2 External Audit Fees 4 3 Security Services 34 3 Other Hired and Contracted Services 414 524 Licences 411 94 PEJ Unitary Charges 5,946 6,005 Miscellaneous 3 3 Transport 7,726 7,870 Vehicles And Plant Related Expenditure 14 9 Transport Related Insurance 3 3 Transport Related Insurance 51 4 Managed Recharges Frm Other Directorates 325 498 Agency Payments 325 498	••	967	869
Advertising IT and telecommunications IT and		8	7
IT and telecommunications		26	13
Insurance	•	145	125
Professional Services and Subscriptions 69 38 Grants and Contributions 10 10 Waste Disposal and Landfill Tax 0 0 Allowances 10 2 External Audit Fees 4 3 Security Services 34 33 Other Hired and Contracted Services 414 52 Licences 111 98 Publication and Promotion (80) 75 PFI Unitary Charges 5,946 6,005 Miscellaneous 3 3 Transport Vehicles And Plant Related Expenditure 14 9 Vehicles And Plant Related Expenditure 14 9 Transport Related Insurance 3 3 Transport Related Insurance 51 4 Managed Recharges Frm Other Directorates 325 498 Agency Payments 325 498			63
Grants and Contributions	Professional Services and Subscriptions	69	38
Waste Disposal and Landfill Tax 0 0 Allowances 10 2 External Audit Fees 4 3 Security Services 34 37 Other Hired and Contracted Services 414 524 Licences 111 98 Publication and Promotion (80) 75 PFI Unitary Charges 5,946 6,005 Miscellaneous 3 3 Transport 3 7,726 7,870 Vehicles And Plant Related Expenditure 14 9 Travel Allowances 34 30 Fuel 3 3 Transport Related Insurance 0 3 Internal Charges 51 4 Managed Recharges Frm Other Directorates 325 498 Agency Payments 325 498	·	10	10
Allowances			0
External Audit Fees 4 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	•		2
Security Services 34 37 37 37 37 37 37 37			3
Other Hired and Contracted Services 414 524 Licences 111 98 Publication and Promotion (80) 75 PFI Unitary Charges 5,946 6,005 Miscellaneous 3 3 Transport 7,726 7,870 Vehicles And Plant Related Expenditure 14 9 Travel Allowances 34 30 Fuel 3 3 Transport Related Insurance 0 51 42 Internal Charges Managed Recharges Frm Other Directorates 325 498 Agency Payments Page 51 325 498		34	37
Licences 111 98 Publication and Promotion (80) 75 PFI Unitary Charges 5,946 6,005 Miscellaneous 3 3 Transport 7,726 7,870 Vehicles And Plant Related Expenditure 14 9 Travel Allowances 34 30 Fuel 3 7 Transport Related Insurance 0 7 Internal Charges 51 4° Managed Recharges Frm Other Directorates 325 498 Agency Payments Page 51 325 498			524
Publication and Promotion (80) 75 PFI Unitary Charges 5,946 6,005 Miscellaneous 3 3 Transport 7,726 7,870 Vehicles And Plant Related Expenditure 14 9 Travel Allowances 34 30 Fuel 3 7 Transport Related Insurance 0 7 Internal Charges 51 47 Managed Recharges Frm Other Directorates 325 498 Agency Payments Page 51 498			98
PFI Unitary Charges 5,946 6,005 Miscellaneous 3 3 Transport 7,726 7,870 Vehicles And Plant Related Expenditure 14 9 Travel Allowances 34 30 Fuel 3 3 Transport Related Insurance 0 51 42 nternal Charges 325 498 Managed Recharges Frm Other Directorates 325 498 Agency Payments 325 498			75
Miscellaneous 3 3 3 3 3 7,726 7,870		1 ' '	
7,726			3
Transport 14 9 Vehicles And Plant Related Expenditure 14 9 Travel Allowances 34 30 Fuel 3 7 Transport Related Insurance 0 7 Internal Charges 51 47 Managed Recharges Frm Other Directorates 325 498 Agency Payments Page 51			7,870
Vehicles And Plant Related Expenditure 14 9 Travel Allowances 34 30 Fuel 3 6 Transport Related Insurance 0 6 Internal Charges 51 47 Managed Recharges Frm Other Directorates 325 498 Agency Payments Page 51 325 498	Transport	,	, •
Travel Allowances 34 30 Fuel 3 3 Transport Related Insurance 0 51 42 Internal Charges 325 498 Managed Recharges Frm Other Directorates 325 498 Agency Payments 325 498	·	14	9
Fuel 3 Transport Related Insurance 0 Internal Charges 51 Managed Recharges Frm Other Directorates 325 Agency Payments Page 51	·		30
Transport Related Insurance 0 6 51 42 Internal Charges Managed Recharges Frm Other Directorates 325 498 Agency Payments Page 51 325 498			1
51 42 15 15 15 15 15 15 15 1	Transport Related Insurance	0	1
Managed Recharges Frm Other Directorates Page 51 Agency Payments 325 498 325 498		51	41
Agency Payments Page 51 325 498	Internal Charges		
Agency Payments	Managed Recharges Frm Other Directorates		498
agency rayments	Page 51	325	498
	Agency Payments Services provided by other organisations	0	85

£000£	Budget 2015/16	Budget 2016/17
Agency Payments		
rigorio) i aymonio	0	85
Appropriations	-	
Transfers to/from Earmarked Reserves	0	(111)
	0	(111)
Managed Expenditure	24,565	24,228
Internal Income		
Income from other Directorates	(800)	(655
Redistribution of grants income	(679)	(758
	(1,479)	(1,413)
Income - Grants		
Government Grants	(215)	(496
DCLG Grants	(4,331)	(4,331
	(4,546)	(4,828
Income - Sales		
Sale of Goods and Services	(665)	(503
	(665)	(503
Income - Charges	(4.4.000)	(44.070
Fees and charges	(11,222)	(11,379
Contributions Other income	(100)	(194
Rents	(272)	(178 (32
Rents	(31)	(32)
Managed Income	(18,315)	(18,527)
Net Managed Budget	6,250	5,701
Accounting Adjustments		
IAS 19 Pensions Costs	429	687
Capital Charges	6,331	6,749
	6,760	7,436
Other Internal Adjustments	3,. 33	
Internal Reallocations Charges	229	229
Internal Reallocations Income	(42)	(42
	187	187
Managed Outside the Service	6,948	7,624
		7,027

Budget Manager : Chief Officer Resources and Strategy

£000£	Budget 2015/16	Budget 2016/1
Employees		
Direct Pay Costs	787	1,068
National Insurance Contributions	104	137
Superannuation Costs	187	173
Other Pension Costs	849	13
Other Employee Related Costs	11	11
Training And Development	42	42
	1,980	1,443
Premises Classifier And Workplace Refuse	0	
Cleaning And Workplace Refuse	0	(
Supplies & Services		
Materials and Equipment	10	Ç
Stationery and Postage	(28)	33
IT and telecommunications	90	90
Insurance	0	3
Professional Services and Subscriptions	7	7
Allowances	4	
Other Hired and Contracted Services	153	116
Publication and Promotion	0	(
Tublication and Fromotion	236	262
Transport		
Vehicles And Plant Related Expenditure	0	(
Travel Allowances	4	4
Transport Related Insurance	4	4
Internal Charges	9	(
Internal Charges Managed Recharges Frm Other Directorates	63	199
Managed Recharges Firm Other Directorates	63	199
Managed Expenditure	2,288	1,91
Internal Income	_,	.,
Income from other Directorates	(150)	(150
medite from other birectorates	(150)	(150
Income - Sales	(130)	(130
Sale of Goods and Services	(15)	(15
	(15)	(15
Income - Charges	, ,	`
Fees and charges	(3)	(3
Contributions	0	`(
Other income	(1)	(458
	(4)	(46
Managed Income	(169)	(626
Net Managed Budget	2,119	1,287
Accounting Adjustments		
Accounting Adjustments	(700)	•
IAS 19 Pensions Costs	(768)	98
Capital Charges Page ₄ 53	27	(
Ī	(740)	9

Budget Manager : Chief Officer Resources and Strategy

Resources and Strategy			
	£000	Budget 2015/16	Budget 2016/17
Central Recharges			
Corporate & Democratic Core Income		(839)	(792)
		(839)	(792)
Other Internal Adjustments			
Internal Reallocations Charges		837	837
Internal Reallocations Income		(1,079)	(1,079)
		(242)	(242)
Managed Outside the Service		(1,821)	(936)
Net Cost of Service		298	351

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Environment & Housing Summary of budget by service (£000)

Budget Manager	Service	Total	Mana	Managed by the Service	ice	Managed	Total
		2015/16	Spending	Income	Net	Service	2016/17
Chief Officer Environmental Action	Car Parking Services	(060'9)	5,003	(12,614)	(7,612)	808	(6,804)
Chief Officer (Community Safety)	Community Safety	2,619	8,300	(6,101)	2,199	545	2,744
Housing Support Officer	Strategic Housing Support	8,302	4,646	(3,811)	835	4,269	5,104
Head of Finance	General Fund Support Services	(162)	(418)	(408)	(826)	(323)	(1,179)
Chief Officer Waste Management	Waste Management	40,705	41,815	(6,604)	35,210	1,038	36,248
Chief Officer Parks and Countryside	Parks And Countryside	11,186	29,320	(21,259)	8,061	3,368	11,428
Chief Officer Property and Contracts	Leeds Building Services	(3,189)	45,519	(51,341)	(5,822)	1,721	(4,101)
Head of Housing Partnerships	Strategic Housing Partnerships	1,294	2,198	(904)	1,294	752	2,046
Director of Environment and Housing	SP Contracts & SECC	7,469	10,762	(3,623)	7,138	93	7,232
Chief Officer Environmental Action	Environmental Action (West North West)	2,979	4,399	(1,289)	3,110	277	3,387
Chief Officer Environmental Action	Environmental Action (East North East)	2,586	3,957	(1,297)	2,660	261	2,921
Chief Officer Environmental Action	Environmental Action (South)	2,679	3,991	(1,296)	2,695	248	2,943
Chief Officer Environmental Action	Environmental Action (City Wide)	490	0	0	0	0	0
Weief Officer Environmental Action	Environmental Action (City Centre)	2,248	2,752	(461)	2,291	119	2,411
ုန္တာief Officer Environmental Action	Non Delegated - St Cleansing	2,421	255	0	255	2,101	2,357
Opief Officer Environmental Action	Environmental Health	2,396	3,179	(292)	2,414	06	2,505
Net Cost of Service		77,933	165,677	(111,774)	53,903	15,339	69,242
	Transfers to and from earmarked reserves	(2,234)	0	0	0	(4,950)	(4,950)
Net Revenue Charge		75,699	165,677	(111,774)	53,903	10,388	64,291

	£000	Budget 2015/16	Budget 2016/17
Employees			
Direct Pay Costs		59,869	61,983
Agency And Temporary Staff		1,368	256
National Insurance Contributions		4,618	5,940
Superannuation Costs		8,022	8,541
Other Pension Costs		1,321	506
Other Employee Related Costs		717	768
Training And Development		280	281
Training And Development		76,195	78,276
Premises		70,100	70,270
Buildings Maintenance		362	446
Grounds Maintenance		3,191	3,253
Building Security		112	95
Cleaning And Workplace Refuse		617	644
		425	416
Gas			
Electricity		615	604
Other Utilities		327	346
Rents		107	113
NNDR		1,205	1,281
Accommodation Charges		1	1
Premises Related Insurance		33	14
		6,995	7,212
Supplies & Services			
Materials and Equipment		13,889	13,588
Stationery and Postage		146	127
Advertising		37	38
IT and telecommunications		887	835
Insurance		363	330
Professional Services and Subscriptions		1,297	1,600
Grants and Contributions		1,194	703
Recycling and Reuse		2,140	2,734
Waste Disposal and Landfill Tax		12,082	2,599
Corporate Initiatives & Savings Targets		(287)	(378
Allowances		` 2	` 2
Consultancy Services		71	5
Security Services		135	137
Other Hired and Contracted Services		16,621	16,267
Licences		93	92
Publication and Promotion		237	241
PFI Unitary Charges		5,101	11,885
Miscellaneous			
Miscellatieous	-	6	50.011
Transport	-	54,014	50,811
Transport		7 705	7 400
Vehicles And Plant Related Expenditure		7,705	7,469
Travel Allowances		367	374
Fuel		3,527	2,914
Transport Related Insurance		363	283
		11,962	11,040
Internal Charges	Dana 50		
Managed Recharges Frm Other Directorates	Page 58	4,979	6,934
Charges To/From HRA		1,367	1,198

	£000 Budget 2015/16	Budge 2016/1
Internal Charges	6.246	0.404
Agency Payments	6,346	8,132
Services provided by other organisations	10,411	10,168
Contributions to Partnerships	62	39
	10,474	10,20
Appropriations		
Transfers to/from Earmarked Reserves	(58)	(
	(58)	(
Managed Expenditure	165,928	165,677
Internal Income		
Income from other Directorates	(57,237)	(58,389
Recharge Income from Capital	(1,495)	(1,413
Charges to / from HRA	(15,226)	(16,966
Redistribution of grants income	(231)	(
la como Consta	(74,189)	(76,767
Income - Grants Government Grants	(3,512)	(6,428
DCLG Grants	(278)	(129
DOLO GIAINO	(3,789)	(6,55
Income - Sales		· · ·
Sale of Goods and Services	(2,693)	(3,10
	(2,693)	(3,10
Income - Charges	(/
Fees and charges	(20,682)	(22,07)
Contributions	(425)	(42
Other income	(1,318)	(1,65
Rents	(1,186)	(1,19)
Income - Other	(23,611)	(25,34)
Interest and Dividends	(2)	(
interest and Dividende	(2)	()
Managed Income	(104,284)	(111,77
Net Managed Budget	61,644	53,90
Net Managed Budget	01,044	33,30
Accounting Adjustments		
IAS 19 Pensions Costs	2,201	4,95
Transfers to/from Statutory Reserves	(2,234)	(4,95
Capital Charges	15,469	10,78
	15,436	10,78
Central Recharges		
Corporate & Democratic Core Income	(381)	(39
Other lateral Adicator and	(381)	(39
Other Internal Adjustments	0.050	0.05
Internal Reallocations Charges	2,059	2,05
Internal Reallocations Income	(3,059)	(2,05
Page ₅₅ 9	(1,000)	(
Managed Outside the Service	14,055	10,38

£000£	Budget 2015/16	Budget 2016/17
Net Cost of Service	75,699	64,291

Budget Manager : Chief Officer Environmental Action

Car Parking Services	£000	Budget 2015/16	Budget 2016/1
		2010/10	2010/1
Employees			
Direct Pay Costs		2,232	2,215
Agency And Temporary Staff		10	(
National Insurance Contributions		151	195
Superannuation Costs		299	308
Other Pension Costs		25	36
Other Employee Related Costs		9	;
Training And Development		2	2
		2,729	2,75
Premises			
Buildings Maintenance		10	1
Grounds Maintenance		22	2:
Building Security		8	1
Cleaning And Workplace Refuse		29	3
Electricity		67	5
Other Utilities		20	2
Rents		7	
NNDR		568	65
Premises Related Insurance		3	
		734	81
Supplies & Services		701	
Materials and Equipment		268	24
Stationery and Postage		11	1
Advertising		9	1
IT and telecommunications		201	16
Insurance		6	10.
Professional Services and Subscriptions		182	21
Other Hired and Contracted Services		528	52
			52
Publication and Promotion	-	1 200	
Francos	-	1,209	1,17
Fransport		40	4
Vehicles And Plant Related Expenditure		49	1
Travel Allowances		2	4
Fuel		23	1
Transport Related Insurance		5	
		78	4
nternal Charges			
Managed Recharges Frm Other Directorates		171	20
Charges To/From HRA		0	
		172	20
Managed Expenditure		4,922	5,00
nternal Income			· · · · · · · · · · · · · · · · · · ·
Income from other Directorates		(140)	/7
moone non one directorates	-	(140)	(7
coome Charges	-	(140)	(7
ncome - Charges		(44.750)	(40.54
Fees and charges		(11,756)	(12,51
Other income Page 61		(18)	(1)
Rents Page 61		(18)	(1
		(11,793)	(12,54

Budget Manager : Chief Officer Environmental Action

Car Parking Services		
£000	Budget 2015/16	Budget 2016/17
Managed Income	(11,933)	(12,614)
Net Managed Budget	(7,011)	(7,612)
Accounting Adjustments		
IAS 19 Pensions Costs	105	160
Capital Charges	816	647
	921	808
Managed Outside the Service	921	808
Net Cost of Service	(6,090)	(6,804)

Budget Manager : Chief Officer (Community Safety)

£0003	Budget 2015/16	Budge 2016/1
Employees		
Direct Pay Costs	4,664	4,30
National Insurance Contributions	346	42
Superannuation Costs	649	62
Other Pension Costs	46	5
Other Employee Related Costs	26	2
Training And Development	2	_
Training / Ind 2010:0pmoin	5,733	5,44
Premises	3,130	
Cleaning And Workplace Refuse	0	
Electricity	12	1.
Other Utilities	1	
Rents	43	3
Kenis	56	5
Supplies & Services	00	
Materials and Equipment	24	2
Stationery and Postage	11	1
	2	
Advertising IT and telecommunications		26
	284	
Insurance	2	47
Professional Services and Subscriptions	152	47
Grants and Contributions	444	13
Allowances	1	
Consultancy Services	4	
Other Hired and Contracted Services	1,540	1,47
Licences	2	
	2,466	2,38
ransport		
Vehicles And Plant Related Expenditure	60	6
Travel Allowances	56	3
Fuel	46	3
Transport Related Insurance	5	
	167	13
nternal Charges		
Managed Recharges Frm Other Directorates	294	26
	294	26
gency Payments		
Contributions to Partnerships	43	2
	43	2
Managed Expenditure	8,760	8,30
nternal Income		
Income from other Directorates	(1,234)	(1,18
Charges to / from HRA	(3,267)	(3,29
Redistribution of grants income	(200)	(3,29
nedistribution of grants income	(4,701)	(4,48
ncome - Grants	(4,701)	(4,40
	(4.400)	/4 44
Government Grants Page ₅₉ 63	(1,493)	(1,11 (1,11
		/1 11

Budget Manager : Chief Officer (Community Safety)

Community Safety			
	£000	Budget 2015/16	Budget 2016/17
Income - Charges			
Contributions		(94)	(94)
Other income		(301)	(401)
		(395)	(495)
Managed Income		(6,589)	(6,101)
Net Managed Budget		2,171	2,199
Accounting Adjustments			
IAS 19 Pensions Costs		236	348
Capital Charges		212	197
		448	545
Managed Outside the Service		448	545
Net Cost of Service		2,619	2,744

Budget Manager : Housing Support Officer

	000£	Budget 2015/16	Budget 2016/17
Employees			
Direct Pay Costs		2,918	3,134
National Insurance Contributions		216	302
Superannuation Costs		384	419
Other Pension Costs		0	(
Other Employee Related Costs		20	1
Training And Development		3	3
·		3,542	3,859
Premises			
Buildings Maintenance		9	(
Cleaning And Workplace Refuse		0	(
Other Utilities		1	
Rents		20	30
NNDR		15	1:
Premises Related Insurance		1	
	-	46	50
Supplies & Services		-	
Materials and Equipment		8	-
Stationery and Postage		2	•
IT and telecommunications		1	
Insurance		2	
Professional Services and Subscriptions		77	7
Grants and Contributions		339	16 ⁻
Allowances		0	10
Security Services		2	
Other Hired and Contracted Services		260	309
Other Filled and Oorhracted Gervices	-	690	560
Transport	-	000	
Vehicles And Plant Related Expenditure		13	1:
Travel Allowances		28	4
Fuel		1	7
Transport Related Insurance		1	
Transport Related Insurance	-	44	6
Internal Charges	-	77	
Managed Recharges Frm Other Directorates		112	10:
Managea Rednarges I III Guier Biredorates	-	112	10
Managad Companiitore			
Managed Expenditure		4,433	4,64
Internal Income			
Income from other Directorates		(15)	(6
Recharge Income from Capital		(695)	(70
Charges to / from HRA		(2,062)	(2,55
		(2,771)	(3,32
Income - Grants			
DCLG Grants		(207)	(12
		(207)	(12
ncome - Charges			
Fees and charges	_	(2)	
Other income	Page 65	(50)	(5
Rents	~ .	(305)	(30

Budget Manager : Housing Support Officer

Strategic Housing Support		
£000	Budget 2015/16	Budget 2016/17
Income - Charges		
	(357)	(353)
Income - Other		
Interest and Dividends	(2)	(2)
	(2)	(2)
Managed Income	(3,337)	(3,811)
Net Managed Budget	1,096	835
Accounting Adjustments		
IAS 19 Pensions Costs	167	267
Capital Charges	7,289	4,002
	7,456	4,269
Other Internal Adjustments		
Internal Reallocations Income	(250)	0
	(250)	0
Managed Outside the Service	7,206	4,269
Net Cost of Service	8,302	5,104

Budget Manager : Head of Finance

2000	Budget	Budget
£000	2015/16	2016/17
Employees		
Direct Pay Costs	436	(399)
National Insurance Contributions	58	79
Superannuation Costs	80	85
Other Pension Costs	68	10
Other Employee Related Costs	1	0
Supplies & Services	642	(225)
Materials and Equipment	11	10
Stationery and Postage	11	
IT and telecommunications	-	0
	(1)	0
Insurance	3	1
Professional Services and Subscriptions	1	1
Corporate Initiatives & Savings Targets	(287)	(348)
T	(273)	(335)
Transport	4	0
Vehicles And Plant Related Expenditure	1	0
Travel Allowances	(4)	2
Internal Charges	(0)	
Managed Recharges Frm Other Directorates	5	4
Charges To/From HRA	0	137
	5	141
Managed Expenditure	371	(418
Internal Income		
Charges to / from HRA	(118)	(408)
	(118)	(408
Income - Charges		
Fees and charges	(1)	0
	(1)	0
Managed Income	(119)	(408)
Net Managed Budget	252	(826)
Accounting Adjustments IAS 19 Pensions Costs	(2.4)	4.4
	(34)	44
Capital Charges	0	0
Central Recharges	(34)	44
Corporate & Democratic Core Income	(381)	(397
·	(381)	(397)
	(3017)	
Managed Outside the Service	(414)	(353)

Budget Manager : Chief Officer Waste Management

piloyees Direct Pay Costs Agency And Temporary Staff National Insurance Contributions Superannuation Costs Other Pension Costs Other Pensione Costs Other Pensione Costs Other Supployee Related Costs Training And Development amises Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance pilies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance	Budget 2015/16	Budge 2016/1
Direct Pay Costs Agency And Temporary Staff National Insurance Contributions Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development emises Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance pplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance emal Charges Managed Recharges Frm Other Directorates		
Agency And Temporary Staff National Insurance Contributions Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development emises Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance pplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance eernal Charges Managed Recharges Frm Other Directorates	11,784	11,78
National Insurance Contributions Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development emises Buildings Maintenance Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance pplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance emal Charges Managed Recharges Frm Other Directorates	294	24
Superannuation Costs Other Pension Costs Other Employee Related Costs Training And Development emises Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance pplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance emal Charges Managed Recharges Frm Other Directorates	874	1,19
Other Pension Costs Other Employee Related Costs Training And Development emises Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance pplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous sansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance emal Charges Managed Recharges Frm Other Directorates	1,579	1,63
Other Employee Related Costs Training And Development emises Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance pplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance emal Charges Managed Recharges Frm Other Directorates	359	10
Training And Development emises Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance pplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	174	17
Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance pplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	42	4
Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance pplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	15,105	15,17
Buildings Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance pplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	10,100	
Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance pplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	177	14
Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents NNDR Premises Related Insurance pplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Security Services Uicences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	5	
Gas Electricity Other Utilities Rents NNDR Premises Related Insurance pplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	5	
Electricity Other Utilities Rents NNDR Premises Related Insurance pplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	4	
Other Utilities Rents NNDR Premises Related Insurance pplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	98	10
Rents NNDR Premises Related Insurance pplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	27	3
NNDR Premises Related Insurance pplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	4	
Premises Related Insurance pplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	195	20
pplies & Services Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	1	20
Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	517	50
Materials and Equipment Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates		
Stationery and Postage IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	310	34
IT and telecommunications Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	13	
Insurance Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	97	g
Professional Services and Subscriptions Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	14	1
Recycling and Reuse Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	76	2
Waste Disposal and Landfill Tax Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	2,140	2,73
Allowances Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	12,081	2,59
Consultancy Services Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	0	,
Security Services Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	65	
Other Hired and Contracted Services Licences Publication and Promotion PFI Unitary Charges Miscellaneous Ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	109	11
Licences Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	67	5
Publication and Promotion PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	54	5
PFI Unitary Charges Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	188	19
Miscellaneous ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	5,101	11,88
Ansport Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	5	,
Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	20,319	18,12
Vehicles And Plant Related Expenditure Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates		
Travel Allowances Fuel Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	2,988	3,07
Transport Related Insurance ernal Charges Managed Recharges Frm Other Directorates	13	1
ernal Charges Managed Recharges Frm Other Directorates	1,760	1,43
ernal Charges Managed Recharges Frm Other Directorates	140	. 6
Managed Recharges Frm Other Directorates	4,901	4,58
Managed Recharges Frm Other Directorates		
	1,860	3,42
naged Expenditure	1,860	3,42
	42,702	41,81
Page 68	72,102	71,01
ernal Income Page 68 Income from other Directorates	(261)	(36

Budget Manager : Chief Officer Waste Management

£000£	Budget 2015/16	Budget 2016/17
	2015/16	2010/17
Internal Income	4	
Charges to / from HRA	(254)	(254
Income - Grants	(515)	(615
Government Grants	(1,979)	(5,269
Government Grants	(1,979)	(5,269
Income - Sales	(1,979)	(3,209
Sale of Goods and Services	(447)	(363
	(447)	(363
Income - Charges	,	,
Fees and charges	(128)	(208
Other income	(92)	(150
	(220)	(358
Managed Income	(3,160)	(6,604
Net Managed Budget	39,542	35,210
Accounting Adjustments		
IAS 19 Pensions Costs	327	947
Capital Charges	2,895	2,150
	3,222	3,097
Other Internal Adjustments		<u> </u>
Internal Reallocations Income	(2,059)	(2,059
	(2,059)	(2,059
Managed Outside the Service	1,163	1,038
Net Cost of Service	40,705	36,248

Budget Manager : Chief Officer Parks and Countryside

Agency And Temporary Staff 15 National Insurance Contributions 698 1, 427 1, 1427		£000	Budget 2015/16	Budget 2016/17
Direct Pay Costs	Employees			
Agency And Temporary Staff 15 National Insurance Contributions 698 1, Superannuation Costs 1,427 1, Other Pension Costs 107 154 Other Employee Related Costs 107 157 Training And Development 65 157 Premises 144,595 15, Buildings Maintenance 3,169 3, Grounds Maintenance 3,169 3, Building Security 81 1 Cleaning And Workplace Refuse 316 3 Gas 411 1 Electricity 393 3 Other Utilities 218 11 Rents 17 17 NNDR 355 17 Premises Related Insurance 27 27 Supplies & Services 424 3 Materials and Equipment 2,847 3 Stationery and Postage 14 4 Advertising 22 1 IT and telecommunicati			12,130	12,608
National Insurance Contributions 698 1, 4277 1, 027 1, 4277 1,				15
Superannuation Costs				1,070
Other Pension Costs 154 Other Employee Related Costs 107 Training And Development 65 Premises 114,595 15 Premises 114,595 15 Buildings Maintenance 14 60 Grounds Maintenance 3169 3 Buildings Security 81 16 Gas 411 16 Electricity 393 30 Other Utilities 218 17 NNDR 355 7 Permises Related Insurance 27 5,001 5 Supplies & Services 5,001 5 5 Supplies & Services 2,847 3 3 Insurance				1,563
Other Employee Related Costs Training And Development 107	·		.	94
Training And Development 65 Premises 14,595 15 Buildings Maintenance 14 4 Grounds Maintenance 3,169 3, Building Security 81 16 Cleaning And Workplace Refuse 316 316 Gas 411 11 Electricity 393 0 Other Utilities 218 17 Rents 17 NNDR NNDR 355 7 Premises Related Insurance 27 5,001 5,001 Supplies & Services 28 14 4 Materials and Equipment 2,847 3, 3, 3, Stationery and Postage 14 4, 4				108
Permises Buildings Maintenance Building Security Grounds Maintenance Building Security Cleaning And Workplace Refuse Gas Electricity Other Utilities Rents Materials and Equipment Stationery and Postage Materials and Equipment Stationery and Postage Advertising In and telecommunications Insurance Professional Services and Subscriptions Garnts and Contributions Waste Disposal and Landfill Tax Allowances Consultancy Services Quality Services Rents Materials and Contracted Services Materials and Contracted Services Rents Allowances Consultancy Services Quality Servi	• •			65
Premises Buildings Maintenance 14	Training And Bevelopment			15,523
Buildings Maintenance 14 3,169 3,169 3,169 3,169 3,169 3,169 3,160	Premises		1 1,000	10,020
Grounds Maintenance 3,169 3,			14	13
Building Security Cleaning And Workplace Refuse Gas 4111 Electricity 393 Other Utilities 218 Rents 117 NNDR 355 Premises Related Insurance 277 Supplies & Services Materials and Equipment 2,847 3, Stationery and Postage 114 Advertising 222 IT and telecommunications 63 Insurance 240 Professional Services and Subscriptions 336 Waste Disposal and Landfill Tax 1 1 Allowances 0 Consultancy Services 22 Security Services 22 Security Services 32 Publication and Promotion 26 Miscellaneous 1 Vehicles And Plant Related Expenditure 1 Transport Vehicles And Plant Related Expenditure 1 Transport Related Insurance 42 Managed Recharges Frm Other Directorates 2,114 2, Appropriations 2,240 Page 70				3,231
Cleaning And Workplace Refuse 316 Gas 411 Electricity 393 Other Utilities 218 Rents 17 NNDR 355 Premises Related Insurance 27 Supplies & Services 5,001 5,001 Materials and Equipment 2,847 3,3 Stationery and Postage 14 4,444 Advertising 22 11 IT and telecommunications 63 1 Insurance 240 24 Professional Services and Subscriptions 262 2 Grants and Contributions 336 336 Waste Disposal and Landfill Tax 1 1 Allowances 0 0 Consultancy Services 2 2 Security Services 24 0 Consultancy Services 33 2 Licences 33 2 Publication and Promotion 26 33 Miscellaneous 1 1 <				55
Gas 411 Electricity 393 Other Utilities 218 Rents 17 NNDR 355 Premises Related Insurance 27 Supplies & Services 5,001 5, Materials and Equipment 2,847 3, Stationery and Postage 14 4 Advertising 22 17 and telecommunications 63 Insurance 240 240 240 Professional Services and Subscriptions 262 262 262 262 336 40 336 40				338
Electricity				401
Other Utilities 218 Rents 17 NNDR 355 Premises Related Insurance 27 Supplies & Services 5,001 Materials and Equipment 2,847 3, Stationery and Postage 14 Advertising 22 IT and telecommunications 63 Insurance 240 Professional Services and Subscriptions 262 Grants and Contributions 336 Waste Disposal and Landfill Tax 1 Allowances 0 Consultancy Services 2 Security Services 2 Security Services 2 2 Security Services 24 4 Other Hired and Contracted Services 24 Licences 33 Publication and Promotion 26 Miscellaneous 1 4,748 4 Transport Vehicles And Plant Related Expenditure 1,245 1, Transport Related Insurance 42 1,850 1, Internal Charges 2,114 2, 2,114				384
Rents 17 NNDR 355 Premises Related Insurance 27 Supplies & Services 5,001 5, Supplies & Services 2,847 3, Stationery and Postage 14 Advertising 22 IT and telecommunications 63 Insurance 240 Professional Services and Subscriptions 262 Grants and Contributions 336 Waste Disposal and Landfill Tax 1 Allowances 0 Consultancy Services 24 Other Hired and Contracted Services 24 Other Hired and Contracted Services 33 Publication and Promotion 26 Miscellaneous 1 Vehicles And Plant Related Expenditure 1,245 1,	•			233
NNDR 355 Premises Related Insurance 27 Supplies & Services 5,001 5, Materials and Equipment 2,847 3, Stationery and Postage 14 4 Advertising 22 17 IT and telecommunications 63 1 Insurance 240 240 Professional Services and Subscriptions 262 336 Waste Disposal and Landfill Tax 1 1 Allowances 0 0 0 Consultancy Services 2 2 Security Services 24 0 Other Hired and Contracted Services 877 Licences 33 33 Publication and Promotion 26 Miscellaneous 1 Transport 4,748 4,748 Vehicles And Plant Related Expenditure 1,245 1,74 Transport Related Insurance 19 1,850 1,850 Internal Charges 2,114 2,2,114 2,2,114 2,2,114 2,2,114 2,2,114 2,2,114 2,2,114 2,2,11				233 17
Premises Related Insurance 27 5,001 5, 5,001				
Supplies & Services Supplies & Services Supplies & Services Supplies & Services Substraints and Equipment Substraints and Equipmen				336
Autorials and Equipment 2,847 3,	Premises Related Insurance	_		5,019
Materials and Equipment 2,847 3, Stationery and Postage 14 Advertising 22 IT and telecommunications 63 Insurance 240 Professional Services and Subscriptions 262 Grants and Contributions 336 Waste Disposal and Landfill Tax 1 Allowances 0 Consultancy Services 2 Security Services 2 Other Hired and Contracted Services 877 Licences 33 Publication and Promotion 26 Miscellaneous 1 4,748 4 ransport 4,748 4 Vehicles And Plant Related Expenditure 1,245 1 Travel Allowances 19 19 Fuel 544 1 Transport Related Insurance 42 1,850 1 Internal Charges 1,850 1,850 1 Managed Recharges Frm Other Directorates 2,114 2,214 2,214 Appropriations Page 70 2 2	rupplica & Carriaga		5,001	5,018
Stationery and Postage 14 Advertising 22 IT and telecommunications 63 Insurance 240 Professional Services and Subscriptions 262 Grants and Contributions 336 Waste Disposal and Landfill Tax 1 Allowances 0 Consultancy Services 2 Security Services 2 Other Hired and Contracted Services 877 Licences 33 Publication and Promotion 26 Miscellaneous 1 Vehicles And Plant Related Expenditure 1,245 1, Travel Allowances 19 544 Travel Allowances 19 544 Transport Related Insurance 42 1,850 1, Internal Charges Managed Recharges Frm Other Directorates 2,114 2, Appropriations Page 70 20	• •		2.047	2 440
Advertising			•	3,113
IT and telecommunications 63 Insurance 240 Professional Services and Subscriptions 262 Grants and Contributions 336 Waste Disposal and Landfill Tax 1 Allowances 0 Consultancy Services 2 Security Services 24 Other Hired and Contracted Services 877 Licences 877 Licences 33 Publication and Promotion 26 Miscellaneous 1 4,748 4,748 4,748 4,748 4,748 4,748 4,748 7				10
Insurance 240 Professional Services and Subscriptions 262 Grants and Contributions 336 Waste Disposal and Landfill Tax 1 Allowances 0 Consultancy Services 2 Security Services 24 Other Hired and Contracted Services 877 Licences 33 Publication and Promotion 26 Miscellaneous 1 vehicles And Plant Related Expenditure 1,245 1, Travel Allowances 19 Fuel 544 Transport Related Insurance 42 Internal Charges 1,850 1, Managed Recharges Frm Other Directorates 2,114 2, Oppropriations Page 70 20	_			22
Professional Services and Subscriptions 262 Grants and Contributions 336 Waste Disposal and Landfill Tax 1 Allowances 0 Consultancy Services 2 Security Services 24 Other Hired and Contracted Services 877 Licences 33 Publication and Promotion 26 Miscellaneous 1 Vehicles And Plant Related Expenditure 1,245 1, Travel Allowances 19 Fuel 544 1 Transport Related Insurance 42 1,850 1, Internal Charges Managed Recharges Frm Other Directorates 2,114 2, Appropriations Page 70 20 2,114 2,				68
Grants and Contributions 336 Waste Disposal and Landfill Tax 1 Allowances 0 Consultancy Services 2 Security Services 24 Other Hired and Contracted Services 877 Licences 33 Publication and Promotion 26 Miscellaneous 1 Vehicles And Plant Related Expenditure 1,245 1, Travel Allowances 19 Fuel 544 1 Transport Related Insurance 42 1,850 1, Internal Charges 2,114 2, 2,114 2, Appropriations Page 70 20 2,114 2,				202
Waste Disposal and Landfill Tax 1 Allowances 0 Consultancy Services 2 Security Services 24 Other Hired and Contracted Services 877 Licences 33 Publication and Promotion 26 Miscellaneous 1 Vehicles And Plant Related Expenditure 1,245 Travel Allowances 19 Fuel 544 Transport Related Insurance 42 Internal Charges 1,850 1, Managed Recharges Frm Other Directorates 2,114 2, Appropriations Page 70 20	·			271
Allowances				330
Consultancy Services 2 Security Services 24 Other Hired and Contracted Services 877 Licences 33 Publication and Promotion 26 Miscellaneous 1 transport 4,748 4, Vehicles And Plant Related Expenditure 1,245 1, Travel Allowances 19 544 Transport Related Insurance 42 1,850 1, Internal Charges 2,114 2, Managed Recharges Frm Other Directorates 2,114 2, ppropriations Page 70				1
Security Services 24 Other Hired and Contracted Services 877 Licences 33 Publication and Promotion 26 Miscellaneous 1 Fransport 4,748 4,748 Vehicles And Plant Related Expenditure 1,245 1, Travel Allowances 19 544 Transport Related Insurance 42 1,850 1, Internal Charges 2,114 2, Managed Recharges Frm Other Directorates 2,114 2, Appropriations Page 70				(
Other Hired and Contracted Services 877 Licences 33 Publication and Promotion 26 Miscellaneous 1 4,748 4, Fransport 1,245 1, Travel Allowances 19 544 Transport Related Insurance 42 1,850 1, Internal Charges 2,114 2, Managed Recharges Frm Other Directorates 2,114 2, Appropriations Page 70				2
Licences 33 Publication and Promotion 26 Miscellaneous 1 4,748 4, 544 1, 544 1, 544 1, 7,850 1, 1,850 1, 1,850 1, 1,850 1, 1,850 2,114 2,114				25
Publication and Promotion 26 Miscellaneous 1 4,748 4,748 4,748 4,748 4,748 4,748 4,748 4,748 4,748 4,748 4,748 4,748 4,748 4,748 4,748 4,748 4,748 4,748 4,748 4,748 1,245 1, 1,94 544 1,850 1, <	Other Hired and Contracted Services		877	869
Miscellaneous 1 4,748 4, 4ransport 1 Vehicles And Plant Related Expenditure 1,245 1, Travel Allowances 19 544 Transport Related Insurance 42 1,850 1, Internal Charges 2,114 2, Managed Recharges Frm Other Directorates 2,114 2, Appropriations Page 70			33	3′
4,748			26	26
ransport Vehicles And Plant Related Expenditure 1,245 1, Travel Allowances 19 544 Fuel 544 544 Transport Related Insurance 42 1,850 1, Internal Charges 2,114 2, Managed Recharges Frm Other Directorates 2,114 2, ppropriations Page 70	Miscellaneous		1	
Vehicles And Plant Related Expenditure 1,245 1, Travel Allowances 19 19 Fuel 544 19 Transport Related Insurance 42 1,850 1,850 Iternal Charges 2,114 2,2,114 2,2,114 2,2,114 2,2,114 2,2,114 2,2,114 2,2,114 2,2,114 2,2,114 2,2,114 2,2,114 2,2,114 2,2,114 2,2,114 2,2,114 2,2,2,114 2,2,2,2,2 <			4,748	4,973
Travel Allowances 19 Fuel 544 Transport Related Insurance 42 Internal Charges 1,850 1,850 Managed Recharges Frm Other Directorates 2,114 2,2114 Appropriations Page 70				
Fuel Transport Related Insurance 544 1,850 1,850 1,850 1,850 Managed Recharges Frm Other Directorates 2,114 2,2,114 2,114 2,2,114 2,2,114 2,114 2,114 2,114 3,114 2,114 2,114 4,114 2,114 2,114 4,114 2,114 2,114 4,114 2,114 2,114 4,114 2,114 2,114 4,114 2,114 2,114 4,114 2,114 2,114 4,114 2,114 2,114 4,114 2,114 2,114 4,114 2,114 2,114 4,114 2,114 2,114 4,114 2,114 2,114 4,114 2,114 2,114 4,114 2,114 2,114 4,114 2,114 2,114 4,114 2,114 2,114 4,114 2,114 2,114 4,114 2,114 2,114 4,114 2,114 2,			1,245	1,252
Transport Related Insurance 42 1,850 1, nternal Charges 2,114 2, Managed Recharges Frm Other Directorates 2,114 2, appropriations Page 70				20
1,850 1, Internal Charges Managed Recharges Frm Other Directorates 2,114 2, Impropriations Page 70	Fuel			449
Managed Recharges Frm Other Directorates 2,114 2, 2,114 2, 2,114 2, 2,114 2, 3, 4, 4, 5, 5, 6, 7, 7, 8, 8, 9, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	Transport Related Insurance			42
Managed Recharges Frm Other Directorates 2,114 2, 2,114 2, 2,114 2, 2,114 2, 2,114 2, 2,114			1,850	1,763
2,114 2, appropriations Page 70				
ppropriations Page 70	Managed Recharges Frm Other Directorates		2,114	2,042
Fage 70			2,114	2,042
Transfers to/from Earmarked Reserves (58)		Page 70		
(58)	Transfers to/from Earmarked Reserves	66	` '	(

Budget Manager : Chief Officer Parks and Countryside

£000	Budget 2015/16	Budget 2016/1
Managed Expenditure	28,251	29,320
Internal Income		
Income from other Directorates	(4,537)	(4,539
Charges to / from HRA	(3,354)	(3,805
	(7,891)	(8,344
Income - Grants		
Government Grants	(40)	(40
	(40)	(40
Income - Sales		
Sale of Goods and Services	(2,118)	(2,492
	(2,118)	(2,492
Income - Charges		
Fees and charges	(8,198)	(8,73)
Contributions	(296)	(29
Other income	(479)	(482
Rents	(863)	(87
	(9,836)	(10,382
Managed Income	(19,885)	(21,259
Net Managed Budget	8,366	8,06
Accounting Adjustments		
IAS 19 Pensions Costs	466	903
Capital Charges	2,753	2,46
	3,220	3,368
Other Internal Adjustments		
Internal Reallocations Income	(400)	(
	(400)	
Managed Outside the Service	2,820	3,36
Net Cost of Service	11,186	11,42

Budget Manager : Chief Officer Property and Contracts

	£000	Budget 2015/16	Budget 2016/17
Employees			
Direct Pay Costs		13,784	15,838
Agency And Temporary Staff		1,049	C
National Insurance Contributions		1,041	1,532
Superannuation Costs		1,862	2,060
Other Pension Costs		352	64
Other Employee Related Costs		346	414
Training And Development		133	133
		18,567	20,040
Premises			
Buildings Maintenance		105	230
Building Security		17	17
Cleaning And Workplace Refuse		34	34
Gas		6	6
Electricity		24	24
Other Utilities		12	12
NNDR		62	64
Premises Related Insurance		2	(
		261	386
Supplies & Services			
Materials and Equipment		10,122	9,522
Stationery and Postage		54	54
IT and telecommunications		212	207
Insurance		7	7
Professional Services and Subscriptions		20	17
Allowances		0	(
Other Hired and Contracted Services		12,793	12,453
Licences		3	3
		23,210	22,263
Transport		4 000	4.0=
Vehicles And Plant Related Expenditure		1,609	1,271
Travel Allowances		103	109
Fuel		499	436
Transport Related Insurance		129	125
leternal Observa		2,340	1,941
Internal Charges Managed Repharmes From Other Directorates		407	F00
Managed Recharges Frm Other Directorates		127	599
Charges To/From HRA		591	289
		718	888
Managed Expenditure		45,096	45,519
Internal Income		(40.000)	(54.046
Income from other Directorates		(49,966) (49,966)	(51,046 (51,046
Income - Sales	-	(49,900)	(31,040
Sale of Goods and Services		0	(125
Calo of Goodo and Gorvious		0	(125
Income - Charges			(
Other income Page 72		(50)	(171
		(50)	(17

Budget Manager : Chief Officer Property and Contracts

Managed Outside the Service Net Cost of Service		1,730 (3,189)	1,721 (4,101)
		,	
		1,730	1,721
Capital Charges		1,237	470
IAS 19 Pensions Costs		493	1,252
Accounting Adjustments			
Net Managed Budget		(4,920)	(5,822
Managed Income		(50,016)	(51,341
	2000	2015/16	2016/1
	£000	Budget	Budget

Budget Manager : Head of Housing Partnerships

Strategic Housing Partnerships		
£000£	Budget 2015/16	Budge 2016/1
Employees		
Direct Pay Costs	1,333	1,24
National Insurance Contributions	104	14
Superannuation Costs	204	21
Other Pension Costs	39	1
Other Employee Related Costs	0	
Training And Development	1	
3	1,682	1,62
Premises		
Buildings Maintenance	15	1
Rents	11	1
	26	2
Supplies & Services		
Materials and Equipment	6	
Stationery and Postage	12	1
Advertising	3	
IT and telecommunications	1	
Insurance	0	
Other Hired and Contracted Services	1	
Miscellaneous	0	
	24	3
Fransport		
Travel Allowances	32	(
	32	(
Internal Charges		
Managed Recharges Frm Other Directorates	25	
Charges To/From HRA	413	43
	438	45
Agency Payments		
Contributions to Partnerships	19	•
	19	
Managed Expenditure	2,220	2,19
nternal Income		
Recharge Income from Capital	(493)	(43
Charges to / from HRA	0	(1
Charges to / Hom Fire	(493)	(45
ncome - Grants	(433)	(=-
DCLG Grants	(71)	
5010 Oranio	(71)	
ncome - Sales	(11)	
Sale of Goods and Services	(15)	(1
Calc C. Coods and Convices	(15)	(1
ncome - Charges	(13)	(1
Fees and charges	(384)	(38
Other income	(14)	(50
Other Income	(398)	(43
Marrow Harris	· · ·	`
Managed Income Page 74	(977)	(90
Net Managed Budget	1,244	1,29

Budget Manager : Head of Housing Partnerships

Strategic Housing Partnerships			
	£000	Budget 2015/16	Budget 2016/17
Accounting Adjustments			
IAS 19 Pensions Costs		50	115
Capital Charges		0	637
		50	752
Managed Outside the Service		50	752
Net Cost of Service		1,294	2,046

Budget Manager : Director of Environment and Housing

	£000	Budget 2015/16	Budget 2016/17
Employees			
Direct Pay Costs		306	306
National Insurance Contributions		25	33
Superannuation Costs		45	45
Other Pension Costs		12	0
Other Employee Related Costs		1	8
Training And Development		1	2
Premises		390	395
Gas		4	4
Electricity		4	4
Accommodation Charges		1	1
		9	9
Supplies & Services			
Materials and Equipment		1	1
Stationery and Postage		2	1
Advertising		1	1
IT and telecommunications		6	6
Professional Services and Subscriptions		1	1
Grants and Contributions		75	75
Corporate Initiatives & Savings Targets		0	(30
Allowances		0	0
Other Hired and Contracted Services		54	54
Publication and Promotion		15 156	15 125
Transport		130	123
Vehicles And Plant Related Expenditure		0	0
Travel Allowances		3	3
		3	3
Internal Charges			
Managed Recharges Frm Other Directorates		80	62
Agancy Payments		80	62
Agency Payments Services provided by other organisations		10,411	10,168
		10,411	10,168
Managed Expenditure		11,049	10,762
Internal Income			
Income from other Directorates		(500)	(500
Recharge Income from Capital		(307)	(269
Charges to / from HRA		(2,496)	(2,846
		(3,303)	(3,615
Income - Charges			
Other income		(8)	(8
		(8)	(8
Managed Income		(3,311)	(3,623
Net Managed Budget		7,738	7,138

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Budget Manager : Director of Environment and Housing

SP Contracts & SECC			
	£000	Budget 2015/16	Budget 2016/17
Accounting Adjustments			
IAS 19 Pensions Costs		8	28
Capital Charges		73	65
		81	93
Other Internal Adjustments			
Internal Reallocations Income		(350)	0
		(350)	0
Managed Outside the Service		(269)	93
Net Cost of Service		7,469	7,232

£000£	Budget 2015/16	Budget 2016/17
Employees		
Direct Pay Costs	2,429	2,634
National Insurance Contributions	300	230
Superannuation Costs	356	386
Other Pension Costs	7	7
Other Employee Related Costs	6	7
Training And Development	5	7
Premises	3,102	3,270
Buildings Maintenance	14	5
Cleaning And Workplace Refuse	80	81
Electricity	0	4
Other Utilities	0	13
Rents	2	2
NNDR	0	6
	96	110
Supplies & Services		
Materials and Equipment	60	75
Stationery and Postage	2	1
IT and telecommunications	3	3
Insurance	21	27
Professional Services and Subscriptions	29	30
Allowances	0	0
Other Hired and Contracted Services	53 169	97 233
Transport	100	
Vehicles And Plant Related Expenditure	460	554
Travel Allowances	31	31
Fuel	169	165
Transport Related Insurance	10	13
Internal Charges	670	763
Internal Charges Managed Recharges Frm Other Directorates	21	22
	21	22
Managed Expenditure	4,058	4,399
Internal Income		
Income from other Directorates	(14)	(20)
Charges to / from HRA	(1,206)	(1,250)
Income. Color	(1,220)	(1,270)
Income - Sales Sale of Goods and Services	(E)	/E
Sale of Goods and Services	(5)	(5)
Income - Charges	(-)	
Other income	(8)	(14)
	(8)	(14)
Managed Income	(1,233)	(1,289)
Net Managed Budget Page 78	2,825	3,110

Environmental Action (West North West)		
£000	Budget 2015/16	Budget 2016/17
Accounting Adjustments		
IAS 19 Pensions Costs	148	239
Capital Charges	7	38
	154	277
Managed Outside the Service	154	277
Net Cost of Service	2,979	3,387

	£000	Budget	Budget
		2015/16	2016/17
Employees			
Direct Pay Costs		2,280	2,462
National Insurance Contributions		300	216
Superannuation Costs		334	361
Other Employee Related Costs		7	7
Training And Development		5	6
		2,926	3,053
Premises			
Buildings Maintenance		10	10
Cleaning And Workplace Refuse		75	75
Electricity		0	3
Other Utilities		0	15
Rents		0	C
NNDR		0	3
		85	107
Supplies & Services			
Materials and Equipment		65	68
Stationery and Postage		6	4
IT and telecommunications		3	3
Insurance		19	24
Professional Services and Subscriptions		28	37
Other Hired and Contracted Services		3	26
		124	163
Transport		400	450
Vehicles And Plant Related Expenditure		400	456
Travel Allowances		8	4.44
Fuel		131	141
Transport Related Insurance		546	10
Internal Charges		546	614
Managed Recharges Frm Other Directorates		19	20
Managed Recharges Fifth Other Directorates		19	20
Managed Expenditure		3,700	3,957
		3,700	3,337
Internal Income		(00)	/00
Income from other Directorates		(36)	(36
Charges to / from HRA	-	(1,206)	(1,242
Income - Sales		(1,243)	(1,278
Sale of Goods and Services		(10)	/40
Sale of Goods and Services		(10) (10)	(10 (10
Income - Charges		(10)	(10
Income - Charges Other income		(9)	/0
		(8)	8)
			8)
Managed Income		(1,261)	(1,297
Net Managed Budget		2,439	2,660

Environmental Action (East North East)			
£00	00	Budget 2015/16	Budget 2016/17
Accounting Adjustments			
IAS 19 Pensions Costs		145	230
Capital Charges		2	31
		147	261
Managed Outside the Service		147	261
Net Cost of Service		2,586	2,921

£000	Budget 2015/16	Budget 2016/17
Employees		
Direct Pay Costs	2,307	2,471
National Insurance Contributions	279	214
Superannuation Costs	335	348
Other Employee Related Costs	10	11
Training And Development	4	6
Training / the Bevelopment	2,936	3,049
Premises	,	,
Buildings Maintenance	5	5
Cleaning And Workplace Refuse	75	75
Gas	0	C
Electricity	0	1
Other Utilities	0	11
Rents	0	3
NNDR	0	1
	80	96
Supplies & Services		
Materials and Equipment	67	74
Stationery and Postage	3	2
Advertising	0	(
IT and telecommunications	5	5
Insurance	18	23
Professional Services and Subscriptions	52	74
Allowances	0	0
Other Hired and Contracted Services	14	41
Other Filled and Contracted Services	160	219
Transport		
Vehicles And Plant Related Expenditure	375	428
Travel Allowances	24	23
Fuel	159	139
Transport Related Insurance	6	ç
·	563	599
Internal Charges		
Managed Recharges Frm Other Directorates	28	29
	28	29
Managed Expenditure	3,768	3,991
Internal Income		
Income from other Directorates	(28)	(30
Charges to / from HRA	(1,206)	(1,241
	(1,235)	(1,271
Income - Sales		
Sale of Goods and Services	(5)	(5
	(5)	(5
Income - Charges	(=)	,-
Fees and charges	(5)	(5
Other income	(13)	(15
Dogo 92	(17)	(20
Managed Income Page 82	(1,257)	(1,296

£000	Budget 2015/16	Budget 2016/17
Net Managed Budget	2,511	2,695
Accounting Adjustments		
IAS 19 Pensions Costs	146	222
Capital Charges	22	26
	168	248
Managed Outside the Service	168	248
Net Cost of Service	2,679	2,943

Environmental Action (City Wide)	000	Budget	Budget
Z.	,,,,,	2015/16	2016/17
Employees			
Other Pension Costs		7	0
Other Employee Related Costs		2	0
Training And Development		6	0
		15	0
Premises			
Cleaning And Workplace Refuse		2	0
Electricity		3	0
Other Utilities		12	0
Rents		3	0
NNDR		9	0
Cumpling & Comings		29	0
Supplies & Services		20	0
Materials and Equipment IT and telecommunications		20	0
Insurance		0 12	0
Other Hired and Contracted Services		91	0
Other Filled and Contracted Services		123	0
Transport		120	
Vehicles And Plant Related Expenditure		171	0
Fuel		85	0
Transport Related Insurance		8	0
		263	0
Internal Charges			
Managed Recharges Frm Other Directorates		4	0
		4	0
Managed Expenditure		433	0
Internal Income			
Income from other Directorates		(8)	0
Charges to / from HRA		(7)	0
· ·		(14)	0
Income - Charges			
Other income		(8)	0
		(8)	0
Managed Income		(23)	0
Net Managed Budget		411	0
Hot managed Daaget		711	
Accounting Adjustments			
IAS 19 Pensions Costs		(7)	0
Capital Charges		87	0
· •	-	79	0
Marrow 10 with the Occident			
Managed Outside the Service		79	0
Net Cost of Service		490	0

	£000	Budget 2015/16	Budget 2016/17
Employees			
Direct Pay Costs		1,544	1,594
National Insurance Contributions		105	144
Superannuation Costs		221	230
Other Pension Costs		0	28
Other Employee Related Costs		2	2
Training And Development		3	4
Training / tra Bovolopinoni		1,876	2,003
Premises		.,	_,,,,,
Buildings Maintenance		1	1
Cleaning And Workplace Refuse		1	1
Electricity		6	6
Other Utilities		1	9
NNDR		1	2
NINDA		11	18
Supplies & Carriage		11	10
Supplies & Services Metarials and Equipment		20	45
Materials and Equipment		30	
Stationery and Postage		0	C
IT and telecommunications		6	6
Insurance		12	13
Professional Services and Subscriptions		140	140
Other Hired and Contracted Services		10	30
		198	234
Transport			
Vehicles And Plant Related Expenditure		328	335
Travel Allowances		5	5
Fuel		105	85
Transport Related Insurance		8	8
1.0		446	433
Internal Charges		50	0.4
Managed Recharges Frm Other Directorates		56	64
		56	64
Managed Expenditure		2,586	2,752
Internal Income			
Income from other Directorates		(136)	(167
Redistribution of grants income		(31)	C
•		(167)	(167
Income - Charges			·
Fees and charges		(189)	(214
Other income		(80)	(80
		(269)	(294
Managed Income		(436)	(461
Net Managed Budget		2,150	2,291
Accounting Adjustments		06	446
IAS 19 Pensions Costs		96	119
Capital Charges Page 85		2	•
		97	119

Environmental Action (City Centre)		
£000	Budget 2015/16	Budget 2016/17
Managed Outside the Service	97	119
Net Cost of Service	2,248	2,411

Non Delegated - St Cleansing		
£000	Budget 2015/16	Budget 2016/17
Employees		
Other Pension Costs	82	8
	82	8
Premises		
Other Utilities	35	(
	35	(
Supplies & Services		
Other Hired and Contracted Services	245	23′
	245	231
Internal Charges		
Managed Recharges Frm Other Directorates	16	10
	16	16
Managed Expenditure	377	255
Net Managed Budget	377	255
Accounting Adjustments		
IAS 19 Pensions Costs	(82)	3)
Capital Charges	66	50
	(16)	42
Other Internal Adjustments		
Internal Reallocations Charges	2,059	2,059
	2,059	2,059
Managed Outside the Service	2,044	2,10
Net Cost of Service	2,421	2,35

	£000	Budget 2015/16	Budge 2016/1
Employees			
Direct Pay Costs		1,721	1,783
National Insurance Contributions		121	16
Superannuation Costs		247	262
Other Pension Costs		171	8:
Other Employee Related Costs		4	
Training And Development		9	(
		2,272	2,30
Premises		,	,
Buildings Maintenance		2	2
Cleaning And Workplace Refuse		1	
Electricity		7	-
Other Utilities		0	
		10	10
Supplies & Services		-	
Materials and Equipment		51	5
Stationery and Postage		16	1:
IT and telecommunications		6	
Insurance		7	
Professional Services and Subscriptions		278	23
Allowances		0	
Other Hired and Contracted Services		84	8
Publication and Promotion		4	
T delication and T formetion		446	40
ransport			
Vehicles And Plant Related Expenditure		8	;
Travel Allowances		46	4
Fuel		5	
Transport Related Insurance		2	
		61	6
nternal Charges			
Managed Recharges Frm Other Directorates		48	6
Charges To/From HRA		363	34
		411	40
Managed Expenditure		3,200	3,17
nternal Income			
Income from other Directorates		(363)	(36
Charges to / from HRA		(50)	(4
G		(413)	(41
ncome - Sales		`	· · ·
Sale of Goods and Services		(93)	(9
		(93)	(9
ncome - Charges			
Fees and charges		(19)	(1
Contributions		(35)	(3
Other income		(188)	(20
		(242)	(26
Managed Income Page 88			

Environmental Health		
£000£	Budget 2015/16	Budget 2016/17
Net Managed Budget	2,452	2,414
Accounting Adjustments		
IAS 19 Pensions Costs	(64)	82
Capital Charges	8	8
	(56)	90
Managed Outside the Service	(56)	90
Net Cost of Service	2,396	2,505

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Strategy and Resources Summary of budget by service (£000)

Budget Manager	Service	Total	Mana	Managed by the Service	90	Managed	Total
		2015/16	Spending	Income	Net	Service	2016/17
Chief Officer Strategy and Improvement	Strategy and Improvement	2,569	4,833	(463)	4,370	(1,432)	2,938
Chief Officer Financial Services	Finance	8,587	15,875	(7,025)	8,850	(286)	8,064
Chief Officer HR	Human Resources	6,351	8,478	(1,809)	6,669	260	6,929
Chief ICT Officer	Technology	21,548	19,096	(5,725)	13,371	4,598	17,969
Chief Officer PPPU & Procurement	Public Private Partnership & Procurement	168	7,658	(8,248)	(280)	384	(506)
City Solicitor	Legal Services	(1,518)	4,738	(6,915)	(2,177)	129	(2,048)
City Solicitor	Democratic Services	0	4,945	(26)	4,919	(4,919)	0
Net Cost of Service		37,704	65,623	(30,212)	35,412	(1,765)	33,646
	Transfers to and from earmarked reserves	(1,373)	0	0	0	(2,510)	(2,510)
Net Revenue Charge		36,331	65,623	(30,212)	35,412	(4,275)	31,137

Summary of budget by type of spending or income

	£000	Budget 2015/16	Budget 2016/1
Employees			
Direct Pay Costs		43,370	41,582
Agency And Temporary Staff		1,715	1,715
National Insurance Contributions		3,469	4,432
Superannuation Costs		5,755	5,477
Other Pension Costs		1,187	1,014
Other Employee Related Costs		204	209
Training And Development		423	370
Training And Development		56,124	54,800
Premises		00,121	0 1,000
Grounds Maintenance		1	
Building Security		1	
Cleaning And Workplace Refuse		5	
Rents		68	į
NNDR		2	
Accommodation Charges		3	
Accommodation Charges		80	1
Supplies & Services		80	I
		180	166
Materials and Equipment			
Stationery and Postage		215	12:
Advertising		4	3
IT and telecommunications		7,434	6,88
Insurance		79	8
Professional Services and Subscriptions		1,083	1,03
Grants and Contributions		0	2
Allowances		13	1:
External Audit Fees		327	24
Other Hired and Contracted Services		664	72
Licences		0	
Publication and Promotion		17	2
		10,017	9,34
Transport			
Vehicles And Plant Related Expenditure		28	2
Travel Allowances		239	23
Fuel		9	
Private Hire		0	
Transport Related Insurance		1	
·		277	27
Internal Charges			
Managed Recharges Frm Other Directorates		1,028	1,16
		1,028	1,16
Transfer Payments			
Civic Allowances		57	5
		57	5
Appropriations			
Transfers to/from Earmarked Reserves		0	(3
		0	(3:
Managed Expenditure		67,583	65,62
		07,000	00,02
Internal Income Page 9)4	(10.05.1)	
Income from other Directorates		(16,931)	(14,57

Summary of budget by type of spending or income

£000	Budget 2015/16	Budget 2016/17
Internal Income		
Recharge Income from Capital	(6,311)	(8,457)
Charges to / from HRA	0	(83)
	(23,242)	(23,114)
Income - Grants		
DCLG Grants	(1,242)	(1,242)
	(1,242)	(1,242)
Income - Sales		
Sale of Goods and Services	(225)	(543)
	(225)	(543)
Income - Charges	(5.1.5)	<i>,</i>
Fees and charges	(3,417)	(3,111)
Other income	(1,336)	(2,201)
	(4,752)	(5,312)
Managed Income	(29,462)	(30,212)
Net Managed Budget	38,122	35,412
Accounting Adjustments		
IAS 19 Pensions Costs	1,311	2,510
Transfers to/from Statutory Reserves	(1,373)	(2,510)
Capital Charges	7,539	4,499
	7,476	4,499
Central Recharges	1,170	1, 100
Corporate & Democratic Core Income	(9,267)	(8,774)
Other Internal Adjustments	(9,267)	(8,774)
Internal Reallocations Charges	656	656
G	(656)	(656)
Internal Reallocations Income	(000)	(000)
Internal Reallocations Income		_
	0	0
Internal Reallocations Income Managed Outside the Service	0 (1,791)	(4,275)

Budget Manager : Chief Officer Strategy and Improvement

£00	0 Budget 2015/16	Budget 2016/17
Employees		
Direct Pay Costs	3,777	3,205
National Insurance Contributions	310	366
Superannuation Costs	494	465
Other Pension Costs	151	107
Other Employee Related Costs	1	5
Training And Development	36	22
	4,769	4,170
Premises		
Rents	63	0
	63	0
Supplies & Services		
Materials and Equipment	38	26
Stationery and Postage	80	16
Advertising	0	35
IT and telecommunications	104	17
Insurance	2	2
Professional Services and Subscriptions	314	315
Allowances	4	4
External Audit Fees	1	1
Other Hired and Contracted Services	128	131
Publication and Promotion	3	6
_	673	553
Transport		•
Vehicles And Plant Related Expenditure	6	6
Travel Allowances	13	16
Transport Related Insurance	0	0
Internal Charges	19	23
Managed Recharges Frm Other Directorates	17	120
Managed Recharges Fill Other Directorates	17	120
Appropriations	17	120
Transfers to/from Earmarked Reserves	0	(32
Transfer to mem Earmanda Nobel Voo	0	(32)
Managard Francische		` '
Managed Expenditure	5,541	4,833
Internal Income		
Income from other Directorates	(828)	(274
Recharge Income from Capital	(43)	0
Charges to / from HRA	0	(83
	(871)	(357
Income - Charges		
Fees and charges	(306)	(6
Other income	(23)	(101
	(329)	(106
Managed Income	(1,199)	(463

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Budget Manager : Chief Officer Strategy and Improvement

Strategy and Improvement			
	£000	Budget 2015/16	Budget 2016/17
Accounting Adjustments			
IAS 19 Pensions Costs		61	190
Capital Charges		466	376
		527	565
Central Recharges			
Corporate & Democratic Core Income		(2,301)	(1,997)
		(2,301)	(1,997)
Managed Outside the Service		(1,773)	(1,432)
Net Cost of Service		2,569	2,938

Budget Manager : Chief Officer Financial Services

000£	Budget 2015/16	Budget 2016/1
Employees		
Direct Pay Costs	11,631	10,914
National Insurance Contributions	894	1,273
Superannuation Costs	1,641	1,475
Other Pension Costs	402	381
Other Employee Related Costs	10	11
Training And Development	82	46
Training / the Bovolopinone	14,661	14,100
Premises	1 1,001	
Cleaning And Workplace Refuse	0	(
Rents	5	ļ
NNDR	2	2
NNDR	7	-
Supplies & Services	,	
Materials and Equipment	9	Ç
Stationery and Postage	67	6
Advertising	3	
IT and telecommunications	220	218
Insurance	5	21
	725	67:
Professional Services and Subscriptions		
Grants and Contributions	0	2
Allowances	0	
External Audit Fees	326	24
Other Hired and Contracted Services	210	26
Licences	0	4.50
ransport	1,565	1,50
Vehicles And Plant Related Expenditure	1	
Travel Allowances	69	7
Traver Allowances	70	7
nternal Charges	70	
Managed Recharges Frm Other Directorates	187	18
managea reconargee rim earler Encotorates	187	18
lanaged Expenditure	16,490	15,87
	10,490	13,07
nternal Income Income from other Directorates	(1,591)	(2,06
	(663)	
Recharge Income from Capital	(2,254)	(58)
ncome - Grants	(2,254)	(2,04
DCLG Grants	(1,242)	(1,24
DOLO GIAIRO	(1,242)	(1,24)
ncome - Sales	(1,272)	(1,27
Sale of Goods and Services	(170)	(15
	(170)	(15)
ncome - Charges	-/-	
Fees and charges	(2,903)	(2,88
Other income	(106)	(2,00
Page 98	(3,009)	(2,98

Budget Manager : Chief Officer Financial Services

Net Cost of Service		8,587	8,064
Managed Outside the Service		(1,228)	(786
		(1,542)	(1,380
Corporate & Democratic Core Income		(1,542)	(1,380
Central Recharges			
		314	594
Capital Charges		3	6
IAS 19 Pensions Costs		310	588
Accounting Adjustments			
Net Managed Budget		9,815	8,850
Managed Income		(6,675)	(7,025
	£000	Budget 2015/16	Budget 2016/1

Budget Manager : Chief Officer HR

£000£	Budget 2015/16	Budget 2016/17
Employees		
Direct Pay Costs	5,396	5,721
Agency And Temporary Staff	13	13
National Insurance Contributions	428	569
Superannuation Costs	791	827
Other Pension Costs	213	193
Other Employee Related Costs	110	110
Training And Development	167	167
Training / tra Bevelopment	7,119	7,600
Premises	7,110	7,000
Cleaning And Workplace Refuse	1	1
Accommodation Charges	3	3
Accommodation charges	4	4
Supplies & Services		
Materials and Equipment	37	37
Stationery and Postage	8	7
IT and telecommunications	182	188
Insurance	2	2
Professional Services and Subscriptions	15	14
Other Hired and Contracted Services	218	217
Other Filled and Contracted Services	463	465
Transport	403	400
Vehicles And Plant Related Expenditure	1	1
Travel Allowances	65	49
Private Hire	0	48
Plivate file	66	50
Internal Charges	00	30
Managed Recharges Frm Other Directorates	348	358
Managed Recharges Fill Other Directorates	348	358
Managed Expenditure	7,999	8,478
Internal Income		
Income from other Directorates	(1,582)	(1,582
	(1,582)	(1,582
Income - Sales		
Sale of Goods and Services	(5)	(124
	(5)	(124
Income - Charges		
Fees and charges	(105)	(95
Other income	(7)	(8
	(112)	(103
Managed Income	(1,699)	(1,809
Net Managed Budget	6,300	6,669
A convention of A division and		
Accounting Adjustments	404	005
IAS 19 Pensions Costs	131	335
Capital Charges	9	3
Page 100	139	343

Budget Manager : Chief Officer HR

Human Resources			
	£000	Budget 2015/16	Budget 2016/17
Central Recharges			
Corporate & Democratic Core Income		(88)	(83)
		(88)	(83)
Managed Outside the Service		51	260
Net Cost of Service		6,351	6,929

Budget Manager : Chief ICT Officer

£000	Budget 2015/16	Budget 2016/17
Employees		
Direct Pay Costs	8,864	8,624
Agency And Temporary Staff	1,702	1,702
National Insurance Contributions	704	886
Superannuation Costs	1,161	1,132
Other Pension Costs	225	176
Other Employee Related Costs	1	1
Training And Development	56	56
Training / the Development	12,713	12,578
Premises	,	,
Cleaning And Workplace Refuse	1	1
Supplies & Sorvices	1	1
Supplies & Services Materials and Equipment	3	3
Stationery and Postage	3 4	4
IT and telecommunications	6,741	6,281
Insurance	0,741	6,281 7
	6	-
Professional Services and Subscriptions Other Hired and Contracted Services	49	6
Other Three and Contracted Services	6,809	6,344
Fransport	0,009	0,044
Vehicles And Plant Related Expenditure	15	15
Travel Allowances	28	26
Fuel	4	4
Transport Related Insurance	1	1
	48	46
nternal Charges		. = =
Managed Recharges Frm Other Directorates	110	126 126
Manage 15 and 19 and		
Managed Expenditure	19,680	19,096
nternal Income	(4.000)	/4 505
Income from other Directorates	(1,693)	(1,595)
Recharge Income from Capital	(3,605)	(3,605)
ncome - Sales	(5,299)	(5,200)
ncome - Sales Sale of Goods and Services	0	(219)
Calc C. Coods and Corvices	0	(219)
ncome - Charges		(= : •)
Fees and charges	(5)	(5)
Other income	(111)	(301)
	(116)	(306)
Managed Income	(5,414)	(5,725)
Net Managed Budget	14,266	13,371
	17,200	10,071
Accounting Adjustments		
IAS 19 Pensions Costs	280	547
Capital Charges Page 102	7,029	4,080
	7,309	4,627

Budget Manager : Chief ICT Officer

Technology			
£(000	Budget 2015/16	Budget 2016/17
Central Recharges			
Corporate & Democratic Core Income		(28)	(29)
		(28)	(29)
Other Internal Adjustments			
Internal Reallocations Charges		656	656
Internal Reallocations Income		(656)	(656)
		0	0
Managed Outside the Service		7,282	4,598
Net Cost of Service		21,548	17,969

Budget Manager : Chief Officer PPPU & Procurement

£000£	Budget 2015/16	Budget 2016/17
Employees		
Direct Pay Costs	5,972	5,902
National Insurance Contributions	517	652
Superannuation Costs	835	882
Other Pension Costs	95	95
Other Employee Related Costs	9	9
Training And Development	40	40
	7,467	7,581
Premises		
Cleaning And Workplace Refuse	1	1
Supplies & Services	1	1
Materials and Equipment	2	2
Stationery and Postage	1	1
IT and telecommunications	25	22
Insurance	2	2
Professional Services and Subscriptions	1	1
Other Hired and Contracted Services	23	23
	54	51
Transport		
Vehicles And Plant Related Expenditure	2	2
Travel Allowances	16 18	18 20
Internal Charges	10	20
Managed Recharges Frm Other Directorates	1	5
	1	5
Managed Expenditure	7,541	7,658
Internal Income		
Income from other Directorates	(4,764)	(2,557
Recharge Income from Capital	(2,000)	(4,266
	(6,764)	(6,823
Income - Charges		
Fees and charges	0	(20
Other income	(800)	(1,405
	(800)	(1,425
Managed Income	(7,564)	(8,248
Net Managed Budget	(23)	(590
Accounting Adjustments		
IAS 19 Pensions Costs	267	468
Capital Charges	19	16
Capital Charges	287	484
Central Recharges	201	+04
Corporate & Democratic Core Income	(96)	(100
	(96)	(100
Managed Outside the Service Page 104	191	384

Budget Manager : Chief Officer PPPU & Procurement

Public Private Partnership & Procurement		
£000	Budget 2015/16	Budget 2016/17
Net Cost of Service	168	(206)

Budget Manager : City Solicitor

£000	Budget 2015/16	Budget 2016/17
Employees		
Direct Pay Costs	3,740	3,259
National Insurance Contributions	294	324
Superannuation Costs	521	455
Other Pension Costs	39	19
Other Employee Related Costs	71	71
Training And Development	32	30
Training / tra Bovolopinone	4,698	4,159
Premises		.,
Cleaning And Workplace Refuse	2	2
Supplies & Services	2	2
Materials and Equipment	76	74
Stationery and Postage	13	C
IT and telecommunications	45	43
Insurance	60	61
Professional Services and Subscriptions	4	2
Allowances	1	1
Other Hired and Contracted Services	17	17
Other Filled and Contracted Services	217	200
Transport	211	200
Travel Allowances	27	27
	27	27
Internal Charges		
Managed Recharges Frm Other Directorates	348	350
	348	350
Managed Expenditure	5,292	4,738
Internal Income	,	
	(6.429)	/G //O(
Income from other Directorates	(6,428)	(6,489
Income - Sales	(6,428)	(6,489
	(50)	/50
Sale of Goods and Services	(50)	(50
Incomo Chargos	(50)	(50
Income - Charges	(00)	(00
Fees and charges	(93)	(93
Other income	(283)	(283
	(376)	(376
Managed Income	(6,854)	(6,915
Net Managed Budget	(1,562)	(2,177
Accounting Adjustments		
IAS 19 Pensions Costs	187	271
	107	21
	·	
Capital Charges		07/
	188	276
Central Recharges		
Capital Charges Central Recharges Corporate & Democratic Core Income Page 106	(145)	(147

Strategy and Resources

Budget Manager : City Solicitor

Legal Services			
	£000	Budget 2015/16	Budget 2016/17
Managed Outside the Service		44	129
Net Cost of Service		(1,518)	(2,048)

Strategy and Resources

Budget Manager : City Solicitor

£000£	Budget 2015/16	Budget 2016/17
Employees		
Direct Pay Costs	3,989	3,957
National Insurance Contributions	323	361
Superannuation Costs	312	240
Other Pension Costs	62	42
Other Employee Related Costs	2	2
Training And Development	10	10
Premises	4,697	4,612
Grounds Maintenance	1	1
Building Security	1	1
Cleaning And Workplace Refuse	0	0
	2	2
Supplies & Services		
Materials and Equipment	15	15
Stationery and Postage	41	34
Advertising	1	1
IT and telecommunications	118	115
Insurance	2	2
Professional Services and Subscriptions	18	18
Allowances	7	7
Other Hired and Contracted Services	20	20
Publication and Promotion	14	14
	237	226
Transport		
Vehicles And Plant Related Expenditure	3	3
Travel Allowances	20	20
Fuel	5	5
Transport Related Insurance	0 29	0 29
Internal Charges	29	
Managed Recharges Frm Other Directorates	18	19
	18	19
Transfer Payments		
Civic Allowances	57 57	57
Managed Expanditure	5,040	4,945
Managed Expenditure	3,040	4,940
Internal Income		=
Income from other Directorates	(45)	(15
Income - Charges	(45)	(15
Fees and charges	(6)	(6
Other income	(6)	(6
	(11)	(11
Managed Income	(56)	(26)

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Strategy and Resources

Budget Manager : City Solicitor

Democratic Services		
£000	Budget 2015/16	Budget 2016/17
Accounting Adjustments		
IAS 19 Pensions Costs	74	111
Capital Charges	11	9
	85	120
Central Recharges		
Corporate & Democratic Core Income	(5,068)	(5,039)
	(5,068)	(5,039)
Managed Outside the Service	(4,983)	(4,919)
Net Cost of Service	0	0

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Citizens and Communities Summary of budget by service (£000)

Budget Manager	Service	Total	Mana	Managed by the Service	90	Managed	Total
		2015/16	Spending	Income	Net	Service	2016/17
Area Management	Communities	6,629	8,041	(2,513)	5,529	861	6,389
Chief Officer Customer Access	Customer Access	12,887	16,972	(1,568)	15,404	602	16,113
Chief Officer - Licensing & Registration	Elections, Licensing and Registration	663	5,409	(4,679)	730	197	927
Chief Officer Benefits, Welfare and Poverty	Benefits, Welfare and Poverty	2,814	297,693	(294,781)	2,912	309	3,221
Net Cost of Service		22,992	328,115	(303,540)	24,575	2,076	26,651
	Transfers to and from earmarked reserves	(747)	0	0	0	(1,411)	(1,411)
Net Revenue Charge		22,245	328,115	(303,540)	24,575	999	25,240

Summary of budget by type of spending or income

	£000	Budget 2015/16	Budget 2016/17
Employees			
Direct Pay Costs		19,512	21,944
Agency And Temporary Staff		0	15
National Insurance Contributions		1,384	2,249
Superannuation Costs		2,519	2,689
Other Pension Costs		337	291
Other Employee Related Costs		38	38
Training And Development		54	53
Premises		23,844	27,278
Buildings Maintenance		17	17
Grounds Maintenance		1	5
Building Security		27	23
Cleaning And Workplace Refuse		18	20
Gas		91	76
Electricity Other Hallities		138	111
Other Utilities		10	9
Rents		42	12
NNDR		577	589
Accommodation Charges		1,224	1,218
Premises Related Insurance		2,154	15 2,097
Supplies & Services		2,134	2,097
• •		183	116
Materials and Equipment			
Stationery and Postage		726	620
Advertising		4	4 500
IT and telecommunications		1,474	1,523
Insurance		12	11
Professional Services and Subscriptions		66	149
Grants and Contributions		4,922	4,813
Catering Service		24	3
Allowances		24	5
Consultancy Services		2	0
External Audit Fees		42	42
Security Services		10	8
Other Hired and Contracted Services		1,307	2,170
Licences		7	6
Publication and Promotion		7	7
Miscellaneous		34	34
		8,844	9,512
Transport			
Vehicles And Plant Related Expenditure		6	6
Travel Allowances		135	138
Fuel		2	2
Transport Related Insurance		0	1.10
Internal Charges		143	146
Managed Recharges Frm Other Directorates		1,563	1,857
		1,563	1,857
	Page 114		
Compensation Payments		1	1

Summary of budget by type of spending or income

£000	Budget	Budget
	2015/16	2016/17
Transfer Payments	004.040	007.000
Housing Benefit Payments	294,649	287,308
	294,650	287,309
Appropriations		(0.4
Transfers to/from Earmarked Reserves	0	(84
	0	(84
Managed Expenditure	331,198	328,115
Internal Income		
Income from other Directorates	(1,354)	(1,093
Charges to / from HRA	(473)	(854
Redistribution of grants income	(242)	(
	(2,068)	(1,947
Income - Grants		
Government Grants	(290,976)	(281,213
DCLG Grants	(1,251)	(1,193
Other Grants	(124)	(
	(292,350)	(282,406
Income - Sales		
Sale of Goods and Services	(399)	(412
	(399)	(412
Income - Charges		
Fees and charges	(4,667)	(4,791
Contributions	(812)	(848
Other income	(9,339)	(13,136
Rents	(1)	(1
	(14,819)	(18,776
Managed Income	(309,636)	(303,540
Net Managed Budget	21,562	24,575
Access of the A.P. of the officers		
Accounting Adjustments	750	4 44
IAS 19 Pensions Costs	758	1,41
Transfers to/from Statutory Reserves	(747)	(1,41
Capital Charges	1,564	1,582
	1,575	1,582
Central Recharges		
Corporate & Democratic Core Income	(892)	(917
	(892)	(917
Other Internal Adjustments		
Internal Reallocations Charges	303	(
	(303)	(
Internal Reallocations Income		
Internal Reallocations Income	0	(
Internal Reallocations Income Managed Outside the Service	0 683	665

Budget Manager : Area Management

Direct Pay Costs		£000	Budget 2015/16	Budge 2016/1
National Insurance Contributions 217 3 Superannuation Costs 381 38 Other Pension Costs 0 1 Other Employee Related Costs 0 0 Training And Development 1	Employees			
Superannuation Costs	Direct Pay Costs		2,575	2,80
Other Pension Costs 33 Other Employee Related Costs 0 Training And Development 1 Premises 3,208 3,5 Cleaning And Workplace Refuse 1 3 Gas 3 Electricity 2 Other Utilities 1 1 Rents 17 NNDR 185 2: Accommodation Charges 1,134 1,13 1,134 1,13 Premises Related Insurance 7 7 1 1,349 1,3 1,349 1,3 1,349 1,3 1,349 1,3 1,349 1,3 1,349 1,3 1,349 1,3 1,349 1,3 1,349 1,3 1,349 1,3 1,349 1,3 1,3 1,349 1,3 1,3 1,1	National Insurance Contributions		217	323
Other Employee Related Costs Training And Development 1 1 1 3,208 3,508 3,	Superannuation Costs		381	397
Training And Development 1 3,208 3,5 Premises 2 3,5 Cleaning And Workplace Refuse 1 3 Gas 1 3 Electricity 2 2 Other Utilities 1 7 NNDR 185 2 Accommodation Charges 1,134 1,1 Premises Related Insurance 7 7 Premises Related Insurance 1,349 1,349 1,349 Supplies & Services 11,349 1,449 1,449 1,449 1,449	Other Pension Costs		33	48
Cleaning And Workplace Refuse 1	Other Employee Related Costs		0	(
Premises Cleaning And Workplace Refuse 1 Cas 3 Electricity 2 2 3 Electricity 2 2 4 4 2 2 4 1 7 NNDR 1 7 NNDR 185 2	Training And Development		1	(
Cleaning And Workplace Refuse 1 Gas 3 Electricity 2 Other Utilities 1 Rents 17 NNDR 185 2: Accommodation Charges 1,134 1,1: Premises Related Insurance 7 7 Supplies & Services 11,349 1,3: Supplies & Services 10 1,349 1,3: Supplies & Services 11 : : 1,349 1,3: Supplies & Services 11 : : 1,349 1,3: Materials and Equipment 10 Stationery and Postage 11 : : 1,349 1,3: IT and telecommunications 35 Insurance 4 Professional Services and Subscriptions 35 Insurance 4 Professional Services and Subscriptions 9 2,0: 2,0: 2,0: 2,0: 2,0: 2,0: 2,0: 2,0: 2,0: 2,0: 2,0: 2,0: 2,0: 2,0: 2,0:			3,208	3,570
Gas 3 Electricity 2 Other Utilities 1 Rents 17 NNDR 185 22 Accommodation Charges 1,134 1,1; Premises Related Insurance 7 1,349 1,3 Supplies & Services 11 10 1,349 1,3 Supplies & Services 11 10 1 1,349 1,3 Supplies & Services 11 10 1,349 1,3 1,349 1,3 1,3 1,349 1,3 1,349 1,3 1,3 1,349 1,349 1,3 1,3 1,349 1,3				
Electricity	- · · · · · · · · · · · · · · · · · · ·			•
Other Utilities 1 Rents 17 NNDR 185 2: Accommodation Charges 1,134 1,13 Premises Related Insurance 7 1,349 1,33 Supplies & Services 11 1,349 1,3 Supplies & Services 10 11 1 Materials and Equipment 10 11 1 Stationery and Postage 11 1 1 IT and telecommunications 35 1 1 Insurance 4 4 4 4 2				3
Rents 17 NNDR 185 2: Accommodation Charges 1,134 1,13: 1,13: 1,13: 1,13: 1,13: 1,13: 1,13: 1,13: 1,134 1,1: 1,13: 1,134 1,1: 1,134 1,1: <t< td=""><td>· · · · · · · · · · · · · · · · · · ·</td><td></td><td></td><td>2</td></t<>	· · · · · · · · · · · · · · · · · · ·			2
NNDR 185 22 Accommodation Charges 1,134 1,13 Premises Related Insurance 7 7 Supplies & Services 1,349 1,3 Supplies & Services 11 1 Materials and Equipment 10 11 Stationery and Postage 111 1 IT and telecommunications 35 11 Insurance 4 4 Professional Services and Subscriptions 9 2,410 2,01 Catering Service 24 24 24 Allowances 20 20 20 24 24 Allowances 170 7: 7: 7: 1.				
Accommodation Charges				00
Premises Related Insurance 7 Supplies & Services 1,349 1,3 Materials and Equipment 10 1 Stationery and Postage 11 11 IT and telecommunications 35 1 Insurance 4 4 Professional Services and Subscriptions 9 2,410 2,00 Catering Service 24 24 24 24 24 24 24 24 24 24 24 24 24 24 26 20 </td <td></td> <td></td> <td></td> <td>22</td>				22
1,349 1,3 1,				
Supplies & Services 10 Materials and Equipment 10 Stationery and Postage 11 IT and telecommunications 35 Insurance 4 Professional Services and Subscriptions 9 Grants and Contributions 2,410 Catering Service 24 Allowances 20 Other Hired and Contracted Services 170 Licences 4 Publication and Promotion 6 Transport 2,703 2,8 Travel Allowances 27 2 Internal Charges 154 15 Managed Recharges Frm Other Directorates 154 15 Appropriations 154 15 Transfers to/from Earmarked Reserves 0 (Appropriations 154 15 Transfers to/from Earmarked Reserves 0 (Appropriations 154 15 Transfers to/from Earmarked Reserves 0 (Appropriations 2 (Premises Related Insurance	_	•	4.07
Materials and Equipment 10 Stationery and Postage 11 IT and telecommunications 35 Insurance 4 Professional Services and Subscriptions 9 Grants and Contributions 2,410 2,00 Catering Service 24 Allowances 20 20 Other Hired and Contracted Services 170 77 Licences 4 4 Publication and Promotion 6 2,703 2,88 Transport 27 3 Travel Allowances 27 3 Managed Recharges Frm Other Directorates 154 11 Appropriations 154 11 Transfers to/from Earmarked Reserves 0 0 Managed Expenditure 7,442 8,0 Internal Income 1 6 Income from other Directorates (265) (2 Charges to / from HRA (473) (5 Redistribution of grants income (979) (80 Income - Grants (979) (80 Income - Grants (979) <td>Simplified 0. Combined</td> <td>_</td> <td>1,349</td> <td>1,37</td>	Simplified 0. Combined	_	1,349	1,37
Stationery and Postage			40	4
T and telecommunications 35 Insurance 4 4 Professional Services and Subscriptions 9 9 9 9 9 9 9 9 9				1
Insurance	· · · · · · · · · · · · · · · · · · ·			2
Professional Services and Subscriptions 9 Grants and Contributions 2,410 2,01 Catering Service 24 Allowances 20 Other Hired and Contracted Services 170 73 Licences 4 4 Publication and Promotion 6 2,703 2,88 Transport 27 27 27 Internal Charges 154 11 154 11 Appropriations 154 11 154 11 Appropriations 0 0 0 0 0 Internal Income 7,442 8,0 0 </td <td></td> <td></td> <td></td> <td>1</td>				1
Grants and Contributions 2,410 2,00 Catering Service 24 Allowances 20 Other Hired and Contracted Services 170 73 Licences 4 4 Publication and Promotion 6 2,703 2,88 Transport 27 27 27 Internal Charges 27 28 27			-	1
Catering Service 24 Allowances 20 Other Hired and Contracted Services 170 73 Licences 4 Publication and Promotion 6 Transport 2,703 2,88 Travel Allowances 27 27 Internal Charges 27 27 Managed Recharges Frm Other Directorates 154 11 Appropriations 154 11 Transfers to/from Earmarked Reserves 0 (Internal Income 7,442 8,0 Income from other Directorates (265) (25 Charges to / from HRA (473) (5 Redistribution of grants income (242) (979) (80 Income - Grants (265) (21 (242) (979) (80			•	
Allowances Other Hired and Contracted Services Licences Publication and Promotion Travel Allowances Travel Allowances Travel Allowances Managed Recharges Frm Other Directorates Transfers to/from Earmarked Reserves Internal Income Income from other Directorates Charges to / from HRA Redistribution of grants income Face of the state of			I	
Other Hired and Contracted Services 170 73 Licences 4 4 Publication and Promotion 6 2,703 2,88 Transport 27 27 27 Internal Charges 27 <td< td=""><td></td><td></td><td></td><td></td></td<>				
Licences				70
Publication and Promotion 6 2,703 2,89 2,703 2,89 Transport 27 27 27 27 27 27 27 27 27 27 27 27 27 27 27 27 27 27 27 27 27 27 27 27 27 27 27 27 27 27 21 32 31 41 41 42 41 42 41 42 41 42 41 42 42 42 42 42 42 42 42 42 42 42 42 42 42 42 42 42 42 42 42 43 42				73
2,703 2,88 Transport			.	
Transport Travel Allowances Travel Allowances Analoged Recharges Frm Other Directorates Managed Recharges Frm Other Directorates Transfers to/from Earmarked Reserves Transfers to/from Earmarked Reserves O (0 0 0 0 (0 0 0 0 (0 0 0 0 (0 0 0 0 (0 0 0 0 (0 0 0 0 0 (0 0 0 0 0 (0 0 0 0 0 0 (0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Fublication and Fromotion	-		2 89
Travel Allowances 27 27 27 27 27 27 27 27 27 27 27 27 27	ransport		2,700	2,00
Managed Recharges Frm Other Directorates			27	2
Managed Recharges Frm Other Directorates 154 19 Appropriations 154 19 Transfers to/from Earmarked Reserves 0 0 Managed Expenditure 7,442 8,00 Internal Income 10 10 Income from other Directorates 10 10 Charges to / from HRA 10 10 Redistribution of grants income 10 10 Income - Grants 10 10 10 Income - Grants 10 10 10 10 Income - Grants 10			27	2
154				
Appropriations Company	Managed Recharges Frm Other Directorates	_		
Transfers to/from Earmarked Reserves 0 (1) Managed Expenditure 7,442 8,000 Internal Income Income from other Directorates Charges to / from HRA Redistribution of grants income 10 (2) 10 (2) 10 (2) 10 (2) 10 (2) 10 (2) 10 (2) 10 (3) 10 (2) 10 (4) 10 (2) 10 (4) 10 (5) 10 (6) 10 (6) 10 (6) 10 (7) 10 (6) 10 (6) 10 (7) 10 (6) 10 (6) 10 (7) 10 (6) 10 (7) 10 (6) 10 (7) 1	ppropriations	_	154	19
Managed Expenditure			0	/1
Managed Expenditure 7,442 8,04 Internal Income Income from other Directorates (265) (29 Charges to / from HRA (473) (50 Redistribution of grants income (242) Income - Grants Government Grants Page 116 (165) (1,3)	Transiers to nom Lamarkeu Neserves	-		
Income Income Income from other Directorates (265) (295) (Annaged Expenditure	-		
Income from other Directorates			7,442	0,04
Charges to / from HRA (473) (57) Redistribution of grants income (242) ncome - Grants (979) (80) Government Grants Page 116 (165) (1,33)				_
Redistribution of grants income			` '	(29
(979) (80 ncome - Grants Government Grants Page 116 (165) (1,33)	_		` '	(51
ncome - Grants Government Grants Page 116 (165) (1,33)	Redistribution of grants income		` '	/0.0
Government Grants Page 116 (165) (1,33	0	_	(979)	(80
112		age 116	(405)	/4.0=
	Government Grants Other Grants	M2	(165) (124)	(1,37

Budget Manager : Area Management

£00£	Budget 2015/16	Budget 2016/1
Income - Grants		
	(289)	(1,377
Income - Charges		
Fees and charges	(232)	(232
Contributions	0	(6
Other income	(112)	1
Rents	(1)	(1
	(345)	(328
Managed Income	(1,613)	(2,513
Net Managed Budget	5,830	5,529
Accounting Adjustments		
IAS 19 Pensions Costs	133	191
Capital Charges	1,446	1,498
	1,578	1,688
Central Recharges		
Corporate & Democratic Core Income	(779)	(827
	(779)	(827
Other Internal Adjustments		
Internal Reallocations Charges	303	
Internal Reallocations Income	(303)	
	0	(
Managed Outside the Service	799	861
Net Cost of Service	6,629	6,389

Budget Manager : Chief Officer Customer Access

	£000	Budget 2015/16	Budget 2016/1
Employees			
Direct Pay Costs		9,267	11,717
National Insurance Contributions		671	1,253
Superannuation Costs		1,108	1,250
Other Pension Costs		144	99
Other Employee Related Costs		11	1
Training And Development		11	1
9		11,212	14,34
Premises		•	,
Buildings Maintenance		10	10
Grounds Maintenance		1	
Building Security		25	2
Cleaning And Workplace Refuse		9	1:
Gas		83	6
Electricity		119	9
Other Utilities		6	
Rents		20	
NNDR		365	33
Accommodation Charges		8	00
Premises Related Insurance		3	
Tromised Related insurance		649	57
Supplies & Services			
Materials and Equipment		51	5
Stationery and Postage		41	4
Advertising		1	
IT and telecommunications		513	51
Insurance		5	
Professional Services and Subscriptions		6	
Allowances		1	
Security Services		1	
Other Hired and Contracted Services		512	57
Licences		2	
		1,133	1,20
Fransport		,	, -
Travel Allowances		27	2
		27	2
nternal Charges			
Managed Recharges Frm Other Directorates		801	82
		801	82
Managed Expenditure		13,821	16,97
nternal Income			
Income from other Directorates		(348)	(36
Charges to / from HRA		0	(4
•		(348)	(40
ncome - Sales			
Sale of Goods and Services		(354)	(38
_	110	(354)	(38
Income - Charges Page	118		
Fees and charges		(321)	(47

Budget Manager : Chief Officer Customer Access

Customer Access		
£000	Budget 2015/16	Budget 2016/17
Income - Charges		
Contributions	(250)	(250)
Other income	(54)	(54)
Rents	0	0
	(625)	(774)
Managed Income	(1,327)	(1,568)
Net Managed Budget	12,494	15,404
Accounting Adjustments		
IAS 19 Pensions Costs	338	699
Capital Charges	89	45
	427	744
Central Recharges		
Corporate & Democratic Core Income	(34)	(35)
	(34)	(35)
Managed Outside the Service	393	709
Net Cost of Service	12,887	16,113

Budget Manager : Chief Officer - Licensing & Registration

	£000	Budget 2015/16	Budge 2016/1
Employees			
Direct Pay Costs		2,635	2,37
Agency And Temporary Staff		0	1
National Insurance Contributions		182	24
Superannuation Costs		371	38
Other Pension Costs		56	4
Other Employee Related Costs		2	•
Training And Development		34	3
Training / the Botolopine.ix		3,281	3,08
Premises		5,251	-,
Buildings Maintenance		7	
Grounds Maintenance		1	
Building Security		2	
Cleaning And Workplace Refuse		8	
Gas		5	
Electricity		16	1
Other Utilities		3	'
NNDR		26	2
			8
Accommodation Charges		82	Č
Premises Related Insurance		150	14
upplies & Services		150	14
Materials and Equipment		114	10
Stationery and Postage		219	9
Advertising		3	3
IT and telecommunications		296	36
Insurance		1	30
		17	1
Professional Services and Subscriptions			ı
Allowances		2	
Consultancy Services		2	
Security Services		9	
Other Hired and Contracted Services		489	72
Licences		2	
Miscellaneous		1	
		1,154	1,32
ransport		_	
Vehicles And Plant Related Expenditure		6	
Travel Allowances		31	3
Fuel		2	
Transport Related Insurance		0	
stornal Charges		39	4
nternal Charges Managed Recharges Frm Other Directorates		572	80
Managed Recharges Frm Other Directorates	-	572	80
lanaged Expenditure		5,196	5,40
nternal Income			
Income from other Directorates Page 120		(4)	(
		(4)	

Budget Manager : Chief Officer - Licensing & Registration

Elections, Licensing and Registration		
£000	Budget 2015/16	Budget 2016/17
Income - Sales		
Sale of Goods and Services	(44)	(25
	(44)	(25
Income - Charges		
Fees and charges	(3,983)	(3,970
Contributions	(562)	(592
Other income	(8)	(87
	(4,554)	(4,650
Managed Income	(4,601)	(4,679
Net Managed Budget	595	730
Accounting Adjustments		
IAS 19 Pensions Costs	105	203
Capital Charges	14	2
	120	224
Central Recharges		
Corporate & Democratic Core Income	(52)	(27
	(52)	(27
Managed Outside the Service	67	197
Net Cost of Service	663	927

Budget Manager : Chief Officer Benefits, Welfare and Poverty

	0003	Budget 2015/16	Budget 2016/1
Employees			
Direct Pay Costs		5,034	5,051
National Insurance Contributions		313	432
Superannuation Costs		659	659
Other Pension Costs		104	102
Other Employee Related Costs		24	25
		8	Z \ {
Training And Development		6,142	6,276
Premises		0,142	0,270
		0	(
Cleaning And Workplace Refuse		0	(
Rents		5	5
NNDR	_	7	
Supplies & Services	-	/	7
Materials and Equipment		8	(57
Stationery and Postage		455	454
IT and telecommunications		631	626
Insurance		2	02
Professional Services and Subscriptions		34	114
Grants and Contributions			
		2,512	2,73
Allowances		1	4
External Audit Fees		42	42
Other Hired and Contracted Services		136	139
Publication and Promotion		1	•
Miscellaneous		33	33
ranchart		3,853	4,086
ransport Travel Allowances		49	44
Travel Allowandes		49	44
nternal Charges			
Managed Recharges Frm Other Directorates		37	37
		37	37
Fransfer Payments			
Compensation Payments		1	•
Housing Benefit Payments		294,649	287,308
		294,650	287,309
Appropriations Transfers to/from Earmarked Reserves		0	(6)
Transfers to/from Earmarked Reserves		0	(66 (66
Managed Expenditure		304,738	297,693
nternal Income		32.,	
Income from other Directorates		(736)	(42
		(736)	•
Charges to / from HRA	-	(736)	(30)
ncome - Grants		(1.00)	(12
Government Grants		(290,811)	(279,836
DOLO Caranto		(1,251)	(1,193
DCLG Grants Page 12		(1,201)	(1,10

Budget Manager : Chief Officer Benefits, Welfare and Poverty

Benefits, Welfare and Poverty		
£000	Budget 2015/16	Budget 2016/17
Income - Sales		
Sale of Goods and Services	(2)	0
	(2)	0
Income - Charges		
Fees and charges	(131)	(119
Other income	(9,165)	(12,905
	(9,296)	(13,024
Managed Income	(302,095)	(294,781
Net Managed Budget	2,644	2,912
Accounting Adjustments		
IAS 19 Pensions Costs	182	319
Capital Charges	15	18
	197	336
Central Recharges		
Corporate & Democratic Core Income	(27)	(27
	(27)	(27
Managed Outside the Service	171	309
Managed Odiside the Service		

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Public HealthSummary of budget by service (£000)

Budget Manager	Service		Managed by the Service	the Service	
		Net 2015/16	Spending	Income	Net 2016/17
Director of Public Health	Public Health	0	(200)	0	(200)
Director of Public Health	Public Health	0	47,317	(46,817)	200
Chief Officer Strategy & Commissioning	Supporting People	299	964	(637)	327
Chief Officer Strategy & Commissioning	Drugs Commissioning Service	(89)	1,304	(1,285)	19
Net Cost of Service		231	49,085	(48,738)	346

Summary of budget by type of spending or income

	£000	Budget 2015/16	Budget 2016/17
Employees			
Direct Pay Costs		4,113	3,988
National Insurance Contributions		344	433
Superannuation Costs		271	257
Other Pension Costs		280	267
Other Employee Related Costs		0	1
Training And Development		44	20
Training And Development	-	5,051	4,966
Premises		3,331	.,555
Accommodation Charges		4	7
Premises Related Insurance		0	0
Supplies & Services		4	7
• •		65	57
Materials and Equipment			
Stationery and Postage		11	7
IT and telecommunications		73	76
Insurance		2	2
Professional Services and Subscriptions		25	39
Grants and Contributions		19	10
Waste Disposal and Landfill Tax		12	12
Allowances		12	2
Other Hired and Contracted Services		535	238
Publication and Promotion		168	9
		920	452
Transport			
Vehicles And Plant Related Expenditure		0	0
Travel Allowances		30	41
1		30	41
Internal Charges		4.070	4.450
Managed Recharges Frm Other Directorates		1,376 1,376	1,153 1,153
Agency Payments		1,370	1,133
Services provided by other organisations		1,814	0
· · · · · · · · · · · · · · · · · · ·			12.075
Services provided by Voluntary Sector		3,551	12,875
Public Health Commissioned Services		40,200	30,091
Residential Placements		819	42.000
Appropriations	_	46,384	42,966
Transfers to/from Earmarked Reserves		(800)	(500)
		(800)	(500)
Managed Expenditure		52,965	49,085
Internal Income			
Income from other Directorates		(6,283)	(1,041)
Charges to / from HRA		(266)	(266)
Charges to / Hem That		(6,549)	(1,307)
Income - Grants			
Government Grants		(46,147)	(47,243)
		(46,147)	(47,243)
Income - Charges Pa	ge 128		
Fees and charges	124	(2)	(1)

Summary of budget by type of spending or income

Net Cost of Service		36	152
Managed Outside the Service		(196)	(195)
		(198)	(196)
Corporate & Democratic Core Income		(198)	(196)
Central Recharges			· ·
		2	1
Capital Charges		2	1
Transfers to/from Statutory Reserves		(122)	(163)
Accounting Adjustments IAS 19 Pensions Costs		122	163
Net Managed Budget		231	346
Managed Income		(52,734)	(48,738)
		(38)	(188)
Contributions		(36)	(187)
Income - Charges			
	£000	Budget 2015/16	Budget 2016/17

Budget Manager : Director of Public Health

Public Health		
£000£	Budget 2015/16	Budget 2016/17
Appropriations		
Transfers to/from Earmarked Reserves	0	(500)
	0	(500)
Managed Expenditure	0	(500)
Net Managed Budget	0	(500)
Net Cost of Service	0	(500)

Budget Manager : Director of Public Health

£000	Budget 2015/16	Budget 2016/17
Employees		
Direct Pay Costs	3,359	3,235
National Insurance Contributions	284	351
Superannuation Costs	168	147
Other Pension Costs	279	266
Other Employee Related Costs	0	0
Training And Development	44	20
	4,134	4,020
Premises		
Accommodation Charges	4	7
Supplies & Services	4	7
Materials and Equipment	61	54
Stationery and Postage	10	6
IT and telecommunications	27	41
Insurance	1	1
Professional Services and Subscriptions	23	37
Grants and Contributions	19	10
Allowances	11	1
Other Hired and Contracted Services	309	26
Publication and Promotion	168	9
	629	184
Transport		
Travel Allowances	29	40
	29	40
Internal Charges Managed Rephares Frm Other Directorates	1 276	1 101
Managed Recharges Frm Other Directorates	1,376 1,376	1,134 1,134
Agency Payments	1,370	1,104
Services provided by Voluntary Sector	0	11,840
Public Health Commissioned Services	40,200	30,091
1 abile Health Commissioned Convides	40,200	41,931
Appropriations		
Transfers to/from Earmarked Reserves	(800)	0
	(800)	0
Managed Expenditure	45,570	47,317
Income - Grants		
Government Grants	(45,533)	(46,630)
	(45,533)	(46,630)
Income - Charges		
Fees and charges	(1)	0
Contributions	(36)	(187)
	(37)	(187
Managed Income	(45,570)	(46,817
Net Managed Budget	0	500

Budget Manager : Director of Public Health

Public Health		
£000	Budget 2015/16	Budget 2016/17
Accounting Adjustments		
IAS 19 Pensions Costs	78	94
	78	94
Central Recharges		
Corporate & Democratic Core Income	(154)	(151)
	(154)	(151)
Managed Outside the Service	(76)	(57)
Net Cost of Service	(76)	443

Budget Manager : Chief Officer Strategy & Commissioning

Supporting People		
£000£	Budget 2015/16	Budget 2016/17
Employees		
Direct Pay Costs	754	753
National Insurance Contributions	60	82
Superannuation Costs	103	110
Other Employee Related Costs	917	945
Premises	917	945
Premises Related Insurance	0	0
Supplies & Services	0	0
Materials and Equipment	1	1
Stationery and Postage	1	1
IT and telecommunications	1	1
Insurance	0	0
Professional Services and Subscriptions	2	2
Other Hired and Contracted Services	13	13
	18	18
Transport		
Travel Allowances	1	1
	1	1
Managed Expenditure	936	964
Internal Income		
Income from other Directorates	(370)	(370)
Charges to / from HRA	(266)	(266)
	(636)	(636)
Income - Charges	(4)	(4)
Fees and charges	(1)	(1)
	(1)	(1)
Managed Income	(637)	(637)
Net Managed Budget	299	327
Accounting Adjustments		
IAS 19 Pensions Costs	45	70
	45	70
Central Recharges		
Corporate & Democratic Core Income	(43)	(45)
	(43)	(45)
Managed Outside the Service	1	25
Net Cost of Service	301	353

Budget Manager : Chief Officer Strategy & Commissioning

Drugs Commissioning Service		
£000£	Budget 2015/16	Budget 2016/17
Employees		
Other Pension Costs	1	1
	1	1
Supplies & Services		
Materials and Equipment	3	2
Stationery and Postage	0	0
IT and telecommunications	44	34
Waste Disposal and Landfill Tax	12	12
Allowances	1	1
Other Hired and Contracted Services	213	200
Transport	274	249
Transport		^
Vehicles And Plant Related Expenditure	0	0
Travel Allowances	0	0
Internal Charges	0	0
Internal Charges		10
Managed Recharges Frm Other Directorates	0	19 19
Agency Payments	0	19
Services provided by other organisations	1,814	0
Services provided by Voluntary Sector	3,551	1,035
Residential Placements	819	1,033
Nesidential Flacements	6,184	1,035
M 15 19		
Managed Expenditure	6,459	1,304
Internal Income		
Income from other Directorates	(5,913)	(671)
	(5,913)	(671)
Income - Grants		
Government Grants	(613)	(613)
	(613)	(613)
Managed Income	(6,527)	(1,285)
Net Managed Budget	(68)	19
Accounting Adjustments		
IAS 19 Pensions Costs	(1)	(1)
Capital Charges	2	1
	1	0
Managed Outside the Service	1	0
Net Cost of Service	(67)	19

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Civic Enterprise Leeds Summary of budget by service (£000)

Budget Manager	Service	Total	Mana	Managed by the Service	ce	Managed	Total
		2015/16	Spending	Income	Net	Service	71/9102
Chief Officer Shared Services	Business Support Centre	4,665	14,696	(5,408)	9,288	765	10,054
Chief Officer Civic Enterprise	Commercial Services	1,592	57,981	(55,516)	2,465	1,692	4,157
Chief Officer Civic Enterprise	Facilities Management	8,557	9,949	(3,960)	5,989	2,739	8,729
Chief Officer Civic Enterprise	Corporate Property Management	6,778	6,216	(587)	5,629	092	6,390
Net Cost of Service		21,592	88,842	(65,471)	23,372	5,957	29,329
	Transfers to and from earmarked reserves	(825)	0	0	0	(2,430)	(2,430)
Net Revenue Charge		20,767	88,842	(65,471)	23,372	3,527	26,899

Summary of budget by type of spending or income

	£000	Budget 2015/16	Budget 2016/17
Employees			
Direct Pay Costs		32,600	37,694
Agency And Temporary Staff		557	507
National Insurance Contributions		1,616	2,748
Superannuation Costs		3,453	4,272
Other Pension Costs		693	313
Other Employee Related Costs		612	619
Training And Development		124	124
Training , and Bovolopmone		39,655	46,278
Premises		33,555	.0,2.0
Buildings Maintenance		4,605	4,812
Grounds Maintenance		123	130
Building Security		305	308
Cleaning And Workplace Refuse		766	765
Gas		580	640
		1,289	
Electricity			1,278
Other Utilities		380	407
Rents		1,519	1,304
NNDR		3,378	3,382
Accommodation Charges		1	1
Premises Related Insurance		126	126
		13,071	13,154
Supplies & Services			
Materials and Equipment		7,785	7,772
Stationery and Postage		1,064	1,173
Advertising		2	2
IT and telecommunications		599	593
Insurance		42	41
Professional Services and Subscriptions		25	25
Catering Service		0	0
Recycling and Reuse		1	1
Waste Disposal and Landfill Tax		6	6
Allowances		1	1
Security Services		0	
Other Hired and Contracted Services		1,434	1,484
Licences		1,757	1,404
Publication and Promotion		30	30
Miscellaneous		27	27
Miscellarieous			
Transport		11,019	11,157
Transport		4 005	4.005
Vehicles And Plant Related Expenditure		4,995	4,995
Travel Allowances		158	144
Fuel		4,854	4,854
Private Hire		6,705	6,705
Transport Related Insurance		110	110
		16,822	16,808
Internal Charges			
Managed Recharges Frm Other Directorates		572	996
Charges To/From HRA	D 400	390	390
	Page 138	962	1,386
Agency Payments			

Summary of budget by type of spending or income

Agency Payments Services provided by Voluntary Sector Managed Expenditure	59	
	59	
Managed Expenditure		59
Managed Expenditure	59	59
	81,589	88,842
Internal Income		
Income from other Directorates	(57,499)	(58,109)
Recharge Income from Capital	(230)	(489)
Charges to / from HRA	(416)	(492)
	(58,146)	(59,089)
Income - Grants		
Government Grants	(178)	(178)
	(178)	(178)
Income - Sales		
Sale of Goods and Services	(1,515)	(1,687)
	(1,515)	(1,687)
Income - Charges		
Fees and charges	(1,374)	(1,631)
Education Income	(36)	(36)
Contributions	(228)	(228)
Other income	(2,113)	(2,417)
Rents	(108)	(205)
	(3,858)	(4,517)
Managed Income	(63,697)	(65,471)
Net Managed Budget	17,892	23,372
Accounting Adjustments		
IAS 19 Pensions Costs	825	2,430
Transfers to/from Statutory Reserves	(825)	(2,430)
Capital Charges	2,933	3,588
	2,933	3,588
Central Recharges		
Corporate & Democratic Core Income	(58)	(61)
Other Internal Adjustments	(58)	(61)
Internal Reallocations Charges	2,657	2,657
Internal Reallocations Income	(2,657)	(2,657)
memai realiocations meeme	0	0
Married O with the Occitor		
Managed Outside the Service	2,874	3,527
Net Cost of Service	20,767	26,899

Budget Manager : Chief Officer Shared Services

£000£	Budget 2015/16	Budget 2016/1
Employees		
Direct Pay Costs	5,217	9,074
Agency And Temporary Staff	5	Ę
National Insurance Contributions	358	954
Superannuation Costs	732	1,321
Other Pension Costs	356	159
Other Employee Related Costs	477	477
Training And Development	13	1;
	7,158	12,00
Premises		
Buildings Maintenance	1	
Building Security	6	;
Cleaning And Workplace Refuse	7	•
Gas	10	1
Electricity	13	1:
Other Utilities	2	:
Rents	70	7
NNDR	25	2
	133	133
Supplies & Services		
Materials and Equipment	422	41
Stationery and Postage	1,035	1,14
Advertising	1	
IT and telecommunications	391	38
Insurance	3	
Professional Services and Subscriptions	8	
Recycling and Reuse	1	
Allowances	0	
Other Hired and Contracted Services	419	46
Publication and Promotion	1	
F	2,281	2,42
Transport	0.5	0
Vehicles And Plant Related Expenditure	25	2
Travel Allowances	10	4
Fuel	19	1
nternal Charges	54	5
Managed Recharges Frm Other Directorates	91	8
	91	8:
Managed Expenditure	9,718	14,69
nternal Income		
Income from other Directorates	(4,035)	(4,37
Recharge Income from Capital	(230)	(3
Charges to / from HRA	(26)	(2
	(4,291)	(4,43
ncome - Sales		
Sale of Goods and Services	(173)	(34
Page 140	(173)	(34

Budget Manager : Chief Officer Shared Services

Business Support Centre		
£000£	Budget 2015/16	Budget 2016/17
Income - Charges		
Fees and charges	(238)	(246
Other income	(378)	(378
Rents	0	(
	(616)	(624
Managed Income	(5,080)	(5,408
Net Managed Budget	4,638	9,288
Accounting Adjustments		
IAS 19 Pensions Costs	(37)	684
Capital Charges	70	87
	33	77′
Central Recharges		
Corporate & Democratic Core Income	(5)	(6
	(5)	(6
Other Internal Adjustments		
Internal Reallocations Charges	1,385	1,385
Internal Reallocations Income	(1,385)	(1,385
	0	(
Managed Outside the Service	27	765
Net Cost of Service	4,665	10,054

Budget Manager : Chief Officer Civic Enterprise

£000	Budget 2015/16	Budge 2016/
Employees		
Direct Pay Costs	24,818	26,42
Agency And Temporary Staff	552	50
National Insurance Contributions	1,097	1,58
Superannuation Costs	2,366	2,62
Other Pension Costs	282	12
Other Employee Related Costs	119	12
Training And Development	101	10
va maio a a	29,336	31,49
remises	0.4	,
Buildings Maintenance	64	(
Grounds Maintenance	1 1	
Building Security	14	,
Cleaning And Workplace Refuse	283	28
Gas	48	4
Electricity	51	
Other Utilities	29	2
Rents	3	
NNDR	119	11
Accommodation Charges	1	
Premises Related Insurance	3	
upplies & Services	614	6′
Materials and Equipment	7,163	7,16
Stationery and Postage	23	7,10
Advertising	1	•
IT and telecommunications	177	17
Insurance	29	1
Professional Services and Subscriptions	17	
Catering Service	0	
Recycling and Reuse	1	
Waste Disposal and Landfill Tax	6	
Allowances	1	
Security Services	0	
Other Hired and Contracted Services	938	93
Licences	0	
Publication and Promotion	29	2
Miscellaneous	27	
van an aut	8,413	8,4
ransport Validas And Plant Palated Expanditure	4.066	4.04
Vehicles And Plant Related Expenditure	4,966	4,96
Travel Allowances	92	4.00
Fuel	4,833	4,83
Private Hire	6,705	6,70
Transport Related Insurance	108 16,704	16,70 16,70
nternal Charges	10,704	10,70
Managed Recharges Erm Other Directorates	324	45
Charges To/From HRA Page 142	245	24
Charges 10/110m11mm	568	69

Commercial Services	Dudast	Decelored
£000	Budget 2015/16	Budget 2016/17
Agency Payments		
Services provided by Voluntary Sector	59	59
	59	59
Managed Expenditure	55,694	57,981
Internal Income		
Income from other Directorates	(51,810)	(52,200
Charges to / from HRA	(390)	(390
	(52,200)	(52,590
Income - Grants	(4-0)	/ .
Government Grants	(178)	(178
Income - Sales	(178)	(178
Sale of Goods and Services	(1,340)	(1,340
	(1,340)	(1,340
Income - Charges		
Fees and charges	(604)	(604
Contributions	(228)	(228
Other income	(342)	(557
Rents	(20)	(20
	(1,194)	(1,409
Managed Income	(54,911)	(55,516
Net Managed Budget	782	2,465
Accounting Adjustments		
IAS 19 Pensions Costs	764	1,564
Capital Charges	93	1,50-
Capital Charges		
Control Deckernes	857	1,74
Central Recharges	(47)	(40
Corporate & Democratic Core Income	(47)	(49
Other Internal Adjustments	(47)	(49
Other Internal Adjustments Internal Reallocations Charges	1,272	1,272
Internal Reallocations Income	(1,272)	(1,272
mema realiocations moone	0	(1,272
Managed Outside the Service	809	1,692
Net Cost of Service	1,592	4,15 [°]

	£000	Budget 2015/16	Budget 2016/17
Employees			
Direct Pay Costs		1,599	1,491
National Insurance Contributions		87	118
Superannuation Costs		221	226
Other Pension Costs		55	25
Other Employee Related Costs		15	15
Training And Development		6	6
3		1,983	1,882
Premises		,,,,,,	
Buildings Maintenance		76	151
Grounds Maintenance		117	124
Building Security		260	265
Cleaning And Workplace Refuse		477	475
Gas		492	553
Electricity		1,179	1,169
Other Utilities		311	338
Rents		1,447	1,232
NNDR		2,933	3,01
Premises Related Insurance		103	103
Fielinses iterated insurance		7,396	7,422
Supplies & Services		7,390	7,422
Materials and Equipment		194	192
Stationery and Postage		7	192
IT and telecommunications		6	(
Insurance		6	(
Other Hired and Contracted Services		76	80
Licences		1	00
Miscellaneous		0	(
Miscellarieous		291	292
Transport	-	291	
Vehicles And Plant Related Expenditure		3	3
Travel Allowances		1	,
Transport Related Insurance		2	2
Transport Related Insurance		5	
nternal Charges		3	
Managed Recharges Frm Other Directorates		39	28
Charges To/From HRA		63	6
Charges 10/1101111111X		102	348
Managed Expenditure		9,777	9,949
Internal Income			
Income from other Directorates		(1,655)	(1,53
Charges to / from HRA		0	(76
		(1,655)	(1,610
ncome - Sales			
Sale of Goods and Services		(2)	(2
		(2)	(2
Income - Charges			
Fees and charges	Page 144	(531)	(78
Other income		(1,279)	(1,38

Net Cost of Service	8,557	8,729
Managed Outside the Service	2,335	2,739
	(4)	(4
Corporate & Democratic Core Income	(4)	(4
Central Recharges		
	2,339	2,743
Capital Charges	2,298	2,624
IAS 19 Pensions Costs	41	120
Accounting Adjustments		
Net Managed Budget	6,222	5,989
Managed Income	(3,555)	(3,960
	(1,898)	(2,347
Rents	(88)	(184
Income - Charges		
£000£	Budget 2015/16	Budget 2016/17

Budget Manager : Chief Officer Civic Enterprise

	£000	Budget 2015/16	Budget 2016/17
Employees			
Direct Pay Costs		966	703
National Insurance Contributions		75	90
Superannuation Costs		133	97
Other Employee Related Costs		1	1
Training And Development		4	4
		1,178	894
Premises			
Buildings Maintenance		4,464	4,596
Grounds Maintenance		5	5
Building Security		25	25
Gas		30	30
Electricity		45	45
Other Utilities		38	38
NNDR		302	224
Premises Related Insurance		20	20
		4,928	4,983
Supplies & Services			
Materials and Equipment		6	6
IT and telecommunications		25	24
Insurance		4	
_		35	32
Transport			,
Vehicles And Plant Related Expenditure		2	2
Travel Allowances		55	44
Fuel		1 	47
Internal Charges		59	41
Managed Recharges Frm Other Directorates		118	177
Charges To/From HRA		83	83
Shargos 10/110m1max		201	260
Managed Expenditure	_	6,401	6,216
nternal Income		-, -	
Recharge Income from Capital		0	(450
resinange meeme nem eaphar		0	(450
ncome - Charges			,
Education Income		(36)	(36
Other income		(114)	(101
		(150)	(137
Managed Income		(150)	(587
Net Managed Budget		6,251	5,629
Accounting Adjustments		50	•
IAS 19 Pensions Costs		58	62
Capital Charges		472	700
	Page 146	530	762
	1 445 170		

Page 146

Corporate Property Management			
	£000	Budget 2015/16	Budget 2016/17
Central Recharges			
Corporate & Democratic Core Income		(2)	(2)
		(2)	(2)
Managed Outside the Service		528	760
Net Cost of Service		6,778	6,390

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Strategic and Central Accounts Summary of budget by service (£000)

Budget Manager	Service	Total	Mana	Managed by the Service	ice	Managed	Total
		2015/16	Spending	Income	Net	Service	71/9107
Chief Officer Financial Services	Strategic Accounts	8,223	(14,993)	(33,892)	(48,885)	28,912	(19,973)
Chief Officer Financial Services	Debt Financing Costs	46,045	24,380	(1,103)	23,277	0	23,277
Chief Officer Financial Services	Corporate & Democratic Core	12,600	0	88	88	11,976	12,065
Chief Officer Financial Services	Non-Distributable Costs	3,417	0	0	0	4,643	4,643
Chief Officer Financial Services	Government Grants And Parish Precepts	(25,002)	3,015	(26,435)	(23,420)	0	(23,420)
Chief Officer Financial Services	Joint Committees And Other Bodies	37,291	37,411	0	37,411	0	37,411
Chief Officer Financial Services	Miscellaneous	4,113	6,724	(1,212)	5,512	(4,373)	1,139
Chief Officer Financial Services	Capital Accounting Appropriations	(107,926)	0	0	0	(119,715)	(119,715)
Chief Officer Financial Services	Corporate Insurance	0	9,831	(9,831)	0	0	0
Net Cost of Service		(21,239)	66,368	(72,384)	(6,016)	(78,557)	(84,573)
	Transfers to and from earmarked reserves	(52,736)	0	0	0	(27,334)	(27,334)
Net Revenue Charge		(73,975)	66,368	(72,384)	(6,016)	(105,891)	(111,907)

Summary of budget by type of spending or income

£000£	Budget 2015/16	Budget 2016/17
Employees	2013/10	2010/11
Other Pension Costs	5,860	5,878
Other Ferision Costs	5,860	5,878
Supplies & Services	0,000	0,0.0
IT and telecommunications	44	44
Insurance	4,052	3,433
Professional Services and Subscriptions	100	100
Grants and Contributions	409	409
General Capitalisation	(7,482)	(5,482)
Corporate Initiatives & Savings Targets	(1,570)	(1,360)
Allowances	20	20
Other Hired and Contracted Services	632	660
	(3,795)	(2,176)
Transport		
Travel Allowances	4	0
	4	0
Internal Charges		
Managed Recharges Frm Other Directorates	3,880	4,074
	3,880	4,074
Agency Payments		
Former joint committee residual costs	426	421
WY Joint Committees	1,502	1,439
WY Probation Service	6	6
WY Combined Authority (formerly WY PTE)	34,161	34,328
Flood Defence Levy	331	344
Coroners Service	1,292	1,295
Top of an Dayman and	37,718	37,832
Transfer Payments	2.020	2.045
Business Rates Levy	2,828	3,015
Land Drainage Levies	2,835	3,022
Capital	2,635	3,022
Capital Financing Charge	46	0
External Interest Charge	57,396	58,230
Statutory capital charge to HRA	(25,714)	(25,720)
Use of capital receipts to fund PFI	(14,245)	(18,416)
Minimum Revenue Provision	29,769	10,286
Will lift to Voltage 1 To Violett	47,251	24,380
Appropriations	.,,20	2 1,000
Transfer to/from General Fund Reserves	(1,450)	(3,450)
Transfers to/from Earmarked Reserves	1,624	1,624
Transfers to/from Capital Reserve	(1,104)	(4,816)
	(930)	(6,642)
Managed Expenditure	92,823	66,368
	52,025	00,000
Internal Income	(00.700)	(00.04.1)
Income from other Directorates	(20,790)	(22,211)
Charges to / from HRA	(13,498)	(14,069)
Composite O Domosouth Comp Object CLIDA	11 /1/6\	(1,417)
Corporate & Democratic Core Chge to HRA Page 152	(1,445) (35,734)	(37,698)

Summary of budget by type of spending or income

£000	Budget 2015/16	Budget 2016/17
Income - Grants		
Government Grants	(330)	(257)
DCLG Grants	(27,617)	(26,335)
	(27,947)	(26,591)
Income - Charges		
Fees and charges	(666)	(1,009)
Contributions	(1,049)	(1,049)
Other income	(5,621)	(5,634)
	(7,336)	(7,692)
Income - Other		
Interest and Dividends	(910)	(403)
	(910)	(403)
Managed Income	(71,927)	(72,384)
Net Managed Budget	20,896	(6,016)
Accounting Adjustments		
IAS 19 Pensions Costs	52,736	27,334
Transfers to/from Statutory Reserves	(52,736)	(27,334)
Capital Charges	(107,268)	(117,767)
	(107,268)	(117,767)
Central Recharges		
Corporate & Democratic Core Income	12,397	11,876
	12,397	11,876
Managed Outside the Service	(94,871)	(105,891)
Net Cost of Service	(73,975)	(111,907)

Strategic Accounts		
£000	Budget 2015/16	Budget 2016/17
Supplies & Services		
Grants and Contributions	111	111
General Capitalisation	(7,482)	(5,482
Corporate Initiatives & Savings Targets	(1,570)	(1,360
Other Hired and Contracted Services	4	4
	(8,936)	(6,726
Appropriations		
Transfer to/from General Fund Reserves	(1,450)	(3,450
Transfers to/from Capital Reserve	(1,104)	(4,816
	(2,554)	(8,266
Managed Expenditure	(11,490)	(14,993
Internal Income		
Income from other Directorates	(10,653)	(12,470
Charges to / from HRA	(13,498)	(14,069
Corporate & Democratic Core Chge to HRA	(1,548)	(1,506
	(25,700)	(28,045
Income - Charges		
Fees and charges	(666)	(609
Other income	(5,225)	(5,238
	(5,891)	(5,847
Managed Income	(31,591)	(33,892
Net Managed Budget	(43,081)	(48,885
Accounting Adjustments		
IAS 19 Pensions Costs	51,304	28,912
	51,304	28,912
Managed Outside the Service	51,304	28,912
Net Cost of Service	8,223	(19,973

Net Cost of Service	46,045	23,277
Net Managed Budget	46,045	23,277
Managed Income	(1,210)	(1,103
	(910)	(403
Interest and Dividends	(910)	(403
Income - Other		
	(300)	(700
Other income	(300)	(300
Fees and charges	0	(400
Income - Charges		
Managed Expenditure	47,255	24,380
	47,255	24,380
Minimum Revenue Provision	29,769	10,286
Use of capital receipts to fund PFI	(14,245)	(18,416
Statutory capital charge to HRA	(25,714)	(25,720
External Interest Charge	57,396	58,230
Capital Capital Financing Charge	49	(
0003	Budget 2015/16	Budget 2016/1

Corporate & Democratic Core		
£00£	Budget 2015/16	Budget 2016/17
Internal Income		
Corporate & Democratic Core Chge to HRA	103	89
	103	89
Managed Income	103	89
Net Managed Budget	103	89
Central Recharges		
Corporate & Democratic Core Income	12,49	7 11,976
	12,49	7 11,976
Managed Outside the Service	12,49	7 11,976
Net Cost of Service	12,600	12,065

Transfer Payments	2015/16	2016/17
Business Rates Levy	2,828	3,015
·	2,828	3,015
Managed Expenditure	2,828	3,015
Income - Grants		
Government Grants	(213)	(100
DCLG Grants	(27,617)	(26,335
	(27,830)	(26,435
Managed Income	(27,830)	(26,435
Net Managed Budget	(25,002)	(23,420)

ş	£000	Budget	Budget
•		2015/16	2016/17
Agency Payments			
WY Joint Committees		1,502	1,439
WY Probation Service		6	6
WY Combined Authority (formerly WY PTE)		34,161	34,328
Flood Defence Levy		331	344
Coroners Service		1,292	1,295
		37,291	37,411
Managed Expenditure		37,291	37,411
Net Managed Budget		37,291	37,411
Net Cost of Service		37,291	37,411

Miscellaneous		
£000	Budget 2015/16	Budget 2016/17
Employees		
Other Pension Costs	5,860	5,878
	5,860	5,878
Supplies & Services		
Professional Services and Subscriptions	100	100
Grants and Contributions	298	298
Allowances	20	20
	418	418
Transport		
Travel Allowances	4	C
	4	C
Agency Payments		
Former joint committee residual costs	426	421
	426	421
Transfer Payments		
Land Drainage Levies	7	7
	7	7
Managed Expenditure	6,715	6,724
Income - Grants		
Government Grants	(117)	(157
	(117)	(157
Income - Charges	, ,	,
Contributions	(1,049)	(1,049
Other income	(6)	(6
	(1,055)	(1,055
Managed Income	(1,172)	(1,212
Net Managed Budget	5,543	5,512
Accounting Adjustments		
Accounting Adjustments IAS 19 Pensions Costs	(4.060)	/E 070
	(1,868)	(5,878
Capital Charges	538	1,605
Oceanal Danksons	(1,330)	(4,273
Central Recharges	(400)	(40)
Corporate & Democratic Core Income	(100)	(100
	(100)	(100
Managed Outside the Service	(1,430)	(4,373
Net Cost of Service	4,113	1,139

Capital Accounting Appropriations			
	£000	Budget 2015/16	Budget 2016/17
		2013/10	2010/17
Capital			
Capital Financing Charge		(3)	0
		(3)	0
Managed Expenditure		(3)	0
Net Managed Budget		(3)	0
Accounting Adjustments			
Capital Charges		(107,922)	(119,715)
		(107,922)	(119,715)
Managed Outside the Service		(107,922)	(119,715)
Net Cost of Service		(107,926)	(119,715)

let Cost of Service	0	0
let Managed Budget	0	0
flanaged Income	(10,227)	(9,831
	(90)	(90
Other income	(90)	(90
ncome - Charges		
modific from dator biroctorates	(10,137)	(9,741
nternal Income Income from other Directorates	(10,137)	(9,741
Anaged Expenditure	10,227	9,831
	1,624	1,624
Transfers to/from Earmarked Reserves	1,624	1,624
ppropriations		
	3,880	4,074
Managed Recharges Frm Other Directorates	3,880	4,074
nternal Charges	4,723	4,133
Other Hired and Contracted Services	628	656
Insurance	4,052	3,433
Supplies & Services IT and telecommunications	44	44
£000£	Budget 2015/16	Budget 2016/17

