

# Public Document Pack

COUNCIL MEETING – 24 FEBRUARY 2016

Supporting Information – Budget Book

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# Revenue Budget

2016/17



Financial Management

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# Budget Book 2016/17

Full Council 24th February 2016

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We prepare, balance and approve all budgets to the nearest £10. This document shows the nearest £1,000 so that they are easier to read. Any apparent arithmetical errors are this automatic rounding, and any budget elements smaller than £500 will appear as nil.

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# Statement of 2015/16 and 2016/17 budgets

Service	2015/16			2016/17		
	Net managed budget	Net budget managed outside service	Net budget	Net managed budget	Net budget managed outside service	Net budget
	£000s	£000s	£000s	£000s	£000s	£000s
<b>Adult Social Care</b>						
Health Partnerships	60	16	76	252	27	279
Access and Care	191,986	16,051	208,037	206,448	6,457	212,905
Strategic Commissioning	(5,337)	(5,036)	(10,373)	(11,277)	(1,133)	(12,410)
Resources & Strategy	6,040	(4,962)	1,078	5,917	764	6,681
Pensions adjustment	0	(1,456)	(1,456)	0	(2,720)	(2,720)
	<b>192,749</b>	<b>4,613</b>	<b>197,362</b>	<b>201,340</b>	<b>3,395</b>	<b>204,735</b>
<b>Children's Services</b>						
Partnership Development and Business Support	18,485	25,641	44,126	18,663	41,646	60,309
Learning, Skills and Universal Services	15,286	1,856	17,142	12,369	2,557	14,926
Safeguarding, Targeted and Specialist Services	93,329	2,637	95,966	92,365	3,835	96,200
Central overheads	(3,081)	(4,503)	(7,584)	(2,944)	(941)	(3,885)
Pensions adjustment	0	813	813	0	(4,682)	(4,682)
	<b>124,019</b>	<b>26,444</b>	<b>150,463</b>	<b>120,453</b>	<b>42,415</b>	<b>162,868</b>
<b>City Development</b>						
Planning and Sustainable Development	3,539	72	3,611	2,876	274	3,150
Economic Development	1,075	288	1,363	888	396	1,284
Asset Management	1,332	1,756	3,088	809	5,448	6,257
Highways and Transportation	20,390	35,720	56,110	16,376	35,494	51,870
Libraries, Arts and Heritage	17,010	4,927	21,937	15,057	4,842	19,899
Sport and Active Recreation	6,250	6,947	13,197	5,701	7,624	13,325
Resources and Strategy	2,119	(1,822)	297	1,287	(936)	351
Pensions adjustment	0	(701)	(701)	0	(3,172)	(3,172)
	<b>51,715</b>	<b>47,187</b>	<b>98,902</b>	<b>42,994</b>	<b>49,970</b>	<b>92,964</b>
<b>Environment and Housing</b>						
Car Parking Services	(7,011)	921	(6,090)	(7,611)	807	(6,804)
Community Safety	2,171	448	2,619	2,199	545	2,744
Strategic Housing Support	1,096	7,206	8,302	835	4,269	5,104
General Fund Support Services	252	(414)	(162)	(826)	(353)	(1,179)
Waste Management	39,542	1,163	40,705	35,210	1,038	36,248
Parks & Countryside	8,366	2,820	11,186	8,061	3,367	11,428
Leeds Building Services	(4,920)	1,731	(3,189)	(5,822)	1,721	(4,101)
Strategic Housing Partnership	1,244	50	1,294	1,294	752	2,046
Special Contracts & Secc	7,738	(269)	7,469	7,138	94	7,232
Environmental Action - West	2,825	154	2,979	3,110	276	3,386
Environmental Action - East	2,440	146	2,586	2,660	261	2,921
Environmental Action - South	2,511	168	2,679	2,695	248	2,943
Environmental Action - City Wide	411	79	490	0	0	0
Environmental Action - City Centre	2,150	98	2,248	2,291	120	2,411
Non Delegated Street Cleansing	377	2,044	2,421	255	2,102	2,357
Environmental Health	2,452	(56)	2,396	2,414	91	2,505
Pensions adjustment	0	(2,234)	(2,234)	0	(4,950)	(4,950)
	<b>61,644</b>	<b>14,055</b>	<b>75,699</b>	<b>53,903</b>	<b>10,388</b>	<b>64,291</b>
<b>Strategy and Resources</b>						
Strategy and Improvement	4,342	(1,773)	2,569	4,370	(1,432)	2,938
Finance	9,815	(1,228)	8,587	8,850	(786)	8,064
Human Resources	6,300	51	6,351	6,669	260	6,929
Technology	14,266	7,282	21,548	13,371	4,598	17,969
Public Private Partnership Unit	(23)	191	168	(590)	384	(206)
Legal Services	(1,562)	44	(1,518)	(2,177)	130	(2,047)
Democratic Services	4,983	(4,983)	0	4,919	(4,919)	0
Pensions adjustment	0	(1,373)	(1,373)	0	(2,510)	(2,510)
	<b>38,121</b>	<b>(1,789)</b>	<b>36,332</b>	<b>35,412</b>	<b>(4,275)</b>	<b>31,137</b>
<b>Citizens and Communities</b>						
Communities	5,830	799	6,629	5,529	860	6,389
Customer Access	12,494	393	12,887	15,404	709	16,113
Licensing and Registration	595	67	662	730	197	927
Benefits, Welfare and Poverty	2,643	171	2,814	2,912	309	3,221
Pensions adjustment	0	(747)	(747)	0	(1,411)	(1,411)
	<b>21,562</b>	<b>683</b>	<b>22,245</b>	<b>24,575</b>	<b>664</b>	<b>25,239</b>
<b>Civic Enterprise Leeds</b>						
Business Support Centre	4,638	27	4,665	9,288	765	10,053
Commercial Services	782	810	1,592	2,465	1,692	4,157
Facilities Management	6,222	2,335	8,557	5,989	2,740	8,729
Corporate Property Management	6,250	528	6,778	5,629	761	6,390
Pensions adjustment	0	(825)	(825)	0	(2,430)	(2,430)
	<b>17,892</b>	<b>2,875</b>	<b>20,767</b>	<b>23,371</b>	<b>3,528</b>	<b>26,899</b>
<b>Public Health</b>						
Public Health	0	(76)	(76)	0	(57)	(57)
Supporting People	299	2	301	327	26	353
Drugs Commissioning Service	(67)	0	(67)	19	0	19
Pensions adjustment	0	(122)	(122)	0	(163)	(163)
	<b>232</b>	<b>(196)</b>	<b>36</b>	<b>346</b>	<b>(194)</b>	<b>152</b>
Strategic and Central accounts	17,300	(41,136)	(23,836)	(2,566)	(78,557)	(81,123)
Pensions adjustment	0	(52,736)	(52,736)	0	(27,334)	(27,334)
<b>Strategic and Central Accounts</b>	<b>17,300</b>	<b>(93,872)</b>	<b>(76,572)</b>	<b>(2,566)</b>	<b>(105,891)</b>	<b>(108,457)</b>
<b>NET COST OF CITY COUNCIL SERVICES</b>	<b>525,234</b>	<b>0</b>	<b>525,234</b>	<b>499,828</b>	<b>0</b>	<b>499,828</b>
Contribution to/(from) General Fund Reserves	(1,450)	0	(1,450)	(3,450)	0	(3,450)
<b>NET REVENUE CHARGE</b>	<b>523,784</b>	<b>0</b>	<b>523,784</b>	<b>496,378</b>	<b>0</b>	<b>496,378</b>

## Summary of 2016/17 budget by type of spending and income

	General Fund excluding Schools £000	Per Band D Property £	Schools £000	HRA £000	Total Budget £000	% of total
<b>Expenditure</b>						
Employees	471,041	2,158	325,480	30,115	826,636	41
Premises	50,206	230	35,050	51,266	136,522	7
Supplies and services	30,815	141	74,630	108,109	213,554	11
Transport	42,824	196	1,757	497	45,078	2
Capital costs	23,345	107	26,545	59,505	109,395	5
Transfer payments	305,584	1,400	0	0	305,584	15
Payments to external service providers	363,449	1,665	0	176	363,625	18
	<b>1,287,264</b>	<b>5,898</b>	<b>463,463</b>	<b>249,668</b>	<b>2,000,395</b>	<b>100</b>
<b>Income</b>						
Grants	(488,630)	(2,239)	(423,285)	(21,385)	(933,300)	65
Rents	(10,215)	(47)	0	(219,060)	(229,275)	16
Fees, charges & other income	(219,853)	(1,007)	(40,178)	(7,200)	(267,231)	19
	<b>(718,698)</b>	<b>(3,293)</b>	<b>(463,463)</b>	<b>(247,645)</b>	<b>(1,429,806)</b>	<b>100</b>
<b>Net budget</b>	<b>568,566</b>	<b>2,605</b>	<b>0</b>	<b>2,023</b>	<b>570,589</b>	<b>100</b>
Contribution to/(from) IAS19 Pensions reserve	(49,371)	(226)		(1,528)	(50,899)	
Contribution to/(from) other earmarked reserves	(19,367)	(89)	0	(495)	(19,862)	
Contribution to/(from) General reserves	(3,450)	(16)		0	(3,450)	
	<b>(72,188)</b>	<b>(331)</b>	<b>0</b>	<b>(2,023)</b>	<b>(74,211)</b>	
<b>Net revenue charge</b>	<b>496,378</b>	<b>2,274</b>	<b>0</b>	<b>0</b>	<b>496,378</b>	

Notes: The number of Band D equivalent properties is

218,267

The total Individual Schools Budget (ISB) has been analysed at a subjective level in the above table. This provisional spend is based on previous expenditure and income patterns but will be subject to final determination by individual schools.





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## Adult Social Care

Summary of budget by service (£000)

Budget Manager	Service	Total 2015/16	Managed by the Service			Managed Outside the Service	Total 2016/17
			Spending	Income	Net		
Chief Officer Health Partnerships	Health Partnerships	76	394	(141)	252	27	279
Chief Officer Access & Care Delivery	Access and Care Delivery	208,038	249,515	(43,067)	206,448	6,457	212,905
Chief Officer Commissioning	Strategic Commissioning	(10,373)	13,195	(24,473)	(11,278)	(1,132)	(12,410)
Chief Officer Resources and Strategy	Resources & Strategy	1,078	7,006	(1,088)	5,917	763	6,681
Net Cost of Service		198,819	270,109	(68,769)	201,340	6,115	207,455
	Transfers to and from earmarked reserves	(1,456)	0	0	0	(2,720)	(2,720)
Net Revenue Charge		197,362	270,109	(68,769)	201,340	3,394	204,734

# Adult Social Care

## Summary of budget by type of spending or income

	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		56,112	39,777
Agency And Temporary Staff		1,970	1,241
National Insurance Contributions		3,895	3,797
Superannuation Costs		7,485	5,467
Other Pension Costs		2,069	786
Other Employee Related Costs		86	77
Training And Development		508	545
		72,124	51,689
<b>Premises</b>			
Buildings Maintenance		140	90
Grounds Maintenance		49	33
Building Security		50	38
Cleaning And Workplace Refuse		183	129
Gas		452	227
Electricity		427	272
Other Utilities		314	224
Rents		98	117
NDR		314	302
Accommodation Charges		182	0
Premises Related Insurance		17	17
		2,226	1,449
<b>Supplies &amp; Services</b>			
Materials and Equipment		1,204	831
Stationery and Postage		172	132
Advertising		9	8
IT and telecommunications		362	406
Insurance		111	112
Professional Services and Subscriptions		128	214
Grants and Contributions		793	541
Catering Service		51	43
Waste Disposal and Landfill Tax		0	0
Allowances		28	20
Consultancy Services		309	101
Other Hired and Contracted Services		1,281	282
Licences		82	53
Publication and Promotion		4	84
PFI Unitary Charges		5,199	5,199
Miscellaneous		321	208
		10,053	8,233
<b>Transport</b>			
Vehicles And Plant Related Expenditure		147	69
Travel Allowances		1,190	1,031
Fuel		35	64
Private Hire		15	13
Transport Related Insurance		4	4
		1,391	1,180
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		8,554	7,389
		8,554	7,389
<b>Agency Payments</b>			

# Adult Social Care

## Summary of budget by type of spending or income

	£000	Budget 2015/16	Budget 2016/17
<b>Agency Payments</b>			
Services provided by other organisations		0	21
Services provided by Voluntary Sector		13,132	12,620
Carers Fees and Allowances		0	45
Services provided by Health Authorities		470	997
Contributions to Partnerships		68,400	91,116
Fees to Carers		490	495
Day Care		165	165
Home Care		22,245	24,210
Sheltered Accommodation		1,886	1,929
Nursing Placements		38,486	41,295
Residential Placements		23,788	26,645
		<b>169,061</b>	<b>199,539</b>
<b>Transfer Payments</b>			
Social Care Direct Payments		1,065	1,602
Social Care Personalised Budgets		10,068	10,478
		<b>11,133</b>	<b>12,080</b>
<b>Appropriations</b>			
Transfers to/from Earmarked Reserves		(5,900)	(11,449)
		<b>(5,900)</b>	<b>(11,449)</b>
<b>Managed Expenditure</b>		<b>268,641</b>	<b>270,109</b>
<b>Internal Income</b>			
Income from other Directorates		(3,532)	(2,443)
Recharge Income from Capital		(1,075)	(200)
Charges to / from HRA		(427)	(427)
		<b>(5,034)</b>	<b>(3,070)</b>
<b>Income - Grants</b>			
Government Grants		(4,589)	(1,196)
DCLG Grants		(4,671)	(4,671)
		<b>(9,259)</b>	<b>(5,867)</b>
<b>Income - Sales</b>			
Sale of Goods and Services		(1,028)	(973)
		<b>(1,028)</b>	<b>(973)</b>
<b>Income - Charges</b>			
Fees and charges		(184)	(473)
Contributions		(59,448)	(57,096)
Other income		(803)	(1,130)
Rents		(136)	(161)
		<b>(60,571)</b>	<b>(58,860)</b>
<b>Managed Income</b>		<b>(75,892)</b>	<b>(68,769)</b>
<b>Net Managed Budget</b>		<b>192,749</b>	<b>201,340</b>
<b>Accounting Adjustments</b>			
IAS 19 Pensions Costs		1,456	2,720
Transfers to/from Statutory Reserves		(1,456)	(2,720)
Capital Charges		4,876	3,619
		<b>4,876</b>	<b>3,619</b>

## Adult Social Care

### Summary of budget by type of spending or income

£000	Budget 2015/16	Budget 2016/17
Central Recharges		
Corporate & Democratic Core Income	(263)	(225)
	(263)	(225)
Other Internal Adjustments		
Internal Reallocations Charges	36,022	22,880
Internal Reallocations Income	(36,022)	(22,880)
	0	0
Managed Outside the Service	4,613	3,394
<b>Net Cost of Service</b>	<b>197,362</b>	<b>204,734</b>

# Adult Social Care

Budget Manager : Chief Officer Health Partnerships

Health Partnerships	£000	Budget 2015/16	Budget 2016/17
Employees			
Direct Pay Costs		151	280
National Insurance Contributions		11	29
Superannuation Costs		22	42
Other Pension Costs		9	0
		192	351
Supplies & Services			
Materials and Equipment		1	1
Stationery and Postage		1	1
IT and telecommunications		0	0
Professional Services and Subscriptions		2	2
Allowances		0	0
Other Hired and Contracted Services		18	16
Publication and Promotion		1	1
		22	20
Transport			
Travel Allowances		2	2
		2	2
Internal Charges			
Managed Recharges Frm Other Directorates		41	41
		41	41
Agency Payments			
Services provided by other organisations		0	21
		0	21
Appropriations			
Transfers to/from Earmarked Reserves		0	(42)
		0	(42)
<b>Managed Expenditure</b>		<b>257</b>	<b>394</b>
Internal Income			
Income from other Directorates		(172)	(113)
		(172)	(113)
Income - Charges			
Contributions		(25)	(11)
Other income		0	(17)
		(25)	(28)
<b>Managed Income</b>		<b>(197)</b>	<b>(141)</b>
<b>Net Managed Budget</b>		<b>60</b>	<b>252</b>
Accounting Adjustments			
IAS 19 Pensions Costs		1	27
		1	27
Other Internal Adjustments			
Internal Reallocations Charges		14	0
		14	0
Managed Outside the Service		15	27
<b>Net Cost of Service</b>		<b>76</b>	<b>279</b>

# Adult Social Care

Budget Manager : Chief Officer Access & Care Delivery

Access and Care Delivery			
	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		49,014	32,818
Agency And Temporary Staff		1,970	1,241
National Insurance Contributions		3,253	3,048
Superannuation Costs		6,483	4,457
Other Pension Costs		1,234	612
Other Employee Related Costs		9	7
Training And Development		17	32
		61,980	42,214
<b>Premises</b>			
Buildings Maintenance		140	90
Grounds Maintenance		49	33
Building Security		50	38
Cleaning And Workplace Refuse		183	129
Gas		452	227
Electricity		427	272
Other Utilities		314	224
Rents		76	70
NNDR		296	285
Accommodation Charges		182	0
		2,169	1,368
<b>Supplies &amp; Services</b>			
Materials and Equipment		1,141	774
Stationery and Postage		90	75
Advertising		7	7
IT and telecommunications		200	196
Professional Services and Subscriptions		6	4
Grants and Contributions		457	233
Catering Service		51	43
Waste Disposal and Landfill Tax		0	0
Allowances		27	19
Other Hired and Contracted Services		427	100
Licences		82	53
Publication and Promotion		3	3
PFI Unitary Charges		5,199	5,199
Miscellaneous		296	178
		7,986	6,885
<b>Transport</b>			
Vehicles And Plant Related Expenditure		147	69
Travel Allowances		1,129	978
Fuel		35	64
Private Hire		5	2
		1,316	1,113
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		6,621	5,071
		6,621	5,071
<b>Agency Payments</b>			
Services provided by Voluntary Sector		1,274	784
Carers Fees and Allowances		0	45
Services provided by Health Authorities		470	780



# Adult Social Care

Budget Manager : Chief Officer Access & Care Delivery

Access and Care Delivery	£000	Budget 2015/16	Budget 2016/17
Agency Payments			
Contributions to Partnerships		63,967	86,684
Fees to Carers		490	495
Day Care		165	165
Home Care		20,514	23,081
Sheltered Accommodation		1,886	1,929
Nursing Placements		38,170	40,978
Residential Placements		22,988	25,844
		149,923	180,784
Transfer Payments			
Social Care Direct Payments		1,065	1,602
Social Care Personalised Budgets		10,068	10,478
		11,133	12,080
<b>Managed Expenditure</b>		<b>241,127</b>	<b>249,515</b>
Internal Income			
Income from other Directorates		(856)	(540)
Recharge Income from Capital		(200)	(200)
Charges to / from HRA		(427)	(427)
		(1,483)	(1,167)
Income - Grants			
Government Grants		(4,210)	(752)
DCLG Grants		(4,671)	(4,671)
		(8,880)	(5,422)
Income - Sales			
Sale of Goods and Services		(271)	(53)
		(271)	(53)
Income - Charges			
Fees and charges		(96)	(389)
Contributions		(38,008)	(35,123)
Other income		(402)	(912)
Rents		(1)	(1)
		(38,507)	(36,425)
<b>Managed Income</b>		<b>(49,141)</b>	<b>(43,067)</b>
<b>Net Managed Budget</b>		<b>191,986</b>	<b>206,448</b>
Accounting Adjustments			
IAS 19 Pensions Costs		1,856	2,287
Capital Charges		3,206	2,081
		5,062	4,368
Other Internal Adjustments			
Internal Reallocations Charges		35,123	22,880
Internal Reallocations Income		(24,134)	(20,791)
		10,990	2,090
<b>Managed Outside the Service</b>		<b>16,052</b>	<b>6,457</b>
<b>Net Cost of Service</b>		<b>208,038</b>	<b>212,905</b>

# Adult Social Care

Budget Manager : Chief Officer Commissioning

Strategic Commissioning			
	£000	Budget 2015/16	Budget 2016/17
Employees			
Direct Pay Costs		3,569	3,281
National Insurance Contributions		282	343
Superannuation Costs		494	467
Other Pension Costs		35	46
Other Employee Related Costs		0	0
Training And Development		29	29
		4,409	4,167
Premises			
Rents		22	47
NNDR		18	16
		40	63
Supplies & Services			
Materials and Equipment		5	5
Stationery and Postage		2	2
IT and telecommunications		5	5
Professional Services and Subscriptions		49	135
Grants and Contributions		337	308
Allowances		0	0
Consultancy Services		299	91
Other Hired and Contracted Services		639	12
Miscellaneous		25	25
		1,361	583
Transport			
Travel Allowances		29	21
Private Hire		0	0
		29	22
Internal Charges			
Managed Recharges Frm Other Directorates		756	1,035
		756	1,035
Agency Payments			
Services provided by Voluntary Sector		11,859	11,837
Services provided by Health Authorities		0	217
Contributions to Partnerships		4,433	4,433
Home Care		1,730	1,129
Nursing Placements		316	316
Residential Placements		801	801
		19,139	18,733
Appropriations			
Transfers to/from Earmarked Reserves		(5,900)	(11,407)
		(5,900)	(11,407)
Managed Expenditure		19,835	13,195
Internal Income			
Income from other Directorates		(2,504)	(1,790)
		(2,504)	(1,790)
Income - Grants			
Government Grants		(379)	(444)
		(379)	(444)
Income - Sales			

# Adult Social Care

Budget Manager : Chief Officer Commissioning

Strategic Commissioning			
	£000	Budget 2015/16	Budget 2016/17
Income - Sales			
Sale of Goods and Services		(757)	(873)
		(757)	(873)
Income - Charges			
Fees and charges		(2)	0
Contributions		(21,295)	(21,206)
Other income		(100)	0
Rents		(135)	(160)
		(21,532)	(21,366)
Managed Income		(25,172)	(24,473)
<b>Net Managed Budget</b>		<b>(5,337)</b>	<b>(11,278)</b>
Accounting Adjustments			
IAS 19 Pensions Costs		180	253
Capital Charges		605	704
		785	957
Other Internal Adjustments			
Internal Reallocations Charges		841	0
Internal Reallocations Income		(6,662)	(2,090)
		(5,821)	(2,090)
Managed Outside the Service		(5,036)	(1,132)
<b>Net Cost of Service</b>		<b>(10,373)</b>	<b>(12,410)</b>

# Adult Social Care

Budget Manager : Chief Officer Resources and Strategy

Resources & Strategy	£000	Budget 2015/16	Budget 2016/17
Employees			
Direct Pay Costs		3,378	3,397
National Insurance Contributions		349	376
Superannuation Costs		486	501
Other Pension Costs		792	128
Other Employee Related Costs		77	70
Training And Development		463	485
		5,543	4,958
Premises			
Premises Related Insurance		17	17
		17	17
Supplies & Services			
Materials and Equipment		57	52
Stationery and Postage		79	53
Advertising		2	1
IT and telecommunications		156	204
Insurance		111	112
Professional Services and Subscriptions		71	74
Allowances		0	0
Consultancy Services		10	10
Other Hired and Contracted Services		196	155
Licences		0	0
Publication and Promotion		0	80
Miscellaneous		0	5
		683	746
Transport			
Travel Allowances		30	30
Private Hire		10	10
Transport Related Insurance		4	4
		44	44
Internal Charges			
Managed Recharges Frm Other Directorates		1,135	1,240
		1,135	1,240
Managed Expenditure		7,422	7,006
Internal Income			
Recharge Income from Capital		(875)	0
		(875)	0
Income - Sales			
Sale of Goods and Services		0	(47)
		0	(47)
Income - Charges			
Fees and charges		(86)	(84)
Contributions		(120)	(757)
Other income		(301)	(201)
		(507)	(1,041)
Managed Income		(1,382)	(1,088)
<b>Net Managed Budget</b>		<b>6,040</b>	<b>5,917</b>

# Adult Social Care

Budget Manager : Chief Officer Resources and Strategy

Resources & Strategy			
	£000	Budget 2015/16	Budget 2016/17
Accounting Adjustments			
IAS 19 Pensions Costs		(581)	154
Capital Charges		1,065	834
		485	988
Central Recharges			
Corporate & Democratic Core Income		(263)	(225)
		(263)	(225)
Other Internal Adjustments			
Internal Reallocations Charges		43	0
Internal Reallocations Income		(5,227)	0
		(5,183)	0
Managed Outside the Service		(4,961)	763
<b>Net Cost of Service</b>		<b>1,078</b>	<b>6,681</b>

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## Children's Services

Summary of budget by service (£000)

Budget Manager	Service	Total 2015/16	Managed by the Service			Managed Outside the Service	Total 2016/17
			Spending	Income	Net		
Chief Officer Partnership Dev & Bus Supt	Partnership Dev. & Business Support	44,126	19,780	(1,117)	18,663	41,645	60,309
Deputy Director of Children's Services: Learning	Learning, Skills & Universal Services	17,142	129,175	(116,806)	12,369	2,557	14,926
Deputy Director Safeguarding, Specialist, Targeted Services	Safeguarding, Targeted & Specialist	95,966	121,347	(28,982)	92,365	3,835	96,200
Chief Officer Partnership Dev & Bus Supt	Central Overheads	(7,584)	9,109	(12,053)	(2,944)	(941)	(3,885)
Net Cost of Service		149,649	279,411	(158,958)	120,453	47,097	167,550
	Transfers to and from earmarked reserves	814	0	0	0	(4,682)	(4,682)
Net Revenue Charge		150,463	279,411	(158,958)	120,453	42,415	162,868

# Children's Services

## Summary of budget by type of spending or income

	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		75,649	70,246
Agency And Temporary Staff		3,015	1,628
National Insurance Contributions		5,309	8,265
Superannuation Costs		10,982	10,479
Other Pension Costs		8,580	7,543
Other Employee Related Costs		193	194
Training And Development		354	426
		104,082	98,780
<b>Premises</b>			
Buildings Maintenance		154	154
Grounds Maintenance		31	30
Building Security		57	58
Cleaning And Workplace Refuse		129	158
Gas		352	302
Electricity		339	368
Other Utilities		230	214
Rents		280	189
NDR		776	779
Accommodation Charges		62	77
Premises Related Insurance		16	16
		2,426	2,344
<b>Supplies &amp; Services</b>			
Materials and Equipment		1,298	1,112
Stationery and Postage		199	136
Advertising		107	107
IT and telecommunications		1,128	1,093
Insurance		173	174
Professional Services and Subscriptions		4,009	3,253
Grants and Contributions		29	29
Catering Service		1,087	898
Waste Disposal and Landfill Tax		2	2
Allowances		418	384
Consultancy Services		785	90
Security Services		86	136
Other Hired and Contracted Services		1,464	1,133
Licences		605	650
Publication and Promotion		30	42
PFI Unitary Charges		51,890	51,156
Miscellaneous		4	5
		63,313	60,399
<b>Transport</b>			
Vehicles And Plant Related Expenditure		129	108
Travel Allowances		1,689	1,770
Fuel		50	43
Private Hire		6,387	7,251
Transport Related Insurance		27	28
		8,281	9,199
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		27,646	27,311
Distributed Grants		9,791	9,533

# Children's Services

## Summary of budget by type of spending or income

	£000	Budget 2015/16	Budget 2016/17
Internal Charges		37,438	36,844
Agency Payments			
Services provided by other organisations		26,631	20,104
Services provided by Voluntary Sector		9,463	8,090
General External Residential Placements		7,101	7,002
Independent Fostering Agencies		7,575	7,613
Carers Fees and Allowances		22,389	23,471
Services provided by Health Authorities		640	0
Public Health Commissioned Services		42	75
Supported Living		0	1,300
Contributions to Partnerships		220	220
Day Care		0	30
Special Educational Needs Placements		3,597	4,726
		77,658	72,632
Transfer Payments			
Young People's Allowances		2,068	1,994
Social Care Direct Payments		616	1,201
		2,684	3,194
Appropriations			
Transfers to/from Earmarked Reserves		(3,056)	(3,981)
		(3,056)	(3,981)
Managed Expenditure		292,826	279,411
Internal Income			
Income from other Directorates		(27,278)	(22,526)
Recharge Income from Capital		(530)	(430)
Charges to / from HRA		(806)	(1,197)
Redistribution of grants income		(5,568)	(5,573)
		(34,182)	(29,726)
Income - Grants			
Government Grants		(75,566)	(70,497)
DCLG Grants		(33,415)	(33,481)
		(108,981)	(103,978)
Income - Sales			
Sale of Goods and Services		(433)	(285)
		(433)	(285)
Income - Charges			
Fees and charges		(20,368)	(17,646)
Contributions		(4,210)	(6,292)
Other income		(362)	(632)
Rents		(268)	(398)
		(25,208)	(24,968)
Income - Other			
Interest and Dividends		(2)	(1)
		(2)	(1)
Managed Income		(168,806)	(158,958)
<b>Net Managed Budget</b>		<b>124,020</b>	<b>120,453</b>

## Children's Services

### Summary of budget by type of spending or income

£000	Budget 2015/16	Budget 2016/17
Accounting Adjustments		
IAS 19 Pensions Costs	(921)	4,682
Transfers to/from Statutory Reserves	814	(4,682)
Capital Charges	27,042	42,930
	26,934	42,930
Central Recharges		
Corporate & Democratic Core Income	(500)	(515)
	(500)	(515)
Other Internal Adjustments		
Internal Reallocations Charges	50	0
Internal Reallocations Income	(41)	0
	9	0
Managed Outside the Service	26,443	42,415
<b>Net Cost of Service</b>	<b>150,463</b>	<b>162,868</b>

# Children's Services

Budget Manager : Chief Officer Partnership Dev & Bus Supt

Partnership Dev. & Business Support			
	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		6,491	4,466
Agency And Temporary Staff		0	48
National Insurance Contributions		538	708
Superannuation Costs		1,001	744
Other Pension Costs		65	110
Other Employee Related Costs		2	2
Training And Development		266	266
		8,365	6,345
<b>Premises</b>			
Cleaning And Workplace Refuse		6	0
Accommodation Charges		10	0
		16	0
<b>Supplies &amp; Services</b>			
Materials and Equipment		28	17
Stationery and Postage		79	46
IT and telecommunications		867	814
Insurance		8	8
Professional Services and Subscriptions		170	125
Consultancy Services		660	60
Other Hired and Contracted Services		42	40
Licences		3	3
Publication and Promotion		10	22
		1,867	1,134
<b>Transport</b>			
Travel Allowances		40	34
Private Hire		6,385	7,250
		6,425	7,284
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		4,239	4,793
		4,239	4,793
<b>Agency Payments</b>			
Services provided by other organisations		(2)	4
Services provided by Voluntary Sector		221	221
		219	224
<b>Managed Expenditure</b>		21,130	19,780
<b>Internal Income</b>			
Income from other Directorates		(1,911)	(674)
		(1,911)	(674)
<b>Income - Grants</b>			
Government Grants		(286)	(302)
		(286)	(302)
<b>Income - Charges</b>			
Fees and charges		(148)	(136)
Other income		(300)	(5)
		(448)	(141)
<b>Managed Income</b>		(2,644)	(1,117)
<b>Net Managed Budget</b>		<b>18,485</b>	<b>18,663</b>

# Children's Services

Budget Manager : Chief Officer Partnership Dev & Bus Supt

Partnership Dev. & Business Support			
	£000	Budget 2015/16	Budget 2016/17
Accounting Adjustments			
IAS 19 Pensions Costs		337	365
Capital Charges		25,304	41,280
		25,641	41,645
Managed Outside the Service		25,641	41,645
<b>Net Cost of Service</b>		<b>44,126</b>	<b>60,309</b>

# Children's Services

Budget Manager : Deputy Director of Children's Services:Learning

Learning, Skills & Universal Services			
	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		23,588	22,366
Agency And Temporary Staff		15	0
National Insurance Contributions		1,584	2,206
Superannuation Costs		3,684	3,650
Other Pension Costs		814	528
Other Employee Related Costs		16	16
Training And Development		4	4
		29,704	28,768
<b>Premises</b>			
Buildings Maintenance		27	43
Grounds Maintenance		15	19
Building Security		45	47
Cleaning And Workplace Refuse		(18)	32
Gas		175	174
Electricity		178	190
Other Utilities		163	161
Rents		175	177
NNDR		479	483
Accommodation Charges		34	67
Premises Related Insurance		12	12
		1,283	1,405
<b>Supplies &amp; Services</b>			
Materials and Equipment		663	563
Stationery and Postage		57	42
Advertising		25	25
IT and telecommunications		83	81
Insurance		19	19
Professional Services and Subscriptions		3,194	2,713
Grants and Contributions		26	26
Catering Service		1,080	898
Allowances		213	208
Security Services		15	15
Other Hired and Contracted Services		595	868
Licences		538	532
Publication and Promotion		18	18
PFI Unitary Charges		51,395	50,661
Miscellaneous		2	4
		57,923	56,672
<b>Transport</b>			
Vehicles And Plant Related Expenditure		42	22
Travel Allowances		218	229
Fuel		43	38
Transport Related Insurance		7	5
		310	295
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		11,561	13,896
Distributed Grants		9,036	8,538
		20,598	22,434
<b>Agency Payments</b>			

# Children's Services

Budget Manager : Deputy Director of Children's Services:Learning

Learning, Skills & Universal Services			
	£000	Budget 2015/16	Budget 2016/17
Agency Payments			
Services provided by other organisations		22,624	17,970
Services provided by Voluntary Sector		4,143	3,779
Public Health Commissioned Services		42	42
		26,809	21,792
Transfer Payments			
Young People's Allowances		1	1
		1	1
Appropriations			
Transfers to/from Earmarked Reserves		(2,707)	(2,191)
		(2,707)	(2,191)
Managed Expenditure		133,921	129,175
Internal Income			
Income from other Directorates		(20,596)	(20,043)
Recharge Income from Capital		(530)	(430)
Redistribution of grants income		(4,518)	(4,053)
		(25,644)	(24,526)
Income - Grants			
Government Grants		(47,366)	(46,926)
DCLG Grants		(30,959)	(30,959)
		(78,325)	(77,885)
Income - Sales			
Sale of Goods and Services		(422)	(275)
		(422)	(275)
Income - Charges			
Fees and charges		(12,285)	(10,997)
Contributions		(1,844)	(2,922)
Other income		(32)	(30)
Rents		(81)	(169)
		(14,242)	(14,119)
Income - Other			
Interest and Dividends		(2)	(1)
		(2)	(1)
Managed Income		(118,635)	(116,806)
<b>Net Managed Budget</b>		<b>15,286</b>	<b>12,369</b>
Accounting Adjustments			
IAS 19 Pensions Costs		502	1,407
Capital Charges		1,344	1,151
		1,847	2,557
Other Internal Adjustments			
Internal Reallocations Charges		50	0
Internal Reallocations Income		(41)	0
		9	0
Managed Outside the Service		1,855	2,557
<b>Net Cost of Service</b>		<b>17,142</b>	<b>14,926</b>



# Children's Services

Budget Manager : Deputy Director Safeguarding, Specialist, Targeted Services

Safeguarding, Targeted & Specialist	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		45,570	43,414
Agency And Temporary Staff		3,000	1,579
National Insurance Contributions		3,187	5,351
Superannuation Costs		6,296	6,085
Other Pension Costs		308	397
Other Employee Related Costs		175	176
Training And Development		84	156
		<b>58,620</b>	<b>57,159</b>
<b>Premises</b>			
Buildings Maintenance		128	112
Grounds Maintenance		16	11
Building Security		13	11
Cleaning And Workplace Refuse		142	125
Gas		177	128
Electricity		161	178
Other Utilities		67	53
Rents		105	12
NNDR		298	297
Accommodation Charges		18	10
Premises Related Insurance		4	4
		<b>1,128</b>	<b>939</b>
<b>Supplies &amp; Services</b>			
Materials and Equipment		606	531
Stationery and Postage		63	48
Advertising		82	82
IT and telecommunications		178	198
Insurance		147	148
Professional Services and Subscriptions		646	415
Grants and Contributions		3	3
Catering Service		7	0
Waste Disposal and Landfill Tax		2	2
Allowances		205	176
Consultancy Services		125	30
Security Services		71	121
Other Hired and Contracted Services		827	225
Licences		65	116
Publication and Promotion		2	2
PFI Unitary Charges		495	495
Miscellaneous		2	1
		<b>3,523</b>	<b>2,593</b>
<b>Transport</b>			
Vehicles And Plant Related Expenditure		87	86
Travel Allowances		1,430	1,506
Fuel		7	5
Private Hire		2	1
Transport Related Insurance		21	23
		<b>1,546</b>	<b>1,621</b>
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		9,255	6,031

# Children's Services

Budget Manager : Deputy Director Safeguarding, Specialist, Targeted Services

Safeguarding, Targeted & Specialist	£000	Budget 2015/16	Budget 2016/17
Internal Charges			
Distributed Grants		755	995
		10,010	7,026
Agency Payments			
Services provided by other organisations		3,788	1,830
Services provided by Voluntary Sector		5,099	4,091
General External Residential Placements		7,101	7,002
Independent Fostering Agencies		7,575	7,613
Carers Fees and Allowances		22,389	23,471
Services provided by Health Authorities		640	0
Public Health Commissioned Services		0	33
Supported Living		0	1,300
Contributions to Partnerships		220	220
Day Care		0	30
Special Educational Needs Placements		3,597	4,726
		50,409	50,316
Transfer Payments			
Young People's Allowances		2,067	1,993
Social Care Direct Payments		616	1,201
		2,683	3,193
Appropriations			
Transfers to/from Earmarked Reserves		0	(1,500)
		0	(1,500)
<b>Managed Expenditure</b>		<b>127,918</b>	<b>121,347</b>
Internal Income			
Income from other Directorates		(3,782)	(820)
Charges to / from HRA		(806)	(1,197)
Redistribution of grants income		(1,050)	(1,520)
		(5,638)	(3,537)
Income - Grants			
Government Grants		(15,966)	(12,205)
DCLG Grants		(2,456)	(2,522)
		(18,422)	(14,727)
Income - Sales			
Sale of Goods and Services		(11)	(10)
		(11)	(10)
Income - Charges			
Fees and charges		(7,935)	(6,513)
Contributions		(2,366)	(3,370)
Other income		(31)	(598)
Rents		(187)	(228)
		(10,519)	(10,708)
<b>Managed Income</b>		<b>(34,589)</b>	<b>(28,982)</b>
<b>Net Managed Budget</b>		<b>93,329</b>	<b>92,365</b>
Accounting Adjustments			
IAS 19 Pensions Costs		2,242	3,335
Capital Charges		394	500

# Children's Services

Budget Manager : Deputy Director Safeguarding, Specialist, Targeted Services

Safeguarding, Targeted & Specialist		
£000	Budget 2015/16	Budget 2016/17
	2,636	3,835
Managed Outside the Service	2,636	3,835
<b>Net Cost of Service</b>	<b>95,966</b>	<b>96,200</b>

# Children's Services

Budget Manager : Chief Officer Partnership Dev & Bus Supt

Central Overheads	£000	Budget 2015/16	Budget 2016/17
Employees			
Other Pension Costs		7,393	6,508
		7,393	6,508
Internal Charges			
Managed Recharges Frm Other Directorates		2,591	2,591
		2,591	2,591
Agency Payments			
Services provided by other organisations		221	300
		221	300
Appropriations			
Transfers to/from Earmarked Reserves		(349)	(290)
		(349)	(290)
<b>Managed Expenditure</b>		<b>9,857</b>	<b>9,109</b>
Internal Income			
Income from other Directorates		(989)	(989)
		(989)	(989)
Income - Grants			
Government Grants		(11,949)	(11,064)
		(11,949)	(11,064)
<b>Managed Income</b>		<b>(12,938)</b>	<b>(12,053)</b>
<b>Net Managed Budget</b>		<b>(3,081)</b>	<b>(2,944)</b>
Accounting Adjustments			
IAS 19 Pensions Costs		(4,003)	(425)
		(4,003)	(425)
Central Recharges			
Corporate & Democratic Core Income		(500)	(515)
		(500)	(515)
<b>Managed Outside the Service</b>		<b>(4,503)</b>	<b>(941)</b>
<b>Net Cost of Service</b>		<b>(7,584)</b>	<b>(3,885)</b>



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## City Development

Summary of budget by service (£000)

Budget Manager	Service	Total 2015/16	Managed by the Service			Managed Outside the Service	Total 2016/17
			Spending	Income	Net		
Chief Planning Officer	Planning And Sustainable Development	3,611	8,608	(5,733)	2,876	274	3,150
Chief Officer for Regeneration & Economic Development	Economic Development	1,363	4,886	(3,998)	887	396	1,284
Chief Officer for Regeneration & Economic Development	Asset Management & Regeneration	3,089	11,203	(10,394)	809	5,448	6,257
Chief Officer - Highways	Highways And Transportation	56,110	55,878	(39,502)	16,376	35,494	51,870
Chief Officer for Culture and Sport	Libraries, Arts And Heritage	21,937	22,374	(7,317)	15,057	4,842	19,899
Chief Officer for Culture and Sport	Sport And Active Recreation	13,197	24,228	(18,527)	5,701	7,624	13,325
Chief Officer Resources and Strategy	Resources and Strategy	298	1,913	(626)	1,287	(936)	351
Net Cost of Service		99,604	129,090	(86,096)	42,994	53,142	96,135
	Transfers to and from earmarked reserves	(701)	0	0	0	(3,172)	(3,172)
Net Revenue Charge		98,903	129,090	(86,096)	42,994	49,970	92,964

# City Development

## Summary of budget by type of spending or income

	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		46,127	42,761
Agency And Temporary Staff		51	20
National Insurance Contributions		3,313	3,988
Superannuation Costs		6,322	5,927
Other Pension Costs		1,851	622
Other Employee Related Costs		146	91
Training And Development		304	316
		58,114	53,725
<b>Premises</b>			
Buildings Maintenance		1,007	1,104
Grounds Maintenance		127	127
Building Security		323	267
Cleaning And Workplace Refuse		570	631
Gas		1,147	761
Electricity		6,562	6,168
Other Utilities		542	586
Rents		3,894	3,523
NNDR		3,206	3,309
Highways Maintenance		6,869	7,079
Accommodation Charges		3	1
Premises Related Insurance		234	369
		24,484	23,926
<b>Supplies &amp; Services</b>			
Materials and Equipment		8,399	7,943
Stationery and Postage		148	196
Advertising		193	181
IT and telecommunications		1,383	1,301
Insurance		2,158	1,918
Professional Services and Subscriptions		1,355	1,416
Grants and Contributions		2,924	2,318
Catering Service		10	10
Recycling and Reuse		3	3
Waste Disposal and Landfill Tax		84	77
Allowances		39	49
Consultancy Services		139	135
External Audit Fees		6	5
Security Services		323	253
Other Hired and Contracted Services		4,758	5,672
Licences		148	134
Publication and Promotion		211	372
PFI Unitary Charges		18,480	18,974
Miscellaneous		4	4
		40,764	40,962
<b>Transport</b>			
Vehicles And Plant Related Expenditure		3,162	3,379
Travel Allowances		361	331
Fuel		436	364
Private Hire		0	0
Transport Related Insurance		66	65
		4,026	4,138



# City Development

## Summary of budget by type of spending or income

£000	Budget 2015/16	Budget 2016/17
Internal Charges		
Managed Recharges Frm Other Directorates	6,109	6,330
	6,109	6,330
Agency Payments		
Services provided by other organisations	0	85
Services provided by Voluntary Sector	1	1
Contributions to Partnerships	130	130
	130	215
Transfer Payments		
Disrepair Provision	0	(78)
	0	(78)
Appropriations		
Transfers to/from Earmarked Reserves	(18)	(129)
	(18)	(129)
<b>Managed Expenditure</b>	<b>133,608</b>	<b>129,090</b>
Internal Income		
Income from other Directorates	(17,678)	(17,465)
Recharge Income from Capital	(9,576)	(12,406)
Charges to / from HRA	(784)	(965)
Redistribution of grants income	(679)	(758)
	(28,718)	(31,595)
Income - Grants		
Government Grants	(9,773)	(9,970)
DCLG Grants	(4,439)	(4,599)
	(14,212)	(14,568)
Income - Sales		
Sale of Goods and Services	(5,028)	(5,283)
	(5,028)	(5,283)
Income - Charges		
Fees and charges	(21,343)	(22,030)
Contributions	(690)	(894)
Other income	(3,450)	(3,467)
Rents	(8,453)	(8,259)
	(33,937)	(34,650)
<b>Managed Income</b>	<b>(81,894)</b>	<b>(86,096)</b>
<b>Net Managed Budget</b>	<b>51,715</b>	<b>42,994</b>
Accounting Adjustments		
IAS 19 Pensions Costs	894	3,172
Transfers to/from Statutory Reserves	(701)	(3,172)
Capital Charges	47,844	50,762
	48,036	50,762
Central Recharges		
Corporate & Democratic Core Income	(839)	(792)
	(839)	(792)
Other Internal Adjustments		
Internal Reallocations Charges	3,112	3,162
Internal Reallocations Income	(3,121)	(3,162)

# City Development

Summary of budget by type of spending or income

£000	Budget 2015/16	Budget 2016/17
	(9)	0
Managed Outside the Service	47,189	49,970
<b>Net Cost of Service</b>	<b>98,903</b>	<b>92,964</b>

# City Development

Budget Manager : Chief Planning Officer

Planning And Sustainable Development			
	£000	Budget 2015/16	Budget 2016/17
Employees			
Direct Pay Costs		6,313	5,958
Agency And Temporary Staff		22	0
National Insurance Contributions		491	583
Superannuation Costs		921	850
Other Pension Costs		166	105
Other Employee Related Costs		2	1
Training And Development		10	9
		7,924	7,506
Premises			
Buildings Maintenance		70	70
		70	70
Supplies & Services			
Materials and Equipment		105	106
Stationery and Postage		13	16
Advertising		52	53
IT and telecommunications		126	119
Insurance		14	22
Professional Services and Subscriptions		24	22
Grants and Contributions		56	56
Allowances		2	1
Consultancy Services		25	41
Other Hired and Contracted Services		208	214
Licences		0	0
		626	649
Transport			
Vehicles And Plant Related Expenditure		25	27
Travel Allowances		93	78
		117	105
Internal Charges			
Managed Recharges Frm Other Directorates		278	278
		278	278
Managed Expenditure		9,016	8,608
Internal Income			
Income from other Directorates		(395)	(458)
		(395)	(458)
Income - Grants			
DCLG Grants		(107)	(107)
		(107)	(107)
Income - Sales			
Sale of Goods and Services		(232)	(215)
		(232)	(215)
Income - Charges			
Fees and charges		(4,512)	(4,723)
Other income		(230)	(230)
		(4,742)	(4,953)
Managed Income		(5,476)	(5,733)
<b>Net Managed Budget</b>		<b>3,539</b>	<b>2,876</b>

# City Development

Budget Manager : Chief Planning Officer

Planning And Sustainable Development			
	£000	Budget 2015/16	Budget 2016/17
Accounting Adjustments			
IAS 19 Pensions Costs		235	437
		235	437
Other Internal Adjustments			
Internal Reallocations Charges		117	117
Internal Reallocations Income		(281)	(281)
		(163)	(163)
Managed Outside the Service		72	274
<b>Net Cost of Service</b>		<b>3,611</b>	<b>3,150</b>

# City Development

Budget Manager : Chief Officer for Regeneration & Economic Development

Economic Development			
	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		2,135	1,699
Agency And Temporary Staff		10	0
National Insurance Contributions		157	175
Superannuation Costs		302	242
Other Pension Costs		57	41
Other Employee Related Costs		3	3
Training And Development		5	5
		2,669	2,165
<b>Premises</b>			
Buildings Maintenance		169	175
Building Security		51	52
Cleaning And Workplace Refuse		303	408
Electricity		145	138
Other Utilities		37	47
NNDR		224	232
Premises Related Insurance		7	7
		936	1,059
<b>Supplies &amp; Services</b>			
Materials and Equipment		16	8
Stationery and Postage		2	0
IT and telecommunications		6	0
Insurance		57	56
Professional Services and Subscriptions		67	365
Grants and Contributions		527	75
Allowances		0	20
Security Services		71	57
Other Hired and Contracted Services		474	803
Publication and Promotion		152	152
Miscellaneous		0	0
		1,373	1,537
<b>Transport</b>			
Vehicles And Plant Related Expenditure		1	1
Travel Allowances		10	25
		11	26
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		77	99
		77	99
<b>Managed Expenditure</b>		5,066	4,886
<b>Internal Income</b>			
Income from other Directorates		(172)	(62)
		(172)	(62)
<b>Income - Grants</b>			
Government Grants		(44)	0
DCLG Grants		0	(160)
		(44)	(160)
<b>Income - Charges</b>			
Fees and charges		(1,413)	(1,704)
Other income		(540)	(206)

# City Development

Budget Manager : Chief Officer for Regeneration & Economic Development

Economic Development			
	£000	Budget 2015/16	Budget 2016/17
Income - Charges			
Rents		(1,823)	(1,866)
		(3,775)	(3,776)
Managed Income		(3,991)	(3,998)
<b>Net Managed Budget</b>		<b>1,075</b>	<b>887</b>
Accounting Adjustments			
IAS 19 Pensions Costs		72	113
Capital Charges		316	383
		388	497
Other Internal Adjustments			
Internal Reallocations Charges		663	663
Internal Reallocations Income		(764)	(764)
		(100)	(100)
Managed Outside the Service		288	396
<b>Net Cost of Service</b>		<b>1,363</b>	<b>1,284</b>

# City Development

Budget Manager : Chief Officer for Regeneration & Economic Development

Asset Management & Regeneration			
	£000	Budget 2015/16	Budget 2016/17
Employees			
Direct Pay Costs		2,849	2,524
National Insurance Contributions		225	273
Superannuation Costs		423	370
Other Pension Costs		201	94
Other Employee Related Costs		0	0
Training And Development		11	11
		3,709	3,273
Premises			
Buildings Maintenance		173	200
Grounds Maintenance		5	8
Building Security		35	21
Cleaning And Workplace Refuse		59	42
Gas		18	18
Electricity		120	108
Other Utilities		34	31
Rents		3,877	3,505
NNDR		134	191
Accommodation Charges		0	0
Premises Related Insurance		59	62
		4,514	4,187
Supplies & Services			
Materials and Equipment		27	22
Stationery and Postage		28	25
Advertising		18	18
IT and telecommunications		81	78
Insurance		103	119
Professional Services and Subscriptions		307	328
Grants and Contributions		80	75
Recycling and Reuse		3	3
Allowances		1	0
Consultancy Services		92	67
Security Services		5	4
Other Hired and Contracted Services		299	301
Publication and Promotion		19	14
		1,062	1,055
Transport			
Vehicles And Plant Related Expenditure		8	11
Travel Allowances		30	15
		38	26
Internal Charges			
Managed Recharges Frm Other Directorates		2,727	2,758
		2,727	2,758
Transfer Payments			
Disrepair Provision		0	(78)
		0	(78)
Appropriations			
Transfers to/from Earmarked Reserves		(18)	(18)
		(18)	(18)

# City Development

Budget Manager : Chief Officer for Regeneration & Economic Development

Asset Management & Regeneration			
	£000	Budget 2015/16	Budget 2016/17
Managed Expenditure		12,032	11,203
Internal Income			
Income from other Directorates		(350)	(317)
Recharge Income from Capital		(305)	(210)
Charges to / from HRA		(784)	(965)
		(1,440)	(1,493)
Income - Sales			
Sale of Goods and Services		(749)	(758)
		(749)	(758)
Income - Charges			
Fees and charges		(456)	(470)
Contributions		(26)	(26)
Other income		(1,618)	(1,467)
Rents		(6,412)	(6,180)
		(8,512)	(8,143)
Managed Income		(10,700)	(10,394)
<b>Net Managed Budget</b>		<b>1,332</b>	<b>809</b>
Accounting Adjustments			
IAS 19 Pensions Costs		(17)	142
Capital Charges		1,850	5,383
		1,834	5,525
Other Internal Adjustments			
Internal Reallocations Charges		65	65
Internal Reallocations Income		(142)	(142)
		(77)	(77)
Managed Outside the Service		1,757	5,448
<b>Net Cost of Service</b>		<b>3,089</b>	<b>6,257</b>



# City Development

Budget Manager : Chief Officer - Highways

Highways And Transportation			
	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		12,257	12,198
National Insurance Contributions		886	1,173
Superannuation Costs		1,673	1,771
Other Pension Costs		318	86
Other Employee Related Costs		85	17
Training And Development		103	143
		15,321	15,387
<b>Premises</b>			
Buildings Maintenance		576	586
Grounds Maintenance		78	78
Building Security		109	98
Cleaning And Workplace Refuse		8	8
Gas		16	12
Electricity		5,077	4,860
Other Utilities		40	53
Rents		0	0
NNDR		120	127
Highways Maintenance		6,869	7,079
Premises Related Insurance		2	2
		12,895	12,902
<b>Supplies &amp; Services</b>			
Materials and Equipment		5,360	5,198
Stationery and Postage		7	7
Advertising		75	76
IT and telecommunications		335	338
Insurance		1,877	1,573
Professional Services and Subscriptions		711	503
Waste Disposal and Landfill Tax		84	77
Allowances		3	3
Consultancy Services		10	18
Other Hired and Contracted Services		1,320	1,100
Licences		5	5
Publication and Promotion		34	30
PFI Unitary Charges		12,535	12,969
		22,354	21,895
<b>Transport</b>			
Vehicles And Plant Related Expenditure		2,936	3,154
Travel Allowances		142	133
Fuel		376	305
Transport Related Insurance		56	54
		3,511	3,646
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		2,221	2,048
		2,221	2,048
<b>Managed Expenditure</b>		56,301	55,878
<b>Internal Income</b>			
Income from other Directorates		(14,887)	(14,887)
Recharge Income from Capital		(8,521)	(11,446)

# City Development

Budget Manager : Chief Officer - Highways

Highways And Transportation			
	£000	Budget 2015/16	Budget 2016/17
Internal Income		(23,408)	(26,333)
Income - Grants			
Government Grants		(7,800)	(7,797)
		(7,800)	(7,797)
Income - Sales			
Sale of Goods and Services		(2,422)	(2,818)
		(2,422)	(2,818)
Income - Charges			
Fees and charges		(1,196)	(1,208)
Contributions		(472)	(601)
Other income		(615)	(745)
		(2,282)	(2,554)
Managed Income		(35,912)	(39,502)
<b>Net Managed Budget</b>		<b>20,390</b>	<b>16,376</b>
Accounting Adjustments			
IAS 19 Pensions Costs		409	1,044
Capital Charges		35,184	34,313
		35,593	35,358
Other Internal Adjustments			
Internal Reallocations Charges		860	909
Internal Reallocations Income		(732)	(773)
		128	136
Managed Outside the Service		35,720	35,494
<b>Net Cost of Service</b>		<b>56,110</b>	<b>51,870</b>

# City Development

Budget Manager : Chief Officer for Culture and Sport

Libraries, Arts And Heritage			
	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		11,268	9,225
Agency And Temporary Staff		2	2
National Insurance Contributions		798	825
Superannuation Costs		1,750	1,322
Other Pension Costs		226	204
Other Employee Related Costs		23	23
Training And Development		54	51
		14,121	11,653
<b>Premises</b>			
Buildings Maintenance		19	29
Grounds Maintenance		11	7
Building Security		99	73
Cleaning And Workplace Refuse		77	76
Gas		228	235
Electricity		460	477
Other Utilities		128	128
Rents		17	17
NDR		812	846
Premises Related Insurance		144	273
		1,995	2,161
<b>Supplies &amp; Services</b>			
Materials and Equipment		1,914	1,731
Stationery and Postage		118	108
Advertising		21	21
IT and telecommunications		600	551
Insurance		46	83
Professional Services and Subscriptions		170	153
Grants and Contributions		2,252	2,103
Catering Service		10	10
Allowances		19	20
Consultancy Services		13	9
External Audit Fees		2	2
Security Services		213	155
Other Hired and Contracted Services		1,890	2,613
Licences		32	32
Publication and Promotion		86	101
Miscellaneous		1	1
		7,388	7,693
<b>Transport</b>			
Vehicles And Plant Related Expenditure		178	177
Travel Allowances		47	46
Fuel		58	58
Private Hire		0	0
Transport Related Insurance		6	6
		288	286
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		417	451
		417	451
<b>Agency Payments</b>			

# City Development

Budget Manager : Chief Officer for Culture and Sport

Libraries, Arts And Heritage			
	£000	Budget 2015/16	Budget 2016/17
Agency Payments			
Services provided by Voluntary Sector		1	1
Contributions to Partnerships		130	130
		130	130
Managed Expenditure		24,340	22,374
Internal Income			
Income from other Directorates		(924)	(936)
Recharge Income from Capital		(750)	(750)
		(1,674)	(1,686)
Income - Grants			
Government Grants		(1,714)	(1,677)
		(1,714)	(1,677)
Income - Sales			
Sale of Goods and Services		(946)	(974)
		(946)	(974)
Income - Charges			
Fees and charges		(2,542)	(2,544)
Contributions		(92)	(72)
Other income		(175)	(183)
Rents		(187)	(182)
		(2,996)	(2,980)
Managed Income		(7,330)	(7,317)
<b>Net Managed Budget</b>		<b>17,010</b>	<b>15,057</b>
Accounting Adjustments			
IAS 19 Pensions Costs		534	650
Capital Charges		4,134	3,933
		4,668	4,583
Other Internal Adjustments			
Internal Reallocations Charges		340	340
Internal Reallocations Income		(82)	(82)
		258	258
Managed Outside the Service		4,927	4,842
<b>Net Cost of Service</b>		<b>21,937</b>	<b>19,899</b>

# City Development

Budget Manager : Chief Officer for Culture and Sport

Sport And Active Recreation			
	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		10,518	10,088
Agency And Temporary Staff		17	17
National Insurance Contributions		651	823
Superannuation Costs		1,066	1,200
Other Pension Costs		35	79
Other Employee Related Costs		23	36
Training And Development		79	55
		12,389	12,298
<b>Premises</b>			
Buildings Maintenance		0	45
Grounds Maintenance		33	35
Building Security		28	22
Cleaning And Workplace Refuse		124	96
Gas		886	497
Electricity		759	586
Other Utilities		304	327
NNDR		1,915	1,914
Accommodation Charges		3	1
Premises Related Insurance		22	26
		4,074	3,547
<b>Supplies &amp; Services</b>			
Materials and Equipment		967	869
Stationery and Postage		8	7
Advertising		26	13
IT and telecommunications		145	125
Insurance		60	63
Professional Services and Subscriptions		69	38
Grants and Contributions		10	10
Waste Disposal and Landfill Tax		0	0
Allowances		10	2
External Audit Fees		4	3
Security Services		34	37
Other Hired and Contracted Services		414	524
Licences		111	98
Publication and Promotion		(80)	75
PFI Unitary Charges		5,946	6,005
Miscellaneous		3	3
		7,726	7,870
<b>Transport</b>			
Vehicles And Plant Related Expenditure		14	9
Travel Allowances		34	30
Fuel		3	1
Transport Related Insurance		0	1
		51	41
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		325	498
		325	498
<b>Agency Payments</b>			
Services provided by other organisations		0	85

# City Development

Budget Manager : Chief Officer for Culture and Sport

Sport And Active Recreation	£000	Budget 2015/16	Budget 2016/17
Agency Payments		0	85
Appropriations			
Transfers to/from Earmarked Reserves		0	(111)
		0	(111)
<b>Managed Expenditure</b>		<b>24,565</b>	<b>24,228</b>
Internal Income			
Income from other Directorates		(800)	(655)
Redistribution of grants income		(679)	(758)
		(1,479)	(1,413)
Income - Grants			
Government Grants		(215)	(496)
DCLG Grants		(4,331)	(4,331)
		(4,546)	(4,828)
Income - Sales			
Sale of Goods and Services		(665)	(503)
		(665)	(503)
Income - Charges			
Fees and charges		(11,222)	(11,379)
Contributions		(100)	(194)
Other income		(272)	(178)
Rents		(31)	(32)
		(11,625)	(11,783)
<b>Managed Income</b>		<b>(18,315)</b>	<b>(18,527)</b>
<b>Net Managed Budget</b>		<b>6,250</b>	<b>5,701</b>
Accounting Adjustments			
IAS 19 Pensions Costs		429	687
Capital Charges		6,331	6,749
		6,760	7,436
Other Internal Adjustments			
Internal Reallocations Charges		229	229
Internal Reallocations Income		(42)	(42)
		187	187
<b>Managed Outside the Service</b>		<b>6,948</b>	<b>7,624</b>
<b>Net Cost of Service</b>		<b>13,197</b>	<b>13,325</b>

# City Development

Budget Manager : Chief Officer Resources and Strategy

Resources and Strategy	£000	Budget 2015/16	Budget 2016/17
Employees			
Direct Pay Costs		787	1,068
National Insurance Contributions		104	137
Superannuation Costs		187	173
Other Pension Costs		849	13
Other Employee Related Costs		11	11
Training And Development		42	42
		1,980	1,443
Premises			
Cleaning And Workplace Refuse		0	0
		0	0
Supplies & Services			
Materials and Equipment		10	9
Stationery and Postage		(28)	33
IT and telecommunications		90	90
Insurance		0	3
Professional Services and Subscriptions		7	7
Allowances		4	4
Other Hired and Contracted Services		153	116
Publication and Promotion		0	0
		236	262
Transport			
Vehicles And Plant Related Expenditure		0	0
Travel Allowances		4	4
Transport Related Insurance		4	4
		9	9
Internal Charges			
Managed Recharges Frm Other Directorates		63	199
		63	199
<b>Managed Expenditure</b>		<b>2,288</b>	<b>1,913</b>
Internal Income			
Income from other Directorates		(150)	(150)
		(150)	(150)
Income - Sales			
Sale of Goods and Services		(15)	(15)
		(15)	(15)
Income - Charges			
Fees and charges		(3)	(3)
Contributions		0	0
Other income		(1)	(458)
		(4)	(461)
<b>Managed Income</b>		<b>(169)</b>	<b>(626)</b>
<b>Net Managed Budget</b>		<b>2,119</b>	<b>1,287</b>
Accounting Adjustments			
IAS 19 Pensions Costs		(768)	98
Capital Charges		27	0
		(740)	98

# City Development

Budget Manager : Chief Officer Resources and Strategy

Resources and Strategy			
	£000	Budget 2015/16	Budget 2016/17
Central Recharges			
Corporate & Democratic Core Income		(839)	(792)
		(839)	(792)
Other Internal Adjustments			
Internal Reallocations Charges		837	837
Internal Reallocations Income		(1,079)	(1,079)
		(242)	(242)
Managed Outside the Service		(1,821)	(936)
<b>Net Cost of Service</b>		<b>298</b>	<b>351</b>



**Environment and Housing**

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# Environment & Housing

Summary of budget by service (£000)

Budget Manager	Service	Total 2015/16	Managed by the Service			Managed Outside the Service	Total 2016/17
			Spending	Income	Net		
Chief Officer Environmental Action	Car Parking Services	(6,090)	5,003	(12,614)	(7,612)	808	(6,804)
Chief Officer (Community Safety)	Community Safety	2,619	8,300	(6,101)	2,199	545	2,744
Housing Support Officer	Strategic Housing Support	8,302	4,646	(3,811)	835	4,269	5,104
Head of Finance	General Fund Support Services	(162)	(418)	(408)	(826)	(353)	(1,179)
Chief Officer Waste Management	Waste Management	40,705	41,815	(6,604)	35,210	1,038	36,248
Chief Officer Parks and Countryside	Parks And Countryside	11,186	29,320	(21,259)	8,061	3,368	11,428
Chief Officer Property and Contracts	Leeds Building Services	(3,189)	45,519	(51,341)	(5,822)	1,721	(4,101)
Head of Housing Partnerships	Strategic Housing Partnerships	1,294	2,198	(904)	1,294	752	2,046
Director of Environment and Housing	SP Contracts & SECC	7,469	10,762	(3,623)	7,138	93	7,232
Chief Officer Environmental Action	Environmental Action (West North West)	2,979	4,399	(1,289)	3,110	277	3,387
Chief Officer Environmental Action	Environmental Action (East North East)	2,586	3,957	(1,297)	2,660	261	2,921
Chief Officer Environmental Action	Environmental Action (South)	2,679	3,991	(1,296)	2,695	248	2,943
Chief Officer Environmental Action	Environmental Action (City Wide)	490	0	0	0	0	0
Chief Officer Environmental Action	Environmental Action (City Centre)	2,248	2,752	(461)	2,291	119	2,411
Chief Officer Environmental Action	Non Delegated - St Cleansing	2,421	255	0	255	2,101	2,357
Chief Officer Environmental Action	Environmental Health	2,396	3,179	(765)	2,414	90	2,505
Net Cost of Service		77,933	165,677	(111,774)	53,903	15,339	69,242
	Transfers to and from earmarked reserves	(2,234)	0	0	0	(4,950)	(4,950)
Net Revenue Charge		75,699	165,677	(111,774)	53,903	10,388	64,291

# Environment & Housing

## Summary of budget by type of spending or income

	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		59,869	61,983
Agency And Temporary Staff		1,368	256
National Insurance Contributions		4,618	5,940
Superannuation Costs		8,022	8,541
Other Pension Costs		1,321	506
Other Employee Related Costs		717	768
Training And Development		280	281
		76,195	78,276
<b>Premises</b>			
Buildings Maintenance		362	446
Grounds Maintenance		3,191	3,253
Building Security		112	95
Cleaning And Workplace Refuse		617	644
Gas		425	416
Electricity		615	604
Other Utilities		327	346
Rents		107	113
NDR		1,205	1,281
Accommodation Charges		1	1
Premises Related Insurance		33	14
		6,995	7,212
<b>Supplies &amp; Services</b>			
Materials and Equipment		13,889	13,588
Stationery and Postage		146	127
Advertising		37	38
IT and telecommunications		887	835
Insurance		363	330
Professional Services and Subscriptions		1,297	1,600
Grants and Contributions		1,194	703
Recycling and Reuse		2,140	2,734
Waste Disposal and Landfill Tax		12,082	2,599
Corporate Initiatives & Savings Targets		(287)	(378)
Allowances		2	2
Consultancy Services		71	5
Security Services		135	137
Other Hired and Contracted Services		16,621	16,267
Licences		93	92
Publication and Promotion		237	241
PFI Unitary Charges		5,101	11,885
Miscellaneous		6	6
		54,014	50,811
<b>Transport</b>			
Vehicles And Plant Related Expenditure		7,705	7,469
Travel Allowances		367	374
Fuel		3,527	2,914
Transport Related Insurance		363	283
		11,962	11,040
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		4,979	6,934
Charges To/From HRA		1,367	1,198

# Environment & Housing

## Summary of budget by type of spending or income

	£000	Budget 2015/16	Budget 2016/17
Internal Charges		6,346	8,132
Agency Payments			
Services provided by other organisations		10,411	10,168
Contributions to Partnerships		62	39
		10,474	10,207
Appropriations			
Transfers to/from Earmarked Reserves		(58)	0
		(58)	0
<b>Managed Expenditure</b>		<b>165,928</b>	<b>165,677</b>
Internal Income			
Income from other Directorates		(57,237)	(58,389)
Recharge Income from Capital		(1,495)	(1,413)
Charges to / from HRA		(15,226)	(16,966)
Redistribution of grants income		(231)	0
		(74,189)	(76,767)
Income - Grants			
Government Grants		(3,512)	(6,428)
DCLG Grants		(278)	(129)
		(3,789)	(6,557)
Income - Sales			
Sale of Goods and Services		(2,693)	(3,108)
		(2,693)	(3,108)
Income - Charges			
Fees and charges		(20,682)	(22,070)
Contributions		(425)	(424)
Other income		(1,318)	(1,654)
Rents		(1,186)	(1,192)
		(23,611)	(25,340)
Income - Other			
Interest and Dividends		(2)	(2)
		(2)	(2)
<b>Managed Income</b>		<b>(104,284)</b>	<b>(111,774)</b>
<b>Net Managed Budget</b>		<b>61,644</b>	<b>53,903</b>
Accounting Adjustments			
IAS 19 Pensions Costs		2,201	4,950
Transfers to/from Statutory Reserves		(2,234)	(4,950)
Capital Charges		15,469	10,786
		15,436	10,786
Central Recharges			
Corporate & Democratic Core Income		(381)	(397)
		(381)	(397)
Other Internal Adjustments			
Internal Reallocations Charges		2,059	2,059
Internal Reallocations Income		(3,059)	(2,059)
		(1,000)	0
<b>Managed Outside the Service</b>		<b>14,055</b>	<b>10,388</b>

# Environment & Housing

Summary of budget by type of spending or income

£000	Budget 2015/16	Budget 2016/17
<b>Net Cost of Service</b>	<b>75,699</b>	<b>64,291</b>

# Environment & Housing

Budget Manager : Chief Officer Environmental Action

Car Parking Services	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		2,232	2,215
Agency And Temporary Staff		10	0
National Insurance Contributions		151	195
Superannuation Costs		299	308
Other Pension Costs		25	36
Other Employee Related Costs		9	3
Training And Development		2	2
		<b>2,729</b>	<b>2,759</b>
<b>Premises</b>			
Buildings Maintenance		10	10
Grounds Maintenance		22	22
Building Security		8	17
Cleaning And Workplace Refuse		29	34
Electricity		67	55
Other Utilities		20	20
Rents		7	7
NNDR		568	652
Premises Related Insurance		3	3
		<b>734</b>	<b>819</b>
<b>Supplies &amp; Services</b>			
Materials and Equipment		268	244
Stationery and Postage		11	13
Advertising		9	10
IT and telecommunications		201	162
Insurance		6	6
Professional Services and Subscriptions		182	211
Other Hired and Contracted Services		528	529
Publication and Promotion		4	4
		<b>1,209</b>	<b>1,179</b>
<b>Transport</b>			
Vehicles And Plant Related Expenditure		49	17
Travel Allowances		2	2
Fuel		23	18
Transport Related Insurance		5	5
		<b>78</b>	<b>42</b>
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		171	203
Charges To/From HRA		0	0
		<b>172</b>	<b>203</b>
<b>Managed Expenditure</b>		<b>4,922</b>	<b>5,003</b>
<b>Internal Income</b>			
Income from other Directorates		(140)	(71)
		<b>(140)</b>	<b>(71)</b>
<b>Income - Charges</b>			
Fees and charges		(11,756)	(12,511)
Other income		(18)	(18)
Rents		(18)	(14)
		<b>(11,793)</b>	<b>(12,543)</b>

# Environment & Housing

Budget Manager : Chief Officer Environmental Action

Car Parking Services	£000	Budget 2015/16	Budget 2016/17
Managed Income		(11,933)	(12,614)
<b>Net Managed Budget</b>		<b>(7,011)</b>	<b>(7,612)</b>
Accounting Adjustments			
IAS 19 Pensions Costs		105	160
Capital Charges		816	647
		921	808
Managed Outside the Service		921	808
<b>Net Cost of Service</b>		<b>(6,090)</b>	<b>(6,804)</b>



# Environment & Housing

Budget Manager : Chief Officer (Community Safety)

Community Safety	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		4,664	4,308
National Insurance Contributions		346	422
Superannuation Costs		649	629
Other Pension Costs		46	54
Other Employee Related Costs		26	29
Training And Development		2	2
		5,733	5,444
<b>Premises</b>			
Cleaning And Workplace Refuse		0	0
Electricity		12	12
Other Utilities		1	1
Rents		43	38
		56	51
<b>Supplies &amp; Services</b>			
Materials and Equipment		24	22
Stationery and Postage		11	10
Advertising		2	2
IT and telecommunications		284	269
Insurance		2	2
Professional Services and Subscriptions		152	477
Grants and Contributions		444	130
Allowances		1	1
Consultancy Services		4	0
Other Hired and Contracted Services		1,540	1,474
Licences		2	2
		2,466	2,389
<b>Transport</b>			
Vehicles And Plant Related Expenditure		60	60
Travel Allowances		56	35
Fuel		46	36
Transport Related Insurance		5	5
		167	136
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		294	260
		294	260
<b>Agency Payments</b>			
Contributions to Partnerships		43	20
		43	20
<b>Managed Expenditure</b>		8,760	8,300
<b>Internal Income</b>			
Income from other Directorates		(1,234)	(1,187)
Charges to / from HRA		(3,267)	(3,299)
Redistribution of grants income		(200)	0
		(4,701)	(4,487)
<b>Income - Grants</b>			
Government Grants		(1,493)	(1,119)
		(1,493)	(1,119)
<b>Income - Charges</b>			

# Environment & Housing

Budget Manager : Chief Officer (Community Safety)

Community Safety	£000	Budget 2015/16	Budget 2016/17
Income - Charges			
Contributions		(94)	(94)
Other income		(301)	(401)
		(395)	(495)
Managed Income		(6,589)	(6,101)
<b>Net Managed Budget</b>		<b>2,171</b>	<b>2,199</b>
Accounting Adjustments			
IAS 19 Pensions Costs		236	348
Capital Charges		212	197
		448	545
Managed Outside the Service		448	545
<b>Net Cost of Service</b>		<b>2,619</b>	<b>2,744</b>

# Environment & Housing

Budget Manager : Housing Support Officer

Strategic Housing Support	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		2,918	3,134
National Insurance Contributions		216	302
Superannuation Costs		384	419
Other Pension Costs		0	0
Other Employee Related Costs		20	1
Training And Development		3	3
		3,542	3,859
<b>Premises</b>			
Buildings Maintenance		9	9
Cleaning And Workplace Refuse		0	0
Other Utilities		1	1
Rents		20	30
NNDR		15	15
Premises Related Insurance		1	1
		46	56
<b>Supplies &amp; Services</b>			
Materials and Equipment		8	7
Stationery and Postage		2	2
IT and telecommunications		1	1
Insurance		2	2
Professional Services and Subscriptions		77	77
Grants and Contributions		339	167
Allowances		0	0
Security Services		2	2
Other Hired and Contracted Services		260	309
		690	566
<b>Transport</b>			
Vehicles And Plant Related Expenditure		13	13
Travel Allowances		28	45
Fuel		1	1
Transport Related Insurance		1	1
		44	60
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		112	105
		112	105
<b>Managed Expenditure</b>		4,433	4,646
<b>Internal Income</b>			
Income from other Directorates		(15)	(65)
Recharge Income from Capital		(695)	(708)
Charges to / from HRA		(2,062)	(2,555)
		(2,771)	(3,327)
<b>Income - Grants</b>			
DCLG Grants		(207)	(129)
		(207)	(129)
<b>Income - Charges</b>			
Fees and charges		(2)	0
Other income		(50)	(51)
Rents		(305)	(303)

# Environment & Housing

Budget Manager : Housing Support Officer

Strategic Housing Support			
	£000	Budget 2015/16	Budget 2016/17
Income - Charges		(357)	(353)
Income - Other			
Interest and Dividends		(2)	(2)
		(2)	(2)
Managed Income		(3,337)	(3,811)
<b>Net Managed Budget</b>		<b>1,096</b>	<b>835</b>
Accounting Adjustments			
IAS 19 Pensions Costs		167	267
Capital Charges		7,289	4,002
		7,456	4,269
Other Internal Adjustments			
Internal Reallocations Income		(250)	0
		(250)	0
Managed Outside the Service		7,206	4,269
<b>Net Cost of Service</b>		<b>8,302</b>	<b>5,104</b>

# Environment & Housing

Budget Manager : Head of Finance

General Fund Support Services			
	£000	Budget 2015/16	Budget 2016/17
Employees			
Direct Pay Costs		436	(399)
National Insurance Contributions		58	79
Superannuation Costs		80	85
Other Pension Costs		68	10
Other Employee Related Costs		1	0
		642	(225)
Supplies & Services			
Materials and Equipment		11	10
Stationery and Postage		1	0
IT and telecommunications		(1)	0
Insurance		3	1
Professional Services and Subscriptions		1	1
Corporate Initiatives & Savings Targets		(287)	(348)
		(273)	(335)
Transport			
Vehicles And Plant Related Expenditure		1	0
Travel Allowances		(4)	2
		(3)	2
Internal Charges			
Managed Recharges Frm Other Directorates		5	4
Charges To/From HRA		0	137
		5	141
Managed Expenditure		371	(418)
Internal Income			
Charges to / from HRA		(118)	(408)
		(118)	(408)
Income - Charges			
Fees and charges		(1)	0
		(1)	0
Managed Income		(119)	(408)
<b>Net Managed Budget</b>		<b>252</b>	<b>(826)</b>
Accounting Adjustments			
IAS 19 Pensions Costs		(34)	44
Capital Charges		0	0
		(34)	44
Central Recharges			
Corporate & Democratic Core Income		(381)	(397)
		(381)	(397)
Managed Outside the Service		(414)	(353)
<b>Net Cost of Service</b>		<b>(162)</b>	<b>(1,179)</b>

# Environment & Housing

Budget Manager : Chief Officer Waste Management

Waste Management	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		11,784	11,782
Agency And Temporary Staff		294	241
National Insurance Contributions		874	1,193
Superannuation Costs		1,579	1,634
Other Pension Costs		359	103
Other Employee Related Costs		174	177
Training And Development		42	42
		15,105	15,171
<b>Premises</b>			
Buildings Maintenance		177	146
Building Security		5	5
Cleaning And Workplace Refuse		5	5
Gas		4	5
Electricity		98	104
Other Utilities		27	31
Rents		4	5
NNDR		195	204
Premises Related Insurance		1	1
		517	505
<b>Supplies &amp; Services</b>			
Materials and Equipment		310	349
Stationery and Postage		13	7
IT and telecommunications		97	97
Insurance		14	14
Professional Services and Subscriptions		76	26
Recycling and Reuse		2,140	2,734
Waste Disposal and Landfill Tax		12,081	2,598
Allowances		0	0
Consultancy Services		65	3
Security Services		109	110
Other Hired and Contracted Services		67	53
Licences		54	55
Publication and Promotion		188	192
PFI Unitary Charges		5,101	11,885
Miscellaneous		5	5
		20,319	18,128
<b>Transport</b>			
Vehicles And Plant Related Expenditure		2,988	3,076
Travel Allowances		13	13
Fuel		1,760	1,437
Transport Related Insurance		140	63
		4,901	4,589
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		1,860	3,422
		1,860	3,422
<b>Managed Expenditure</b>		42,702	41,815
<b>Internal Income</b>	<b>Page 68</b>		
Income from other Directorates	64	(261)	(361)

# Environment & Housing

Budget Manager : Chief Officer Waste Management

Waste Management	£000	Budget 2015/16	Budget 2016/17
Internal Income			
Charges to / from HRA		(254)	(254)
		(515)	(615)
Income - Grants			
Government Grants		(1,979)	(5,269)
		(1,979)	(5,269)
Income - Sales			
Sale of Goods and Services		(447)	(363)
		(447)	(363)
Income - Charges			
Fees and charges		(128)	(208)
Other income		(92)	(150)
		(220)	(358)
Managed Income		(3,160)	(6,604)
<b>Net Managed Budget</b>		<b>39,542</b>	<b>35,210</b>
Accounting Adjustments			
IAS 19 Pensions Costs		327	947
Capital Charges		2,895	2,150
		3,222	3,097
Other Internal Adjustments			
Internal Reallocations Income		(2,059)	(2,059)
		(2,059)	(2,059)
Managed Outside the Service		1,163	1,038
<b>Net Cost of Service</b>		<b>40,705</b>	<b>36,248</b>

# Environment & Housing

Budget Manager : Chief Officer Parks and Countryside

Parks And Countryside	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		12,130	12,608
Agency And Temporary Staff		15	15
National Insurance Contributions		698	1,070
Superannuation Costs		1,427	1,563
Other Pension Costs		154	94
Other Employee Related Costs		107	108
Training And Development		65	65
		14,595	15,523
<b>Premises</b>			
Buildings Maintenance		14	13
Grounds Maintenance		3,169	3,231
Building Security		81	55
Cleaning And Workplace Refuse		316	338
Gas		411	401
Electricity		393	384
Other Utilities		218	233
Rents		17	17
NNDR		355	336
Premises Related Insurance		27	9
		5,001	5,019
<b>Supplies &amp; Services</b>			
Materials and Equipment		2,847	3,113
Stationery and Postage		14	10
Advertising		22	22
IT and telecommunications		63	68
Insurance		240	202
Professional Services and Subscriptions		262	271
Grants and Contributions		336	330
Waste Disposal and Landfill Tax		1	1
Allowances		0	0
Consultancy Services		2	2
Security Services		24	25
Other Hired and Contracted Services		877	869
Licences		33	31
Publication and Promotion		26	26
Miscellaneous		1	1
		4,748	4,973
<b>Transport</b>			
Vehicles And Plant Related Expenditure		1,245	1,252
Travel Allowances		19	20
Fuel		544	449
Transport Related Insurance		42	42
		1,850	1,763
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		2,114	2,042
		2,114	2,042
<b>Appropriations</b>			
Transfers to/from Earmarked Reserves		(58)	0
		(58)	0



# Environment & Housing

Budget Manager : Chief Officer Parks and Countryside

Parks And Countryside	£000	Budget 2015/16	Budget 2016/17
Managed Expenditure		28,251	29,320
Internal Income			
Income from other Directorates		(4,537)	(4,539)
Charges to / from HRA		(3,354)	(3,805)
		(7,891)	(8,344)
Income - Grants			
Government Grants		(40)	(40)
		(40)	(40)
Income - Sales			
Sale of Goods and Services		(2,118)	(2,492)
		(2,118)	(2,492)
Income - Charges			
Fees and charges		(8,198)	(8,730)
Contributions		(296)	(296)
Other income		(479)	(482)
Rents		(863)	(875)
		(9,836)	(10,382)
Managed Income		(19,885)	(21,259)
<b>Net Managed Budget</b>		<b>8,366</b>	<b>8,061</b>
Accounting Adjustments			
IAS 19 Pensions Costs		466	903
Capital Charges		2,753	2,464
		3,220	3,368
Other Internal Adjustments			
Internal Reallocations Income		(400)	0
		(400)	0
Managed Outside the Service		2,820	3,368
<b>Net Cost of Service</b>		<b>11,186</b>	<b>11,428</b>

# Environment & Housing

Budget Manager : Chief Officer Property and Contracts

Leeds Building Services	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		13,784	15,838
Agency And Temporary Staff		1,049	0
National Insurance Contributions		1,041	1,532
Superannuation Costs		1,862	2,060
Other Pension Costs		352	64
Other Employee Related Costs		346	414
Training And Development		133	133
		<b>18,567</b>	<b>20,040</b>
<b>Premises</b>			
Buildings Maintenance		105	230
Building Security		17	17
Cleaning And Workplace Refuse		34	34
Gas		6	6
Electricity		24	24
Other Utilities		12	12
NNDR		62	64
Premises Related Insurance		2	0
		<b>261</b>	<b>386</b>
<b>Supplies &amp; Services</b>			
Materials and Equipment		10,122	9,522
Stationery and Postage		54	54
IT and telecommunications		212	207
Insurance		7	7
Professional Services and Subscriptions		20	17
Allowances		0	0
Other Hired and Contracted Services		12,793	12,453
Licences		3	3
		<b>23,210</b>	<b>22,263</b>
<b>Transport</b>			
Vehicles And Plant Related Expenditure		1,609	1,271
Travel Allowances		103	109
Fuel		499	436
Transport Related Insurance		129	125
		<b>2,340</b>	<b>1,941</b>
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		127	599
Charges To/From HRA		591	289
		<b>718</b>	<b>888</b>
<b>Managed Expenditure</b>		<b>45,096</b>	<b>45,519</b>
<b>Internal Income</b>			
Income from other Directorates		(49,966)	(51,046)
		<b>(49,966)</b>	<b>(51,046)</b>
<b>Income - Sales</b>			
Sale of Goods and Services		0	(125)
		<b>0</b>	<b>(125)</b>
<b>Income - Charges</b>			
Other income		(50)	(171)
		<b>(50)</b>	<b>(171)</b>

# Environment & Housing

Budget Manager : Chief Officer Property and Contracts

Leeds Building Services	£000	Budget 2015/16	Budget 2016/17
Managed Income		(50,016)	(51,341)
<b>Net Managed Budget</b>		<b>(4,920)</b>	<b>(5,822)</b>
Accounting Adjustments			
IAS 19 Pensions Costs		493	1,252
Capital Charges		1,237	470
		1,730	1,721
Managed Outside the Service		1,730	1,721
<b>Net Cost of Service</b>		<b>(3,189)</b>	<b>(4,101)</b>

# Environment & Housing

Budget Manager : Head of Housing Partnerships

Strategic Housing Partnerships	£000	Budget 2015/16	Budget 2016/17
Employees			
Direct Pay Costs		1,333	1,249
National Insurance Contributions		104	147
Superannuation Costs		204	210
Other Pension Costs		39	19
Other Employee Related Costs		0	1
Training And Development		1	1
		1,682	1,626
Premises			
Buildings Maintenance		15	15
Rents		11	11
		26	26
Supplies & Services			
Materials and Equipment		6	7
Stationery and Postage		12	11
Advertising		3	3
IT and telecommunications		1	1
Insurance		0	1
Other Hired and Contracted Services		1	17
Miscellaneous		0	0
		24	39
Transport			
Travel Allowances		32	32
		32	32
Internal Charges			
Managed Recharges Frm Other Directorates		25	25
Charges To/From HRA		413	432
		438	457
Agency Payments			
Contributions to Partnerships		19	19
		19	19
<b>Managed Expenditure</b>		<b>2,220</b>	<b>2,198</b>
Internal Income			
Recharge Income from Capital		(493)	(436)
Charges to / from HRA		0	(19)
		(493)	(455)
Income - Grants			
DCLG Grants		(71)	0
		(71)	0
Income - Sales			
Sale of Goods and Services		(15)	(15)
		(15)	(15)
Income - Charges			
Fees and charges		(384)	(384)
Other income		(14)	(50)
		(398)	(434)
<b>Managed Income</b>		<b>(977)</b>	<b>(904)</b>
<b>Net Managed Budget</b>		<b>1,244</b>	<b>1,294</b>

# Environment & Housing

Budget Manager : Head of Housing Partnerships

Strategic Housing Partnerships			
	£000	Budget 2015/16	Budget 2016/17
Accounting Adjustments			
IAS 19 Pensions Costs		50	115
Capital Charges		0	637
		50	752
Managed Outside the Service		50	752
<b>Net Cost of Service</b>		<b>1,294</b>	<b>2,046</b>

# Environment & Housing

Budget Manager : Director of Environment and Housing

SP Contracts & SECC	£000	Budget 2015/16	Budget 2016/17
Employees			
Direct Pay Costs		306	306
National Insurance Contributions		25	33
Superannuation Costs		45	45
Other Pension Costs		12	0
Other Employee Related Costs		1	8
Training And Development		1	2
		390	395
Premises			
Gas		4	4
Electricity		4	4
Accommodation Charges		1	1
		9	9
Supplies & Services			
Materials and Equipment		1	1
Stationery and Postage		2	1
Advertising		1	1
IT and telecommunications		6	6
Professional Services and Subscriptions		1	1
Grants and Contributions		75	75
Corporate Initiatives & Savings Targets		0	(30)
Allowances		0	0
Other Hired and Contracted Services		54	54
Publication and Promotion		15	15
		156	125
Transport			
Vehicles And Plant Related Expenditure		0	0
Travel Allowances		3	3
		3	3
Internal Charges			
Managed Recharges Frm Other Directorates		80	62
		80	62
Agency Payments			
Services provided by other organisations		10,411	10,168
		10,411	10,168
Managed Expenditure		11,049	10,762
Internal Income			
Income from other Directorates		(500)	(500)
Recharge Income from Capital		(307)	(269)
Charges to / from HRA		(2,496)	(2,846)
		(3,303)	(3,615)
Income - Charges			
Other income		(8)	(8)
		(8)	(8)
Managed Income		(3,311)	(3,623)
<b>Net Managed Budget</b>		<b>7,738</b>	<b>7,138</b>

# Environment & Housing

Budget Manager : Director of Environment and Housing

SP Contracts & SECC			
	£000	Budget 2015/16	Budget 2016/17
Accounting Adjustments			
IAS 19 Pensions Costs		8	28
Capital Charges		73	65
		81	93
Other Internal Adjustments			
Internal Reallocations Income		(350)	0
		(350)	0
Managed Outside the Service		(269)	93
<b>Net Cost of Service</b>		<b>7,469</b>	<b>7,232</b>

# Environment & Housing

Budget Manager : Chief Officer Environmental Action

Environmental Action (West North West)			
	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		2,429	2,634
National Insurance Contributions		300	230
Superannuation Costs		356	386
Other Pension Costs		7	7
Other Employee Related Costs		6	7
Training And Development		5	7
		3,102	3,270
<b>Premises</b>			
Buildings Maintenance		14	5
Cleaning And Workplace Refuse		80	81
Electricity		0	4
Other Utilities		0	13
Rents		2	2
NDR		0	6
		96	110
<b>Supplies &amp; Services</b>			
Materials and Equipment		60	75
Stationery and Postage		2	1
IT and telecommunications		3	3
Insurance		21	27
Professional Services and Subscriptions		29	30
Allowances		0	0
Other Hired and Contracted Services		53	97
		169	233
<b>Transport</b>			
Vehicles And Plant Related Expenditure		460	554
Travel Allowances		31	31
Fuel		169	165
Transport Related Insurance		10	13
		670	763
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		21	22
		21	22
<b>Managed Expenditure</b>		4,058	4,399
<b>Internal Income</b>			
Income from other Directorates		(14)	(20)
Charges to / from HRA		(1,206)	(1,250)
		(1,220)	(1,270)
<b>Income - Sales</b>			
Sale of Goods and Services		(5)	(5)
		(5)	(5)
<b>Income - Charges</b>			
Other income		(8)	(14)
		(8)	(14)
<b>Managed Income</b>		(1,233)	(1,289)
<b>Net Managed Budget</b>	<b>Page 78</b>	<b>2,825</b>	<b>3,110</b>



# Environment & Housing

Budget Manager : Chief Officer Environmental Action

Environmental Action (West North West)			
	£000	Budget 2015/16	Budget 2016/17
Accounting Adjustments			
IAS 19 Pensions Costs		148	239
Capital Charges		7	38
		154	277
Managed Outside the Service		154	277
<b>Net Cost of Service</b>		<b>2,979</b>	<b>3,387</b>

# Environment & Housing

Budget Manager : Chief Officer Environmental Action

Environmental Action (East North East)	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		2,280	2,462
National Insurance Contributions		300	216
Superannuation Costs		334	361
Other Employee Related Costs		7	7
Training And Development		5	6
		2,926	3,053
<b>Premises</b>			
Buildings Maintenance		10	10
Cleaning And Workplace Refuse		75	75
Electricity		0	3
Other Utilities		0	15
Rents		0	0
NDR		0	3
		85	107
<b>Supplies &amp; Services</b>			
Materials and Equipment		65	68
Stationery and Postage		6	4
IT and telecommunications		3	3
Insurance		19	24
Professional Services and Subscriptions		28	37
Other Hired and Contracted Services		3	26
		124	163
<b>Transport</b>			
Vehicles And Plant Related Expenditure		400	456
Travel Allowances		8	8
Fuel		131	141
Transport Related Insurance		8	10
		546	614
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		19	20
		19	20
<b>Managed Expenditure</b>		3,700	3,957
<b>Internal Income</b>			
Income from other Directorates		(36)	(36)
Charges to / from HRA		(1,206)	(1,242)
		(1,243)	(1,278)
<b>Income - Sales</b>			
Sale of Goods and Services		(10)	(10)
		(10)	(10)
<b>Income - Charges</b>			
Other income		(8)	(8)
		(8)	(8)
<b>Managed Income</b>		(1,261)	(1,297)
<b>Net Managed Budget</b>		<b>2,439</b>	<b>2,660</b>

# Environment & Housing

Budget Manager : Chief Officer Environmental Action

Environmental Action (East North East)			
	£000	Budget 2015/16	Budget 2016/17
Accounting Adjustments			
IAS 19 Pensions Costs		145	230
Capital Charges		2	31
		147	261
Managed Outside the Service		147	261
<b>Net Cost of Service</b>		<b>2,586</b>	<b>2,921</b>

# Environment & Housing

Budget Manager : Chief Officer Environmental Action

Environmental Action (South)	£000	Budget 2015/16	Budget 2016/17
Employees			
Direct Pay Costs		2,307	2,471
National Insurance Contributions		279	214
Superannuation Costs		335	348
Other Employee Related Costs		10	11
Training And Development		4	6
		2,936	3,049
Premises			
Buildings Maintenance		5	5
Cleaning And Workplace Refuse		75	75
Gas		0	0
Electricity		0	1
Other Utilities		0	11
Rents		0	3
NNDR		0	1
		80	96
Supplies & Services			
Materials and Equipment		67	74
Stationery and Postage		3	2
Advertising		0	0
IT and telecommunications		5	5
Insurance		18	23
Professional Services and Subscriptions		52	74
Allowances		0	0
Other Hired and Contracted Services		14	41
		160	219
Transport			
Vehicles And Plant Related Expenditure		375	428
Travel Allowances		24	23
Fuel		159	139
Transport Related Insurance		6	9
		563	599
Internal Charges			
Managed Recharges Frm Other Directorates		28	29
		28	29
Managed Expenditure		3,768	3,991
Internal Income			
Income from other Directorates		(28)	(30)
Charges to / from HRA		(1,206)	(1,241)
		(1,235)	(1,271)
Income - Sales			
Sale of Goods and Services		(5)	(5)
		(5)	(5)
Income - Charges			
Fees and charges		(5)	(5)
Other income		(13)	(15)
		(17)	(20)
Managed Income		(1,257)	(1,296)

# Environment & Housing

Budget Manager : Chief Officer Environmental Action

Environmental Action (South)			
	£000	Budget 2015/16	Budget 2016/17
<b>Net Managed Budget</b>		<b>2,511</b>	<b>2,695</b>
Accounting Adjustments			
IAS 19 Pensions Costs		146	222
Capital Charges		22	26
		168	248
Managed Outside the Service		168	248
<b>Net Cost of Service</b>		<b>2,679</b>	<b>2,943</b>

# Environment & Housing

Budget Manager : Chief Officer Environmental Action

Environmental Action (City Wide)	£000	Budget 2015/16	Budget 2016/17
Employees			
Other Pension Costs		7	0
Other Employee Related Costs		2	0
Training And Development		6	0
		15	0
Premises			
Cleaning And Workplace Refuse		2	0
Electricity		3	0
Other Utilities		12	0
Rents		3	0
NNDR		9	0
		29	0
Supplies & Services			
Materials and Equipment		20	0
IT and telecommunications		0	0
Insurance		12	0
Other Hired and Contracted Services		91	0
		123	0
Transport			
Vehicles And Plant Related Expenditure		171	0
Fuel		85	0
Transport Related Insurance		8	0
		263	0
Internal Charges			
Managed Recharges Frm Other Directorates		4	0
		4	0
Managed Expenditure		433	0
Internal Income			
Income from other Directorates		(8)	0
Charges to / from HRA		(7)	0
		(14)	0
Income - Charges			
Other income		(8)	0
		(8)	0
Managed Income		(23)	0
<b>Net Managed Budget</b>		<b>411</b>	<b>0</b>
Accounting Adjustments			
IAS 19 Pensions Costs		(7)	0
Capital Charges		87	0
		79	0
Managed Outside the Service		79	0
<b>Net Cost of Service</b>		<b>490</b>	<b>0</b>

# Environment & Housing

Budget Manager : Chief Officer Environmental Action

Environmental Action (City Centre)	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		1,544	1,594
National Insurance Contributions		105	144
Superannuation Costs		221	230
Other Pension Costs		0	28
Other Employee Related Costs		2	2
Training And Development		3	4
		1,876	2,003
<b>Premises</b>			
Buildings Maintenance		1	1
Cleaning And Workplace Refuse		1	1
Electricity		6	6
Other Utilities		1	9
NDR		1	2
		11	18
<b>Supplies &amp; Services</b>			
Materials and Equipment		30	45
Stationery and Postage		0	0
IT and telecommunications		6	6
Insurance		12	13
Professional Services and Subscriptions		140	140
Other Hired and Contracted Services		10	30
		198	234
<b>Transport</b>			
Vehicles And Plant Related Expenditure		328	335
Travel Allowances		5	5
Fuel		105	85
Transport Related Insurance		8	8
		446	433
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		56	64
		56	64
<b>Managed Expenditure</b>		2,586	2,752
<b>Internal Income</b>			
Income from other Directorates		(136)	(167)
Redistribution of grants income		(31)	0
		(167)	(167)
<b>Income - Charges</b>			
Fees and charges		(189)	(214)
Other income		(80)	(80)
		(269)	(294)
<b>Managed Income</b>		(436)	(461)
<b>Net Managed Budget</b>		<b>2,150</b>	<b>2,291</b>
<b>Accounting Adjustments</b>			
IAS 19 Pensions Costs		96	119
Capital Charges		2	1
		97	119

# Environment & Housing

Budget Manager : Chief Officer Environmental Action

Environmental Action (City Centre)			
	£000	Budget 2015/16	Budget 2016/17
Managed Outside the Service		97	119
<b>Net Cost of Service</b>		<b>2,248</b>	<b>2,411</b>



# Environment & Housing

Budget Manager : Chief Officer Environmental Action

Non Delegated - St Cleansing			
	£000	Budget 2015/16	Budget 2016/17
Employees			
Other Pension Costs		82	8
		82	8
Premises			
Other Utilities		35	0
		35	0
Supplies & Services			
Other Hired and Contracted Services		245	231
		245	231
Internal Charges			
Managed Recharges Frm Other Directorates		16	16
		16	16
Managed Expenditure		377	255
<b>Net Managed Budget</b>		<b>377</b>	<b>255</b>
Accounting Adjustments			
IAS 19 Pensions Costs		(82)	(8)
Capital Charges		66	50
		(16)	42
Other Internal Adjustments			
Internal Reallocations Charges		2,059	2,059
		2,059	2,059
Managed Outside the Service		2,044	2,101
<b>Net Cost of Service</b>		<b>2,421</b>	<b>2,357</b>

# Environment & Housing

Budget Manager : Chief Officer Environmental Action

Environmental Health	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		1,721	1,783
National Insurance Contributions		121	165
Superannuation Costs		247	262
Other Pension Costs		171	83
Other Employee Related Costs		4	1
Training And Development		9	9
		2,272	2,303
<b>Premises</b>			
Buildings Maintenance		2	2
Cleaning And Workplace Refuse		1	1
Electricity		7	7
Other Utilities		0	0
		10	10
<b>Supplies &amp; Services</b>			
Materials and Equipment		51	52
Stationery and Postage		16	12
IT and telecommunications		6	6
Insurance		7	7
Professional Services and Subscriptions		278	238
Allowances		0	0
Other Hired and Contracted Services		84	84
Publication and Promotion		4	4
		446	403
<b>Transport</b>			
Vehicles And Plant Related Expenditure		8	8
Travel Allowances		46	46
Fuel		5	5
Transport Related Insurance		2	2
		61	61
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		48	62
Charges To/From HRA		363	340
		411	402
<b>Managed Expenditure</b>		3,200	3,179
<b>Internal Income</b>			
Income from other Directorates		(363)	(366)
Charges to / from HRA		(50)	(46)
		(413)	(412)
<b>Income - Sales</b>			
Sale of Goods and Services		(93)	(93)
		(93)	(93)
<b>Income - Charges</b>			
Fees and charges		(19)	(19)
Contributions		(35)	(34)
Other income		(188)	(207)
		(242)	(260)
<b>Managed Income</b>		(748)	(765)

# Environment & Housing

Budget Manager : Chief Officer Environmental Action

Environmental Health	£000	Budget 2015/16	Budget 2016/17
<b>Net Managed Budget</b>		<b>2,452</b>	<b>2,414</b>
Accounting Adjustments			
IAS 19 Pensions Costs		(64)	82
Capital Charges		8	8
		(56)	90
Managed Outside the Service		(56)	90
<b>Net Cost of Service</b>		<b>2,396</b>	<b>2,505</b>

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**Strategy and Resources**

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## Strategy and Resources

Summary of budget by service (£000)

Budget Manager	Service	Total 2015/16	Managed by the Service			Managed Outside the Service	Total 2016/17
			Spending	Income	Net		
Chief Officer Strategy and Improvement	Strategy and Improvement	2,569	4,833	(463)	4,370	(1,432)	2,938
Chief Officer Financial Services	Finance	8,587	15,875	(7,025)	8,850	(786)	8,064
Chief Officer HR	Human Resources	6,351	8,478	(1,809)	6,669	260	6,929
Chief ICT Officer	Technology	21,548	19,096	(5,725)	13,371	4,598	17,969
Chief Officer PPPU & Procurement	Public Private Partnership & Procurement	168	7,658	(8,248)	(590)	384	(206)
City Solicitor	Legal Services	(1,518)	4,738	(6,915)	(2,177)	129	(2,048)
City Solicitor	Democratic Services	0	4,945	(26)	4,919	(4,919)	0
Net Cost of Service		37,704	65,623	(30,212)	35,412	(1,765)	33,646
	Transfers to and from earmarked reserves	(1,373)	0	0	0	(2,510)	(2,510)
Net Revenue Charge		36,331	65,623	(30,212)	35,412	(4,275)	31,137

# Strategy and Resources

## Summary of budget by type of spending or income

	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		43,370	41,582
Agency And Temporary Staff		1,715	1,715
National Insurance Contributions		3,469	4,432
Superannuation Costs		5,755	5,477
Other Pension Costs		1,187	1,014
Other Employee Related Costs		204	209
Training And Development		423	370
		56,124	54,800
<b>Premises</b>			
Grounds Maintenance		1	1
Building Security		1	1
Cleaning And Workplace Refuse		5	5
Rents		68	5
NNDR		2	2
Accommodation Charges		3	3
		80	17
<b>Supplies &amp; Services</b>			
Materials and Equipment		180	166
Stationery and Postage		215	122
Advertising		4	39
IT and telecommunications		7,434	6,884
Insurance		79	80
Professional Services and Subscriptions		1,083	1,030
Grants and Contributions		0	26
Allowances		13	13
External Audit Fees		327	242
Other Hired and Contracted Services		664	722
Licences		0	0
Publication and Promotion		17	20
		10,017	9,344
<b>Transport</b>			
Vehicles And Plant Related Expenditure		28	28
Travel Allowances		239	235
Fuel		9	9
Private Hire		0	0
Transport Related Insurance		1	1
		277	272
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		1,028	1,165
		1,028	1,165
<b>Transfer Payments</b>			
Civic Allowances		57	57
		57	57
<b>Appropriations</b>			
Transfers to/from Earmarked Reserves		0	(32)
		0	(32)
<b>Managed Expenditure</b>		67,583	65,623
<b>Internal Income</b>			
Income from other Directorates		(16,931)	(14,574)



## Strategy and Resources

### Summary of budget by type of spending or income

£000	Budget 2015/16	Budget 2016/17
Internal Income		
Recharge Income from Capital	(6,311)	(8,457)
Charges to / from HRA	0	(83)
	(23,242)	(23,114)
Income - Grants		
DCLG Grants	(1,242)	(1,242)
	(1,242)	(1,242)
Income - Sales		
Sale of Goods and Services	(225)	(543)
	(225)	(543)
Income - Charges		
Fees and charges	(3,417)	(3,111)
Other income	(1,336)	(2,201)
	(4,752)	(5,312)
Managed Income	(29,462)	(30,212)
<b>Net Managed Budget</b>	<b>38,122</b>	<b>35,412</b>
Accounting Adjustments		
IAS 19 Pensions Costs	1,311	2,510
Transfers to/from Statutory Reserves	(1,373)	(2,510)
Capital Charges	7,539	4,499
	7,476	4,499
Central Recharges		
Corporate & Democratic Core Income	(9,267)	(8,774)
	(9,267)	(8,774)
Other Internal Adjustments		
Internal Reallocations Charges	656	656
Internal Reallocations Income	(656)	(656)
	0	0
Managed Outside the Service	(1,791)	(4,275)
<b>Net Cost of Service</b>	<b>36,331</b>	<b>31,137</b>

# Strategy and Resources

Budget Manager : Chief Officer Strategy and Improvement

Strategy and Improvement			
	£000	Budget 2015/16	Budget 2016/17
Employees			
Direct Pay Costs		3,777	3,205
National Insurance Contributions		310	366
Superannuation Costs		494	465
Other Pension Costs		151	107
Other Employee Related Costs		1	5
Training And Development		36	22
		4,769	4,170
Premises			
Rents		63	0
		63	0
Supplies & Services			
Materials and Equipment		38	26
Stationery and Postage		80	16
Advertising		0	35
IT and telecommunications		104	17
Insurance		2	2
Professional Services and Subscriptions		314	315
Allowances		4	4
External Audit Fees		1	1
Other Hired and Contracted Services		128	131
Publication and Promotion		3	6
		673	553
Transport			
Vehicles And Plant Related Expenditure		6	6
Travel Allowances		13	16
Transport Related Insurance		0	0
		19	23
Internal Charges			
Managed Recharges Frm Other Directorates		17	120
		17	120
Appropriations			
Transfers to/from Earmarked Reserves		0	(32)
		0	(32)
Managed Expenditure		5,541	4,833
Internal Income			
Income from other Directorates		(828)	(274)
Recharge Income from Capital		(43)	0
Charges to / from HRA		0	(83)
		(871)	(357)
Income - Charges			
Fees and charges		(306)	(6)
Other income		(23)	(101)
		(329)	(106)
Managed Income		(1,199)	(463)
<b>Net Managed Budget</b>		<b>4,342</b>	<b>4,370</b>

## Strategy and Resources

Budget Manager : Chief Officer Strategy and Improvement

Strategy and Improvement			
	£000	Budget 2015/16	Budget 2016/17
Accounting Adjustments			
IAS 19 Pensions Costs		61	190
Capital Charges		466	376
		527	565
Central Recharges			
Corporate & Democratic Core Income		(2,301)	(1,997)
		(2,301)	(1,997)
Managed Outside the Service		(1,773)	(1,432)
<b>Net Cost of Service</b>		<b>2,569</b>	<b>2,938</b>

# Strategy and Resources

Budget Manager : Chief Officer Financial Services

Finance			
	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		11,631	10,914
National Insurance Contributions		894	1,273
Superannuation Costs		1,641	1,475
Other Pension Costs		402	381
Other Employee Related Costs		10	11
Training And Development		82	46
		14,661	14,100
<b>Premises</b>			
Cleaning And Workplace Refuse		0	0
Rents		5	5
NNDR		2	2
		7	7
<b>Supplies &amp; Services</b>			
Materials and Equipment		9	9
Stationery and Postage		67	60
Advertising		3	3
IT and telecommunications		220	218
Insurance		5	5
Professional Services and Subscriptions		725	672
Grants and Contributions		0	26
Allowances		0	0
External Audit Fees		326	241
Other Hired and Contracted Services		210	268
Licences		0	0
		1,565	1,504
<b>Transport</b>			
Vehicles And Plant Related Expenditure		1	1
Travel Allowances		69	77
		70	77
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		187	187
		187	187
<b>Managed Expenditure</b>		16,490	15,875
<b>Internal Income</b>			
Income from other Directorates		(1,591)	(2,062)
Recharge Income from Capital		(663)	(586)
		(2,254)	(2,648)
<b>Income - Grants</b>			
DCLG Grants		(1,242)	(1,242)
		(1,242)	(1,242)
<b>Income - Sales</b>			
Sale of Goods and Services		(170)	(150)
		(170)	(150)
<b>Income - Charges</b>			
Fees and charges		(2,903)	(2,887)
Other income		(106)	(98)
		(3,009)	(2,985)

## Strategy and Resources

Budget Manager : Chief Officer Financial Services

Finance			
	£000	Budget 2015/16	Budget 2016/17
Managed Income		(6,675)	(7,025)
<b>Net Managed Budget</b>		<b>9,815</b>	<b>8,850</b>
Accounting Adjustments			
IAS 19 Pensions Costs		310	588
Capital Charges		3	6
		314	594
Central Recharges			
Corporate & Democratic Core Income		(1,542)	(1,380)
		(1,542)	(1,380)
Managed Outside the Service		(1,228)	(786)
<b>Net Cost of Service</b>		<b>8,587</b>	<b>8,064</b>

# Strategy and Resources

Budget Manager : Chief Officer HR

Human Resources			
	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		5,396	5,721
Agency And Temporary Staff		13	13
National Insurance Contributions		428	569
Superannuation Costs		791	827
Other Pension Costs		213	193
Other Employee Related Costs		110	110
Training And Development		167	167
		<b>7,119</b>	<b>7,600</b>
<b>Premises</b>			
Cleaning And Workplace Refuse		1	1
Accommodation Charges		3	3
		<b>4</b>	<b>4</b>
<b>Supplies &amp; Services</b>			
Materials and Equipment		37	37
Stationery and Postage		8	7
IT and telecommunications		182	188
Insurance		2	2
Professional Services and Subscriptions		15	14
Other Hired and Contracted Services		218	217
		<b>463</b>	<b>465</b>
<b>Transport</b>			
Vehicles And Plant Related Expenditure		1	1
Travel Allowances		65	49
Private Hire		0	0
		<b>66</b>	<b>50</b>
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		348	358
		<b>348</b>	<b>358</b>
<b>Managed Expenditure</b>		<b>7,999</b>	<b>8,478</b>
<b>Internal Income</b>			
Income from other Directorates		(1,582)	(1,582)
		<b>(1,582)</b>	<b>(1,582)</b>
<b>Income - Sales</b>			
Sale of Goods and Services		(5)	(124)
		<b>(5)</b>	<b>(124)</b>
<b>Income - Charges</b>			
Fees and charges		(105)	(95)
Other income		(7)	(8)
		<b>(112)</b>	<b>(103)</b>
<b>Managed Income</b>		<b>(1,699)</b>	<b>(1,809)</b>
<b>Net Managed Budget</b>		<b>6,300</b>	<b>6,669</b>
<b>Accounting Adjustments</b>			
IAS 19 Pensions Costs		131	335
Capital Charges		9	8
		<b>139</b>	<b>343</b>

# Strategy and Resources

Budget Manager : Chief Officer HR

Human Resources			
	£000	Budget 2015/16	Budget 2016/17
Central Recharges			
Corporate & Democratic Core Income		(88)	(83)
		(88)	(83)
Managed Outside the Service		51	260
<b>Net Cost of Service</b>		<b>6,351</b>	<b>6,929</b>

# Strategy and Resources

Budget Manager : Chief ICT Officer

Technology			
	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		8,864	8,624
Agency And Temporary Staff		1,702	1,702
National Insurance Contributions		704	886
Superannuation Costs		1,161	1,132
Other Pension Costs		225	176
Other Employee Related Costs		1	1
Training And Development		56	56
		12,713	12,578
<b>Premises</b>			
Cleaning And Workplace Refuse		1	1
		1	1
<b>Supplies &amp; Services</b>			
Materials and Equipment		3	3
Stationery and Postage		4	4
IT and telecommunications		6,741	6,281
Insurance		7	7
Professional Services and Subscriptions		6	6
Other Hired and Contracted Services		49	45
		6,809	6,344
<b>Transport</b>			
Vehicles And Plant Related Expenditure		15	15
Travel Allowances		28	26
Fuel		4	4
Transport Related Insurance		1	1
		48	46
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		110	126
		110	126
<b>Managed Expenditure</b>		19,680	19,096
<b>Internal Income</b>			
Income from other Directorates		(1,693)	(1,595)
Recharge Income from Capital		(3,605)	(3,605)
		(5,299)	(5,200)
<b>Income - Sales</b>			
Sale of Goods and Services		0	(219)
		0	(219)
<b>Income - Charges</b>			
Fees and charges		(5)	(5)
Other income		(111)	(301)
		(116)	(306)
<b>Managed Income</b>		(5,414)	(5,725)
<b>Net Managed Budget</b>		<b>14,266</b>	<b>13,371</b>
<b>Accounting Adjustments</b>			
IAS 19 Pensions Costs		280	547
Capital Charges		7,029	4,080
		7,309	4,627



## Strategy and Resources

Budget Manager : Chief ICT Officer

Technology			
	£000	Budget 2015/16	Budget 2016/17
Central Recharges			
Corporate & Democratic Core Income		(28)	(29)
		(28)	(29)
Other Internal Adjustments			
Internal Reallocations Charges		656	656
Internal Reallocations Income		(656)	(656)
		0	0
Managed Outside the Service		7,282	4,598
<b>Net Cost of Service</b>		<b>21,548</b>	<b>17,969</b>

# Strategy and Resources

Budget Manager : Chief Officer PPPU & Procurement

Public Private Partnership & Procurement			
	£000	Budget 2015/16	Budget 2016/17
Employees			
Direct Pay Costs		5,972	5,902
National Insurance Contributions		517	652
Superannuation Costs		835	882
Other Pension Costs		95	95
Other Employee Related Costs		9	9
Training And Development		40	40
		7,467	7,581
Premises			
Cleaning And Workplace Refuse		1	1
		1	1
Supplies & Services			
Materials and Equipment		2	2
Stationery and Postage		1	1
IT and telecommunications		25	22
Insurance		2	2
Professional Services and Subscriptions		1	1
Other Hired and Contracted Services		23	23
		54	51
Transport			
Vehicles And Plant Related Expenditure		2	2
Travel Allowances		16	18
		18	20
Internal Charges			
Managed Recharges Frm Other Directorates		1	5
		1	5
Managed Expenditure		7,541	7,658
Internal Income			
Income from other Directorates		(4,764)	(2,557)
Recharge Income from Capital		(2,000)	(4,266)
		(6,764)	(6,823)
Income - Charges			
Fees and charges		0	(20)
Other income		(800)	(1,405)
		(800)	(1,425)
Managed Income		(7,564)	(8,248)
<b>Net Managed Budget</b>		<b>(23)</b>	<b>(590)</b>
Accounting Adjustments			
IAS 19 Pensions Costs		267	468
Capital Charges		19	16
		287	484
Central Recharges			
Corporate & Democratic Core Income		(96)	(100)
		(96)	(100)
Managed Outside the Service		191	384

# Strategy and Resources

Budget Manager : Chief Officer PPPU & Procurement

Public Private Partnership & Procurement			
	£000	Budget 2015/16	Budget 2016/17
<b>Net Cost of Service</b>		<b>168</b>	<b>(206)</b>

# Strategy and Resources

Budget Manager : City Solicitor

Legal Services	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		3,740	3,259
National Insurance Contributions		294	324
Superannuation Costs		521	455
Other Pension Costs		39	19
Other Employee Related Costs		71	71
Training And Development		32	30
		4,698	4,159
<b>Premises</b>			
Cleaning And Workplace Refuse		2	2
		2	2
<b>Supplies &amp; Services</b>			
Materials and Equipment		76	74
Stationery and Postage		13	0
IT and telecommunications		45	43
Insurance		60	61
Professional Services and Subscriptions		4	4
Allowances		1	1
Other Hired and Contracted Services		17	17
		217	200
<b>Transport</b>			
Travel Allowances		27	27
		27	27
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		348	350
		348	350
<b>Managed Expenditure</b>		5,292	4,738
<b>Internal Income</b>			
Income from other Directorates		(6,428)	(6,489)
		(6,428)	(6,489)
<b>Income - Sales</b>			
Sale of Goods and Services		(50)	(50)
		(50)	(50)
<b>Income - Charges</b>			
Fees and charges		(93)	(93)
Other income		(283)	(283)
		(376)	(376)
<b>Managed Income</b>		(6,854)	(6,915)
<b>Net Managed Budget</b>		<b>(1,562)</b>	<b>(2,177)</b>
<b>Accounting Adjustments</b>			
IAS 19 Pensions Costs		187	271
Capital Charges		1	5
		188	276
<b>Central Recharges</b>			
Corporate & Democratic Core Income		(145)	(147)
		(145)	(147)

# Strategy and Resources

Budget Manager : City Solicitor

Legal Services			
	£000	Budget 2015/16	Budget 2016/17
Managed Outside the Service		44	129
<b>Net Cost of Service</b>		<b>(1,518)</b>	<b>(2,048)</b>

# Strategy and Resources

Budget Manager : City Solicitor

Democratic Services			
	£000	Budget 2015/16	Budget 2016/17
Employees			
Direct Pay Costs		3,989	3,957
National Insurance Contributions		323	361
Superannuation Costs		312	240
Other Pension Costs		62	42
Other Employee Related Costs		2	2
Training And Development		10	10
		4,697	4,612
Premises			
Grounds Maintenance		1	1
Building Security		1	1
Cleaning And Workplace Refuse		0	0
		2	2
Supplies & Services			
Materials and Equipment		15	15
Stationery and Postage		41	34
Advertising		1	1
IT and telecommunications		118	115
Insurance		2	2
Professional Services and Subscriptions		18	18
Allowances		7	7
Other Hired and Contracted Services		20	20
Publication and Promotion		14	14
		237	226
Transport			
Vehicles And Plant Related Expenditure		3	3
Travel Allowances		20	20
Fuel		5	5
Transport Related Insurance		0	0
		29	29
Internal Charges			
Managed Recharges Frm Other Directorates		18	19
		18	19
Transfer Payments			
Civic Allowances		57	57
		57	57
Managed Expenditure		5,040	4,945
Internal Income			
Income from other Directorates		(45)	(15)
		(45)	(15)
Income - Charges			
Fees and charges		(6)	(6)
Other income		(6)	(6)
		(11)	(11)
Managed Income		(56)	(26)
<b>Net Managed Budget</b>		<b>4,983</b>	<b>4,919</b>

# Strategy and Resources

Budget Manager : City Solicitor

Democratic Services			
	£000	Budget 2015/16	Budget 2016/17
Accounting Adjustments			
IAS 19 Pensions Costs		74	111
Capital Charges		11	9
		85	120
Central Recharges			
Corporate & Democratic Core Income		(5,068)	(5,039)
		(5,068)	(5,039)
Managed Outside the Service		(4,983)	(4,919)
<b>Net Cost of Service</b>		<b>0</b>	<b>0</b>

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Citizens and Communities

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## Citizens and Communities

Summary of budget by service (£000)

Budget Manager	Service	Total 2015/16	Managed by the Service			Managed Outside the Service	Total 2016/17
			Spending	Income	Net		
Area Management	Communities	6,629	8,041	(2,513)	5,529	861	6,389
Chief Officer Customer Access	Customer Access	12,887	16,972	(1,568)	15,404	709	16,113
Chief Officer - Licensing & Registration	Elections, Licensing and Registration	663	5,409	(4,679)	730	197	927
Chief Officer Benefits, Welfare and Poverty	Benefits, Welfare and Poverty	2,814	297,693	(294,781)	2,912	309	3,221
Net Cost of Service		22,992	328,115	(303,540)	24,575	2,076	26,651
	Transfers to and from earmarked reserves	(747)	0	0	0	(1,411)	(1,411)
Net Revenue Charge		22,245	328,115	(303,540)	24,575	665	25,240

# Citizens and Communities

## Summary of budget by type of spending or income

	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		19,512	21,944
Agency And Temporary Staff		0	15
National Insurance Contributions		1,384	2,249
Superannuation Costs		2,519	2,689
Other Pension Costs		337	291
Other Employee Related Costs		38	38
Training And Development		54	53
		23,844	27,278
<b>Premises</b>			
Buildings Maintenance		17	17
Grounds Maintenance		1	5
Building Security		27	23
Cleaning And Workplace Refuse		18	20
Gas		91	76
Electricity		138	111
Other Utilities		10	9
Rents		42	12
NDR		577	589
Accommodation Charges		1,224	1,218
Premises Related Insurance		10	15
		2,154	2,097
<b>Supplies &amp; Services</b>			
Materials and Equipment		183	116
Stationery and Postage		726	620
Advertising		4	4
IT and telecommunications		1,474	1,523
Insurance		12	11
Professional Services and Subscriptions		66	149
Grants and Contributions		4,922	4,813
Catering Service		24	3
Allowances		24	5
Consultancy Services		2	0
External Audit Fees		42	42
Security Services		10	8
Other Hired and Contracted Services		1,307	2,170
Licences		7	6
Publication and Promotion		7	7
Miscellaneous		34	34
		8,844	9,512
<b>Transport</b>			
Vehicles And Plant Related Expenditure		6	6
Travel Allowances		135	138
Fuel		2	2
Transport Related Insurance		0	0
		143	146
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		1,563	1,857
		1,563	1,857
<b>Transfer Payments</b>			
Compensation Payments		1	1

# Citizens and Communities

## Summary of budget by type of spending or income

£000	Budget 2015/16	Budget 2016/17
Transfer Payments		
Housing Benefit Payments	294,649	287,308
	294,650	287,309
Appropriations		
Transfers to/from Earmarked Reserves	0	(84)
	0	(84)
Managed Expenditure	331,198	328,115
Internal Income		
Income from other Directorates	(1,354)	(1,093)
Charges to / from HRA	(473)	(854)
Redistribution of grants income	(242)	0
	(2,068)	(1,947)
Income - Grants		
Government Grants	(290,976)	(281,213)
DCLG Grants	(1,251)	(1,193)
Other Grants	(124)	0
	(292,350)	(282,406)
Income - Sales		
Sale of Goods and Services	(399)	(412)
	(399)	(412)
Income - Charges		
Fees and charges	(4,667)	(4,791)
Contributions	(812)	(848)
Other income	(9,339)	(13,136)
Rents	(1)	(1)
	(14,819)	(18,776)
Managed Income	(309,636)	(303,540)
<b>Net Managed Budget</b>	<b>21,562</b>	<b>24,575</b>
Accounting Adjustments		
IAS 19 Pensions Costs	758	1,411
Transfers to/from Statutory Reserves	(747)	(1,411)
Capital Charges	1,564	1,582
	1,575	1,582
Central Recharges		
Corporate & Democratic Core Income	(892)	(917)
	(892)	(917)
Other Internal Adjustments		
Internal Reallocations Charges	303	0
Internal Reallocations Income	(303)	0
	0	0
Managed Outside the Service	683	665
<b>Net Cost of Service</b>	<b>22,245</b>	<b>25,240</b>

# Citizens and Communities

Budget Manager : Area Management

Communities			
	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		2,575	2,801
National Insurance Contributions		217	323
Superannuation Costs		381	397
Other Pension Costs		33	48
Other Employee Related Costs		0	0
Training And Development		1	0
		3,208	3,570
<b>Premises</b>			
Cleaning And Workplace Refuse		1	1
Gas		3	3
Electricity		2	2
Other Utilities		1	1
Rents		17	7
NNDR		185	223
Accommodation Charges		1,134	1,129
Premises Related Insurance		7	7
		1,349	1,372
<b>Supplies &amp; Services</b>			
Materials and Equipment		10	10
Stationery and Postage		11	21
IT and telecommunications		35	15
Insurance		4	4
Professional Services and Subscriptions		9	15
Grants and Contributions		2,410	2,080
Catering Service		24	3
Allowances		20	2
Other Hired and Contracted Services		170	736
Licences		4	4
Publication and Promotion		6	6
		2,703	2,897
<b>Transport</b>			
Travel Allowances		27	28
		27	28
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		154	192
		154	192
<b>Appropriations</b>			
Transfers to/from Earmarked Reserves		0	(18)
		0	(18)
<b>Managed Expenditure</b>		7,442	8,041
<b>Internal Income</b>			
Income from other Directorates		(265)	(297)
Charges to / from HRA		(473)	(511)
Redistribution of grants income		(242)	0
		(979)	(808)
<b>Income - Grants</b>			
Government Grants		(165)	(1,377)
Other Grants		(124)	0

# Citizens and Communities

Budget Manager : Area Management

Communities			
	£000	Budget 2015/16	Budget 2016/17
Income - Grants		(289)	(1,377)
Income - Charges			
Fees and charges		(232)	(232)
Contributions		0	(6)
Other income		(112)	(90)
Rents		(1)	(1)
		(345)	(328)
Managed Income		(1,613)	(2,513)
<b>Net Managed Budget</b>		<b>5,830</b>	<b>5,529</b>
Accounting Adjustments			
IAS 19 Pensions Costs		133	191
Capital Charges		1,446	1,498
		1,578	1,688
Central Recharges			
Corporate & Democratic Core Income		(779)	(827)
		(779)	(827)
Other Internal Adjustments			
Internal Reallocations Charges		303	0
Internal Reallocations Income		(303)	0
		0	0
Managed Outside the Service		799	861
<b>Net Cost of Service</b>		<b>6,629</b>	<b>6,389</b>

# Citizens and Communities

Budget Manager : Chief Officer Customer Access

Customer Access	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		9,267	11,717
National Insurance Contributions		671	1,253
Superannuation Costs		1,108	1,250
Other Pension Costs		144	99
Other Employee Related Costs		11	11
Training And Development		11	14
		11,212	14,344
<b>Premises</b>			
Buildings Maintenance		10	10
Grounds Maintenance		1	4
Building Security		25	21
Cleaning And Workplace Refuse		9	13
Gas		83	68
Electricity		119	93
Other Utilities		6	5
Rents		20	1
NNDR		365	339
Accommodation Charges		8	8
Premises Related Insurance		3	8
		649	571
<b>Supplies &amp; Services</b>			
Materials and Equipment		51	58
Stationery and Postage		41	48
Advertising		1	1
IT and telecommunications		513	514
Insurance		5	5
Professional Services and Subscriptions		6	7
Allowances		1	1
Security Services		1	1
Other Hired and Contracted Services		512	572
Licences		2	2
		1,133	1,209
<b>Transport</b>			
Travel Allowances		27	29
		27	29
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		801	820
		801	820
<b>Managed Expenditure</b>		13,821	16,972
<b>Internal Income</b>			
Income from other Directorates		(348)	(365)
Charges to / from HRA		0	(43)
		(348)	(408)
<b>Income - Sales</b>			
Sale of Goods and Services		(354)	(387)
		(354)	(387)
<b>Income - Charges</b>			
Fees and charges		(321)	(470)



## Citizens and Communities

Budget Manager : Chief Officer Customer Access

Customer Access			
	£000	Budget 2015/16	Budget 2016/17
Income - Charges			
Contributions		(250)	(250)
Other income		(54)	(54)
Rents		0	0
		(625)	(774)
Managed Income		(1,327)	(1,568)
<b>Net Managed Budget</b>		<b>12,494</b>	<b>15,404</b>
Accounting Adjustments			
IAS 19 Pensions Costs		338	699
Capital Charges		89	45
		427	744
Central Recharges			
Corporate & Democratic Core Income		(34)	(35)
		(34)	(35)
Managed Outside the Service		393	709
<b>Net Cost of Service</b>		<b>12,887</b>	<b>16,113</b>

# Citizens and Communities

Budget Manager : Chief Officer - Licensing & Registration

Elections, Licensing and Registration			
	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		2,635	2,374
Agency And Temporary Staff		0	15
National Insurance Contributions		182	241
Superannuation Costs		371	383
Other Pension Costs		56	42
Other Employee Related Costs		2	2
Training And Development		34	30
		3,281	3,087
<b>Premises</b>			
Buildings Maintenance		7	7
Grounds Maintenance		1	1
Building Security		2	2
Cleaning And Workplace Refuse		8	6
Gas		5	5
Electricity		16	16
Other Utilities		3	3
NDR		26	26
Accommodation Charges		82	82
Premises Related Insurance		0	0
		150	148
<b>Supplies &amp; Services</b>			
Materials and Equipment		114	105
Stationery and Postage		219	97
Advertising		3	3
IT and telecommunications		296	368
Insurance		1	1
Professional Services and Subscriptions		17	14
Allowances		2	1
Consultancy Services		2	0
Security Services		9	7
Other Hired and Contracted Services		489	722
Licences		2	1
Miscellaneous		1	1
		1,154	1,320
<b>Transport</b>			
Vehicles And Plant Related Expenditure		6	6
Travel Allowances		31	37
Fuel		2	2
Transport Related Insurance		0	0
		39	45
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		572	809
		572	809
<b>Managed Expenditure</b>		5,196	5,409
<b>Internal Income</b>			
Income from other Directorates		(4)	(4)
		(4)	(4)
<b>Income - Sales</b>			

## Citizens and Communities

Budget Manager : Chief Officer - Licensing & Registration

Elections, Licensing and Registration			
	£000	Budget 2015/16	Budget 2016/17
Income - Sales			
Sale of Goods and Services		(44)	(25)
		(44)	(25)
Income - Charges			
Fees and charges		(3,983)	(3,970)
Contributions		(562)	(592)
Other income		(8)	(87)
		(4,554)	(4,650)
Managed Income		(4,601)	(4,679)
<b>Net Managed Budget</b>		<b>595</b>	<b>730</b>
Accounting Adjustments			
IAS 19 Pensions Costs		105	203
Capital Charges		14	21
		120	224
Central Recharges			
Corporate & Democratic Core Income		(52)	(27)
		(52)	(27)
Managed Outside the Service		67	197
<b>Net Cost of Service</b>		<b>663</b>	<b>927</b>

# Citizens and Communities

Budget Manager : Chief Officer Benefits, Welfare and Poverty

Benefits, Welfare and Poverty	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		5,034	5,051
National Insurance Contributions		313	432
Superannuation Costs		659	659
Other Pension Costs		104	102
Other Employee Related Costs		24	25
Training And Development		8	8
		6,142	6,276
<b>Premises</b>			
Cleaning And Workplace Refuse		0	0
Rents		5	5
NNDR		2	2
		7	7
<b>Supplies &amp; Services</b>			
Materials and Equipment		8	(57)
Stationery and Postage		455	454
IT and telecommunications		631	626
Insurance		2	2
Professional Services and Subscriptions		34	114
Grants and Contributions		2,512	2,733
Allowances		1	1
External Audit Fees		42	42
Other Hired and Contracted Services		136	139
Publication and Promotion		1	1
Miscellaneous		33	33
		3,853	4,086
<b>Transport</b>			
Travel Allowances		49	44
		49	44
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		37	37
		37	37
<b>Transfer Payments</b>			
Compensation Payments		1	1
Housing Benefit Payments		294,649	287,308
		294,650	287,309
<b>Appropriations</b>			
Transfers to/from Earmarked Reserves		0	(66)
		0	(66)
<b>Managed Expenditure</b>		304,738	297,693
<b>Internal Income</b>			
Income from other Directorates		(736)	(427)
Charges to / from HRA		0	(300)
		(736)	(727)
<b>Income - Grants</b>			
Government Grants		(290,811)	(279,836)
DCLG Grants		(1,251)	(1,193)
		(292,061)	(281,029)
<b>Income - Sales</b>			

## Citizens and Communities

Budget Manager : Chief Officer Benefits, Welfare and Poverty

Benefits, Welfare and Poverty			
	£000	Budget 2015/16	Budget 2016/17
Income - Sales			
Sale of Goods and Services		(2)	0
		(2)	0
Income - Charges			
Fees and charges		(131)	(119)
Other income		(9,165)	(12,905)
		(9,296)	(13,024)
Managed Income		(302,095)	(294,781)
<b>Net Managed Budget</b>		<b>2,644</b>	<b>2,912</b>
Accounting Adjustments			
IAS 19 Pensions Costs		182	319
Capital Charges		15	18
		197	336
Central Recharges			
Corporate & Democratic Core Income		(27)	(27)
		(27)	(27)
Managed Outside the Service		171	309
<b>Net Cost of Service</b>		<b>2,814</b>	<b>3,221</b>

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## Public Health

Summary of budget by service (£000)

Budget Manager	Service	Managed by the Service			Net 2016/17
		Net 2015/16	Spending	Income	
Director of Public Health	Public Health	0	(500)	0	(500)
Director of Public Health	Public Health	0	47,317	(46,817)	500
Chief Officer Strategy & Commissioning	Supporting People	299	964	(637)	327
Chief Officer Strategy & Commissioning	Drugs Commissioning Service	(68)	1,304	(1,285)	19
Net Cost of Service		231	49,085	(48,738)	346

# Public Health

## Summary of budget by type of spending or income

	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		4,113	3,988
National Insurance Contributions		344	433
Superannuation Costs		271	257
Other Pension Costs		280	267
Other Employee Related Costs		0	1
Training And Development		44	20
		5,051	4,966
<b>Premises</b>			
Accommodation Charges		4	7
Premises Related Insurance		0	0
		4	7
<b>Supplies &amp; Services</b>			
Materials and Equipment		65	57
Stationery and Postage		11	7
IT and telecommunications		73	76
Insurance		2	2
Professional Services and Subscriptions		25	39
Grants and Contributions		19	10
Waste Disposal and Landfill Tax		12	12
Allowances		12	2
Other Hired and Contracted Services		535	238
Publication and Promotion		168	9
		920	452
<b>Transport</b>			
Vehicles And Plant Related Expenditure		0	0
Travel Allowances		30	41
		30	41
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		1,376	1,153
		1,376	1,153
<b>Agency Payments</b>			
Services provided by other organisations		1,814	0
Services provided by Voluntary Sector		3,551	12,875
Public Health Commissioned Services		40,200	30,091
Residential Placements		819	0
		46,384	42,966
<b>Appropriations</b>			
Transfers to/from Earmarked Reserves		(800)	(500)
		(800)	(500)
<b>Managed Expenditure</b>		52,965	49,085
<b>Internal Income</b>			
Income from other Directorates		(6,283)	(1,041)
Charges to / from HRA		(266)	(266)
		(6,549)	(1,307)
<b>Income - Grants</b>			
Government Grants		(46,147)	(47,243)
		(46,147)	(47,243)
<b>Income - Charges</b>			
Fees and charges		(2)	(1)

# Public Health

## Summary of budget by type of spending or income

£000	Budget 2015/16	Budget 2016/17
Income - Charges		
Contributions	(36)	(187)
	(38)	(188)
Managed Income	(52,734)	(48,738)
<b>Net Managed Budget</b>	<b>231</b>	<b>346</b>
Accounting Adjustments		
IAS 19 Pensions Costs	122	163
Transfers to/from Statutory Reserves	(122)	(163)
Capital Charges	2	1
	2	1
Central Recharges		
Corporate & Democratic Core Income	(198)	(196)
	(198)	(196)
Managed Outside the Service	(196)	(195)
<b>Net Cost of Service</b>	<b>36</b>	<b>152</b>

# Public Health

Budget Manager : Director of Public Health

Public Health			
	£000	Budget 2015/16	Budget 2016/17
Appropriations			
Transfers to/from Earmarked Reserves		0	(500)
		0	(500)
Managed Expenditure		0	(500)
<b>Net Managed Budget</b>		<b>0</b>	<b>(500)</b>
<b>Net Cost of Service</b>		<b>0</b>	<b>(500)</b>

# Public Health

Budget Manager : Director of Public Health

Public Health			
	£000	Budget 2015/16	Budget 2016/17
Employees			
Direct Pay Costs		3,359	3,235
National Insurance Contributions		284	351
Superannuation Costs		168	147
Other Pension Costs		279	266
Other Employee Related Costs		0	0
Training And Development		44	20
		4,134	4,020
Premises			
Accommodation Charges		4	7
		4	7
Supplies & Services			
Materials and Equipment		61	54
Stationery and Postage		10	6
IT and telecommunications		27	41
Insurance		1	1
Professional Services and Subscriptions		23	37
Grants and Contributions		19	10
Allowances		11	1
Other Hired and Contracted Services		309	26
Publication and Promotion		168	9
		629	184
Transport			
Travel Allowances		29	40
		29	40
Internal Charges			
Managed Recharges Frm Other Directorates		1,376	1,134
		1,376	1,134
Agency Payments			
Services provided by Voluntary Sector		0	11,840
Public Health Commissioned Services		40,200	30,091
		40,200	41,931
Appropriations			
Transfers to/from Earmarked Reserves		(800)	0
		(800)	0
Managed Expenditure		45,570	47,317
Income - Grants			
Government Grants		(45,533)	(46,630)
		(45,533)	(46,630)
Income - Charges			
Fees and charges		(1)	0
Contributions		(36)	(187)
		(37)	(187)
Managed Income		(45,570)	(46,817)
<b>Net Managed Budget</b>		<b>0</b>	<b>500</b>

# Public Health

Budget Manager : Director of Public Health

Public Health			
	£000	Budget 2015/16	Budget 2016/17
Accounting Adjustments			
IAS 19 Pensions Costs		78	94
		78	94
Central Recharges			
Corporate & Democratic Core Income		(154)	(151)
		(154)	(151)
Managed Outside the Service		(76)	(57)
<b>Net Cost of Service</b>		<b>(76)</b>	<b>443</b>

# Public Health

Budget Manager : Chief Officer Strategy & Commissioning

Supporting People			
	£000	Budget 2015/16	Budget 2016/17
Employees			
Direct Pay Costs		754	753
National Insurance Contributions		60	82
Superannuation Costs		103	110
Other Employee Related Costs		0	0
		917	945
Premises			
Premises Related Insurance		0	0
		0	0
Supplies & Services			
Materials and Equipment		1	1
Stationery and Postage		1	1
IT and telecommunications		1	1
Insurance		0	0
Professional Services and Subscriptions		2	2
Other Hired and Contracted Services		13	13
		18	18
Transport			
Travel Allowances		1	1
		1	1
Managed Expenditure		936	964
Internal Income			
Income from other Directorates		(370)	(370)
Charges to / from HRA		(266)	(266)
		(636)	(636)
Income - Charges			
Fees and charges		(1)	(1)
		(1)	(1)
Managed Income		(637)	(637)
<b>Net Managed Budget</b>		<b>299</b>	<b>327</b>
Accounting Adjustments			
IAS 19 Pensions Costs		45	70
		45	70
Central Recharges			
Corporate & Democratic Core Income		(43)	(45)
		(43)	(45)
Managed Outside the Service		1	25
<b>Net Cost of Service</b>		<b>301</b>	<b>353</b>

# Public Health

Budget Manager : Chief Officer Strategy & Commissioning

Drugs Commissioning Service			
	£000	Budget 2015/16	Budget 2016/17
Employees			
Other Pension Costs		1	1
		1	1
Supplies & Services			
Materials and Equipment		3	2
Stationery and Postage		0	0
IT and telecommunications		44	34
Waste Disposal and Landfill Tax		12	12
Allowances		1	1
Other Hired and Contracted Services		213	200
		274	249
Transport			
Vehicles And Plant Related Expenditure		0	0
Travel Allowances		0	0
		0	0
Internal Charges			
Managed Recharges Frm Other Directorates		0	19
		0	19
Agency Payments			
Services provided by other organisations		1,814	0
Services provided by Voluntary Sector		3,551	1,035
Residential Placements		819	0
		6,184	1,035
Managed Expenditure		6,459	1,304
Internal Income			
Income from other Directorates		(5,913)	(671)
		(5,913)	(671)
Income - Grants			
Government Grants		(613)	(613)
		(613)	(613)
Managed Income		(6,527)	(1,285)
<b>Net Managed Budget</b>		<b>(68)</b>	<b>19</b>
Accounting Adjustments			
IAS 19 Pensions Costs		(1)	(1)
Capital Charges		2	1
		1	0
Managed Outside the Service		1	0
<b>Net Cost of Service</b>		<b>(67)</b>	<b>19</b>



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**Civic Enterprise Leads**

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## Civic Enterprise Leeds

Summary of budget by service (£000)

Budget Manager	Service	Total 2015/16	Managed by the Service			Managed Outside the Service	Total 2016/17
			Spending	Income	Net		
Chief Officer Shared Services	Business Support Centre	4,665	14,696	(5,408)	9,288	765	10,054
Chief Officer Civic Enterprise	Commercial Services	1,592	57,981	(55,516)	2,465	1,692	4,157
Chief Officer Civic Enterprise	Facilities Management	8,557	9,949	(3,960)	5,989	2,739	8,729
Chief Officer Civic Enterprise	Corporate Property Management	6,778	6,216	(587)	5,629	760	6,390
Net Cost of Service		21,592	88,842	(65,471)	23,372	5,957	29,329
	Transfers to and from earmarked reserves	(825)	0	0	0	(2,430)	(2,430)
Net Revenue Charge		20,767	88,842	(65,471)	23,372	3,527	26,899

# Civic Enterprise Leeds

## Summary of budget by type of spending or income

	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		32,600	37,694
Agency And Temporary Staff		557	507
National Insurance Contributions		1,616	2,748
Superannuation Costs		3,453	4,272
Other Pension Costs		693	313
Other Employee Related Costs		612	619
Training And Development		124	124
		39,655	46,278
<b>Premises</b>			
Buildings Maintenance		4,605	4,812
Grounds Maintenance		123	130
Building Security		305	308
Cleaning And Workplace Refuse		766	765
Gas		580	640
Electricity		1,289	1,278
Other Utilities		380	407
Rents		1,519	1,304
NDR		3,378	3,382
Accommodation Charges		1	1
Premises Related Insurance		126	126
		13,071	13,154
<b>Supplies &amp; Services</b>			
Materials and Equipment		7,785	7,772
Stationery and Postage		1,064	1,173
Advertising		2	2
IT and telecommunications		599	593
Insurance		42	41
Professional Services and Subscriptions		25	25
Catering Service		0	0
Recycling and Reuse		1	1
Waste Disposal and Landfill Tax		6	6
Allowances		1	1
Security Services		0	0
Other Hired and Contracted Services		1,434	1,484
Licences		1	1
Publication and Promotion		30	30
Miscellaneous		27	27
		11,019	11,157
<b>Transport</b>			
Vehicles And Plant Related Expenditure		4,995	4,995
Travel Allowances		158	144
Fuel		4,854	4,854
Private Hire		6,705	6,705
Transport Related Insurance		110	110
		16,822	16,808
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		572	996
Charges To/From HRA		390	390
		962	1,386
<b>Agency Payments</b>			

# Civic Enterprise Leeds

## Summary of budget by type of spending or income

£000	Budget 2015/16	Budget 2016/17
Agency Payments		
Services provided by Voluntary Sector	59	59
	59	59
Managed Expenditure	81,589	88,842
Internal Income		
Income from other Directorates	(57,499)	(58,109)
Recharge Income from Capital	(230)	(489)
Charges to / from HRA	(416)	(492)
	(58,146)	(59,089)
Income - Grants		
Government Grants	(178)	(178)
	(178)	(178)
Income - Sales		
Sale of Goods and Services	(1,515)	(1,687)
	(1,515)	(1,687)
Income - Charges		
Fees and charges	(1,374)	(1,631)
Education Income	(36)	(36)
Contributions	(228)	(228)
Other income	(2,113)	(2,417)
Rents	(108)	(205)
	(3,858)	(4,517)
Managed Income	(63,697)	(65,471)
<b>Net Managed Budget</b>	<b>17,892</b>	<b>23,372</b>
Accounting Adjustments		
IAS 19 Pensions Costs	825	2,430
Transfers to/from Statutory Reserves	(825)	(2,430)
Capital Charges	2,933	3,588
	2,933	3,588
Central Recharges		
Corporate & Democratic Core Income	(58)	(61)
	(58)	(61)
Other Internal Adjustments		
Internal Reallocations Charges	2,657	2,657
Internal Reallocations Income	(2,657)	(2,657)
	0	0
Managed Outside the Service	2,874	3,527
<b>Net Cost of Service</b>	<b>20,767</b>	<b>26,899</b>

# Civic Enterprise Leeds

Budget Manager : Chief Officer Shared Services

Business Support Centre			
	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		5,217	9,074
Agency And Temporary Staff		5	5
National Insurance Contributions		358	954
Superannuation Costs		732	1,321
Other Pension Costs		356	159
Other Employee Related Costs		477	477
Training And Development		13	13
		7,158	12,004
<b>Premises</b>			
Buildings Maintenance		1	1
Building Security		6	5
Cleaning And Workplace Refuse		7	7
Gas		10	10
Electricity		13	13
Other Utilities		2	2
Rents		70	70
NNDR		25	26
		133	133
<b>Supplies &amp; Services</b>			
Materials and Equipment		422	411
Stationery and Postage		1,035	1,146
Advertising		1	1
IT and telecommunications		391	387
Insurance		3	3
Professional Services and Subscriptions		8	8
Recycling and Reuse		1	1
Allowances		0	0
Other Hired and Contracted Services		419	466
Publication and Promotion		1	1
		2,281	2,423
<b>Transport</b>			
Vehicles And Plant Related Expenditure		25	25
Travel Allowances		10	8
Fuel		19	19
		54	52
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		91	83
		91	83
<b>Managed Expenditure</b>		9,718	14,696
<b>Internal Income</b>			
Income from other Directorates		(4,035)	(4,374)
Recharge Income from Capital		(230)	(39)
Charges to / from HRA		(26)	(26)
		(4,291)	(4,439)
<b>Income - Sales</b>			
Sale of Goods and Services		(173)	(345)
		(173)	(345)
<b>Income - Charges</b>			

# Civic Enterprise Leeds

Budget Manager : Chief Officer Shared Services

Business Support Centre			
	£000	Budget 2015/16	Budget 2016/17
Income - Charges			
Fees and charges		(238)	(246)
Other income		(378)	(378)
Rents		0	0
		(616)	(624)
Managed Income		(5,080)	(5,408)
<b>Net Managed Budget</b>		<b>4,638</b>	<b>9,288</b>
Accounting Adjustments			
IAS 19 Pensions Costs		(37)	684
Capital Charges		70	87
		33	771
Central Recharges			
Corporate & Democratic Core Income		(5)	(6)
		(5)	(6)
Other Internal Adjustments			
Internal Reallocations Charges		1,385	1,385
Internal Reallocations Income		(1,385)	(1,385)
		0	0
Managed Outside the Service		27	765
<b>Net Cost of Service</b>		<b>4,665</b>	<b>10,054</b>

# Civic Enterprise Leeds

Budget Manager : Chief Officer Civic Enterprise

Commercial Services			
	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		24,818	26,426
Agency And Temporary Staff		552	502
National Insurance Contributions		1,097	1,586
Superannuation Costs		2,366	2,628
Other Pension Costs		282	129
Other Employee Related Costs		119	126
Training And Development		101	101
		29,336	31,499
<b>Premises</b>			
Buildings Maintenance		64	64
Grounds Maintenance		1	1
Building Security		14	14
Cleaning And Workplace Refuse		283	283
Gas		48	48
Electricity		51	51
Other Utilities		29	29
Rents		3	3
NNDR		119	119
Accommodation Charges		1	1
Premises Related Insurance		3	3
		614	615
<b>Supplies &amp; Services</b>			
Materials and Equipment		7,163	7,163
Stationery and Postage		23	20
Advertising		1	1
IT and telecommunications		177	176
Insurance		29	29
Professional Services and Subscriptions		17	17
Catering Service		0	0
Recycling and Reuse		1	1
Waste Disposal and Landfill Tax		6	6
Allowances		1	1
Security Services		0	0
Other Hired and Contracted Services		938	938
Licences		0	0
Publication and Promotion		29	29
Miscellaneous		27	27
		8,413	8,410
<b>Transport</b>			
Vehicles And Plant Related Expenditure		4,966	4,966
Travel Allowances		92	92
Fuel		4,833	4,833
Private Hire		6,705	6,705
Transport Related Insurance		108	108
		16,704	16,704
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		324	451
Charges To/From HRA		245	245
		568	695



# Civic Enterprise Leeds

Budget Manager : Chief Officer Civic Enterprise

Commercial Services	£000	Budget 2015/16	Budget 2016/17
Agency Payments			
Services provided by Voluntary Sector		59	59
		59	59
Managed Expenditure		55,694	57,981
Internal Income			
Income from other Directorates		(51,810)	(52,200)
Charges to / from HRA		(390)	(390)
		(52,200)	(52,590)
Income - Grants			
Government Grants		(178)	(178)
		(178)	(178)
Income - Sales			
Sale of Goods and Services		(1,340)	(1,340)
		(1,340)	(1,340)
Income - Charges			
Fees and charges		(604)	(604)
Contributions		(228)	(228)
Other income		(342)	(557)
Rents		(20)	(20)
		(1,194)	(1,409)
Managed Income		(54,911)	(55,516)
<b>Net Managed Budget</b>		<b>782</b>	<b>2,465</b>
Accounting Adjustments			
IAS 19 Pensions Costs		764	1,564
Capital Charges		93	177
		857	1,741
Central Recharges			
Corporate & Democratic Core Income		(47)	(49)
		(47)	(49)
Other Internal Adjustments			
Internal Reallocations Charges		1,272	1,272
Internal Reallocations Income		(1,272)	(1,272)
		0	0
Managed Outside the Service		809	1,692
<b>Net Cost of Service</b>		<b>1,592</b>	<b>4,157</b>

# Civic Enterprise Leeds

Budget Manager : Chief Officer Civic Enterprise

Facilities Management	£000	Budget 2015/16	Budget 2016/17
<b>Employees</b>			
Direct Pay Costs		1,599	1,491
National Insurance Contributions		87	118
Superannuation Costs		221	226
Other Pension Costs		55	25
Other Employee Related Costs		15	15
Training And Development		6	6
		1,983	1,882
<b>Premises</b>			
Buildings Maintenance		76	151
Grounds Maintenance		117	124
Building Security		260	265
Cleaning And Workplace Refuse		477	475
Gas		492	553
Electricity		1,179	1,169
Other Utilities		311	338
Rents		1,447	1,232
NNDR		2,933	3,013
Premises Related Insurance		103	103
		7,396	7,422
<b>Supplies &amp; Services</b>			
Materials and Equipment		194	192
Stationery and Postage		7	7
IT and telecommunications		6	6
Insurance		6	6
Other Hired and Contracted Services		76	80
Licences		1	1
Miscellaneous		0	0
		291	292
<b>Transport</b>			
Vehicles And Plant Related Expenditure		3	3
Travel Allowances		1	1
Transport Related Insurance		2	2
		5	5
<b>Internal Charges</b>			
Managed Recharges Frm Other Directorates		39	285
Charges To/From HRA		63	63
		102	348
<b>Managed Expenditure</b>		9,777	9,949
<b>Internal Income</b>			
Income from other Directorates		(1,655)	(1,535)
Charges to / from HRA		0	(76)
		(1,655)	(1,610)
<b>Income - Sales</b>			
Sale of Goods and Services		(2)	(2)
		(2)	(2)
<b>Income - Charges</b>			
Fees and charges		(531)	(781)
Other income		(1,279)	(1,382)

# Civic Enterprise Leeds

Budget Manager : Chief Officer Civic Enterprise

Facilities Management			
	£000	Budget 2015/16	Budget 2016/17
Income - Charges			
Rents		(88)	(184)
		(1,898)	(2,347)
Managed Income		(3,555)	(3,960)
<b>Net Managed Budget</b>		<b>6,222</b>	<b>5,989</b>
Accounting Adjustments			
IAS 19 Pensions Costs		41	120
Capital Charges		2,298	2,624
		2,339	2,743
Central Recharges			
Corporate & Democratic Core Income		(4)	(4)
		(4)	(4)
Managed Outside the Service		2,335	2,739
<b>Net Cost of Service</b>		<b>8,557</b>	<b>8,729</b>

# Civic Enterprise Leeds

Budget Manager : Chief Officer Civic Enterprise

Corporate Property Management	£000	Budget 2015/16	Budget 2016/17
Employees			
Direct Pay Costs		966	703
National Insurance Contributions		75	90
Superannuation Costs		133	97
Other Employee Related Costs		1	1
Training And Development		4	4
		1,178	894
Premises			
Buildings Maintenance		4,464	4,596
Grounds Maintenance		5	5
Building Security		25	25
Gas		30	30
Electricity		45	45
Other Utilities		38	38
NNDR		302	224
Premises Related Insurance		20	20
		4,928	4,983
Supplies & Services			
Materials and Equipment		6	6
IT and telecommunications		25	24
Insurance		4	2
		35	32
Transport			
Vehicles And Plant Related Expenditure		2	2
Travel Allowances		55	44
Fuel		1	1
		59	47
Internal Charges			
Managed Recharges Frm Other Directorates		118	177
Charges To/From HRA		83	83
		201	260
<b>Managed Expenditure</b>		<b>6,401</b>	<b>6,216</b>
Internal Income			
Recharge Income from Capital		0	(450)
		0	(450)
Income - Charges			
Education Income		(36)	(36)
Other income		(114)	(101)
		(150)	(137)
<b>Managed Income</b>		<b>(150)</b>	<b>(587)</b>
<b>Net Managed Budget</b>		<b>6,251</b>	<b>5,629</b>
Accounting Adjustments			
IAS 19 Pensions Costs		58	62
Capital Charges		472	700
		530	762

# Civic Enterprise Leeds

Budget Manager : Chief Officer Civic Enterprise

Corporate Property Management			
	£000	Budget 2015/16	Budget 2016/17
Central Recharges			
Corporate & Democratic Core Income		(2)	(2)
		(2)	(2)
Managed Outside the Service		528	760
<b>Net Cost of Service</b>		<b>6,778</b>	<b>6,390</b>

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**Item -**

**Strategic and Central**

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## Strategic and Central Accounts

Summary of budget by service (£000)

Budget Manager	Service	Total 2015/16	Managed by the Service			Managed Outside the Service	Total 2016/17
			Spending	Income	Net		
Chief Officer Financial Services	Strategic Accounts	8,223	(14,993)	(33,892)	(48,885)	28,912	(19,973)
Chief Officer Financial Services	Debt Financing Costs	46,045	24,380	(1,103)	23,277	0	23,277
Chief Officer Financial Services	Corporate & Democratic Core	12,600	0	89	89	11,976	12,065
Chief Officer Financial Services	Non-Distributable Costs	3,417	0	0	0	4,643	4,643
Chief Officer Financial Services	Government Grants And Parish Precepts	(25,002)	3,015	(26,435)	(23,420)	0	(23,420)
Chief Officer Financial Services	Joint Committees And Other Bodies	37,291	37,411	0	37,411	0	37,411
Chief Officer Financial Services	Miscellaneous	4,113	6,724	(1,212)	5,512	(4,373)	1,139
Chief Officer Financial Services	Capital Accounting Appropriations	(107,926)	0	0	0	(119,715)	(119,715)
Chief Officer Financial Services	Corporate Insurance	0	9,831	(9,831)	0	0	0
Net Cost of Service		(21,239)	66,368	(72,384)	(6,016)	(78,557)	(84,573)
	Transfers to and from earmarked reserves	(52,736)	0	0	0	(27,334)	(27,334)
Net Revenue Charge		(73,975)	66,368	(72,384)	(6,016)	(105,891)	(111,907)

# Strategic and Central Accounts

## Summary of budget by type of spending or income

	£000	Budget 2015/16	Budget 2016/17
Employees			
Other Pension Costs		5,860	5,878
		5,860	5,878
Supplies & Services			
IT and telecommunications		44	44
Insurance		4,052	3,433
Professional Services and Subscriptions		100	100
Grants and Contributions		409	409
General Capitalisation		(7,482)	(5,482)
Corporate Initiatives & Savings Targets		(1,570)	(1,360)
Allowances		20	20
Other Hired and Contracted Services		632	660
		(3,795)	(2,176)
Transport			
Travel Allowances		4	0
		4	0
Internal Charges			
Managed Recharges Frm Other Directorates		3,880	4,074
		3,880	4,074
Agency Payments			
Former joint committee residual costs		426	421
WY Joint Committees		1,502	1,439
WY Probation Service		6	6
WY Combined Authority (formerly WY PTE)		34,161	34,328
Flood Defence Levy		331	344
Coroners Service		1,292	1,295
		37,718	37,832
Transfer Payments			
Business Rates Levy		2,828	3,015
Land Drainage Levies		7	7
		2,835	3,022
Capital			
Capital Financing Charge		46	0
External Interest Charge		57,396	58,230
Statutory capital charge to HRA		(25,714)	(25,720)
Use of capital receipts to fund PFI		(14,245)	(18,416)
Minimum Revenue Provision		29,769	10,286
		47,251	24,380
Appropriations			
Transfer to/from General Fund Reserves		(1,450)	(3,450)
Transfers to/from Earmarked Reserves		1,624	1,624
Transfers to/from Capital Reserve		(1,104)	(4,816)
		(930)	(6,642)
Managed Expenditure		92,823	66,368
Internal Income			
Income from other Directorates		(20,790)	(22,211)
Charges to / from HRA		(13,498)	(14,069)
Corporate & Democratic Core Chge to HRA		(1,445)	(1,417)
		(35,734)	(37,698)
Income - Grants			

## Strategic and Central Accounts

### Summary of budget by type of spending or income

£000	Budget 2015/16	Budget 2016/17
Income - Grants		
Government Grants	(330)	(257)
DCLG Grants	(27,617)	(26,335)
	(27,947)	(26,591)
Income - Charges		
Fees and charges	(666)	(1,009)
Contributions	(1,049)	(1,049)
Other income	(5,621)	(5,634)
	(7,336)	(7,692)
Income - Other		
Interest and Dividends	(910)	(403)
	(910)	(403)
Managed Income	(71,927)	(72,384)
<b>Net Managed Budget</b>	<b>20,896</b>	<b>(6,016)</b>
Accounting Adjustments		
IAS 19 Pensions Costs	52,736	27,334
Transfers to/from Statutory Reserves	(52,736)	(27,334)
Capital Charges	(107,268)	(117,767)
	(107,268)	(117,767)
Central Recharges		
Corporate & Democratic Core Income	12,397	11,876
	12,397	11,876
Managed Outside the Service	(94,871)	(105,891)
<b>Net Cost of Service</b>	<b>(73,975)</b>	<b>(111,907)</b>

## Strategic and Central Accounts

Budget Manager : Chief Officer Financial Services

Strategic Accounts	£000	Budget 2015/16	Budget 2016/17
Supplies & Services			
Grants and Contributions		111	111
General Capitalisation		(7,482)	(5,482)
Corporate Initiatives & Savings Targets		(1,570)	(1,360)
Other Hired and Contracted Services		4	4
		(8,936)	(6,726)
Appropriations			
Transfer to/from General Fund Reserves		(1,450)	(3,450)
Transfers to/from Capital Reserve		(1,104)	(4,816)
		(2,554)	(8,266)
Managed Expenditure		(11,490)	(14,993)
Internal Income			
Income from other Directorates		(10,653)	(12,470)
Charges to / from HRA		(13,498)	(14,069)
Corporate & Democratic Core Chge to HRA		(1,548)	(1,506)
		(25,700)	(28,045)
Income - Charges			
Fees and charges		(666)	(609)
Other income		(5,225)	(5,238)
		(5,891)	(5,847)
Managed Income		(31,591)	(33,892)
<b>Net Managed Budget</b>		<b>(43,081)</b>	<b>(48,885)</b>
Accounting Adjustments			
IAS 19 Pensions Costs		51,304	28,912
		51,304	28,912
Managed Outside the Service		51,304	28,912
<b>Net Cost of Service</b>		<b>8,223</b>	<b>(19,973)</b>

## Strategic and Central Accounts

Budget Manager : Chief Officer Financial Services

Debt Financing Costs	£000	Budget 2015/16	Budget 2016/17
Capital			
Capital Financing Charge		49	0
External Interest Charge		57,396	58,230
Statutory capital charge to HRA		(25,714)	(25,720)
Use of capital receipts to fund PFI		(14,245)	(18,416)
Minimum Revenue Provision		29,769	10,286
		<b>47,255</b>	<b>24,380</b>
Managed Expenditure		<b>47,255</b>	<b>24,380</b>
Income - Charges			
Fees and charges		0	(400)
Other income		(300)	(300)
		<b>(300)</b>	<b>(700)</b>
Income - Other			
Interest and Dividends		(910)	(403)
		<b>(910)</b>	<b>(403)</b>
Managed Income		<b>(1,210)</b>	<b>(1,103)</b>
<b>Net Managed Budget</b>		<b>46,045</b>	<b>23,277</b>
<b>Net Cost of Service</b>		<b>46,045</b>	<b>23,277</b>

## Strategic and Central Accounts

Budget Manager : Chief Officer Financial Services

Corporate & Democratic Core			
	£000	Budget 2015/16	Budget 2016/17
Internal Income			
Corporate & Democratic Core Chge to HRA		103	89
		103	89
Managed Income		103	89
<b>Net Managed Budget</b>		<b>103</b>	<b>89</b>
Central Recharges			
Corporate & Democratic Core Income		12,497	11,976
		12,497	11,976
Managed Outside the Service		12,497	11,976
<b>Net Cost of Service</b>		<b>12,600</b>	<b>12,065</b>

## Strategic and Central Accounts

Budget Manager : Chief Officer Financial Services

Government Grants And Parish Precepts			
	£000	Budget 2015/16	Budget 2016/17
Transfer Payments			
Business Rates Levy		2,828	3,015
		2,828	3,015
Managed Expenditure		2,828	3,015
Income - Grants			
Government Grants		(213)	(100)
DCLG Grants		(27,617)	(26,335)
		(27,830)	(26,435)
Managed Income		(27,830)	(26,435)
<b>Net Managed Budget</b>		<b>(25,002)</b>	<b>(23,420)</b>
<b>Net Cost of Service</b>		<b>(25,002)</b>	<b>(23,420)</b>

## Strategic and Central Accounts

Budget Manager : Chief Officer Financial Services

Joint Committees And Other Bodies			
	£000	Budget 2015/16	Budget 2016/17
Agency Payments			
WY Joint Committees		1,502	1,439
WY Probation Service		6	6
WY Combined Authority (formerly WY PTE)		34,161	34,328
Flood Defence Levy		331	344
Coroners Service		1,292	1,295
		37,291	37,411
Managed Expenditure		37,291	37,411
<b>Net Managed Budget</b>		<b>37,291</b>	<b>37,411</b>
<b>Net Cost of Service</b>		<b>37,291</b>	<b>37,411</b>



# Strategic and Central Accounts

Budget Manager : Chief Officer Financial Services

Miscellaneous			
	£000	Budget 2015/16	Budget 2016/17
Employees			
Other Pension Costs		5,860	5,878
		5,860	5,878
Supplies & Services			
Professional Services and Subscriptions		100	100
Grants and Contributions		298	298
Allowances		20	20
		418	418
Transport			
Travel Allowances		4	0
		4	0
Agency Payments			
Former joint committee residual costs		426	421
		426	421
Transfer Payments			
Land Drainage Levies		7	7
		7	7
<b>Managed Expenditure</b>		<b>6,715</b>	<b>6,724</b>
Income - Grants			
Government Grants		(117)	(157)
		(117)	(157)
Income - Charges			
Contributions		(1,049)	(1,049)
Other income		(6)	(6)
		(1,055)	(1,055)
<b>Managed Income</b>		<b>(1,172)</b>	<b>(1,212)</b>
<b>Net Managed Budget</b>		<b>5,543</b>	<b>5,512</b>
Accounting Adjustments			
IAS 19 Pensions Costs		(1,868)	(5,878)
Capital Charges		538	1,605
		(1,330)	(4,273)
Central Recharges			
Corporate & Democratic Core Income		(100)	(100)
		(100)	(100)
<b>Managed Outside the Service</b>		<b>(1,430)</b>	<b>(4,373)</b>
<b>Net Cost of Service</b>		<b>4,113</b>	<b>1,139</b>

## Strategic and Central Accounts

Budget Manager : Chief Officer Financial Services

Capital Accounting Appropriations			
	£000	Budget 2015/16	Budget 2016/17
Capital			
Capital Financing Charge		(3)	0
		(3)	0
Managed Expenditure		(3)	0
<b>Net Managed Budget</b>		<b>(3)</b>	<b>0</b>
Accounting Adjustments			
Capital Charges		(107,922)	(119,715)
		(107,922)	(119,715)
Managed Outside the Service		(107,922)	(119,715)
<b>Net Cost of Service</b>		<b>(107,926)</b>	<b>(119,715)</b>

# Strategic and Central Accounts

Budget Manager : Chief Officer Financial Services

Corporate Insurance			
	£000	Budget 2015/16	Budget 2016/17
Supplies & Services			
IT and telecommunications		44	44
Insurance		4,052	3,433
Other Hired and Contracted Services		628	656
		4,723	4,133
Internal Charges			
Managed Recharges Frm Other Directorates		3,880	4,074
		3,880	4,074
Appropriations			
Transfers to/from Earmarked Reserves		1,624	1,624
		1,624	1,624
Managed Expenditure		10,227	9,831
Internal Income			
Income from other Directorates		(10,137)	(9,741)
		(10,137)	(9,741)
Income - Charges			
Other income		(90)	(90)
		(90)	(90)
Managed Income		(10,227)	(9,831)
<b>Net Managed Budget</b>		<b>0</b>	<b>0</b>
<b>Net Cost of Service</b>		<b>0</b>	<b>0</b>

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